



World Health
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Всемирная организация
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Европейское региональное бюро



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WHO reform for a healthy future

The programme budget as a strategic tool for accountability

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Background

The Regional Director proposed to the Regional Committee (RC) in 2010 the development of a functional “contract” between the RC and the secretariat, an accountability tool for the delivery of work.

Since then

- Work started immediately with the Standing Committee of the Regional Committee (SCRC) and we are ready to present to the RC our progress so far.
- In the mean time, WHO reforms began, also addressing such issues as management, accountability and transparency.
- To avoid duplication, we decided to place the “contract” in the broader context of WHO reform, as a pilot to demonstrate good practice and inform the overall WHO reform process.

In this spirit, we present an information document (EUR/RC61/Inf.Doc./10) to the RC not for approval, but for discussion and follow-up ...

Concepts

- Reflecting WHO priorities and vision
- Reflecting decisions and commitments made at the World Health Assembly and RC (particularly its sixtieth and sixty-first sessions)
- Focus on outcomes leading to clear health impact
- Joint accountability of Member States and secretariat
- Pilot process related to planning for 2012–2013

The programme budget as a strategic tool for accountability

The vision is to improve the **level and distribution of health** within and across the populations of Europe.

This means:

- **daring to focus attention** where Member States and the secretariat together can have critical impacts on public health;
- using selection criteria (World Health Assembly and RC commitments, core mandate and vision) to **identify 25 key priority outcomes (KPOs)**, ensuring **solid allocation of resources and full and even implementation across KPOs**;
- building trust by ensuring **transparency** and defining **mutual responsibilities and accountabilities**.

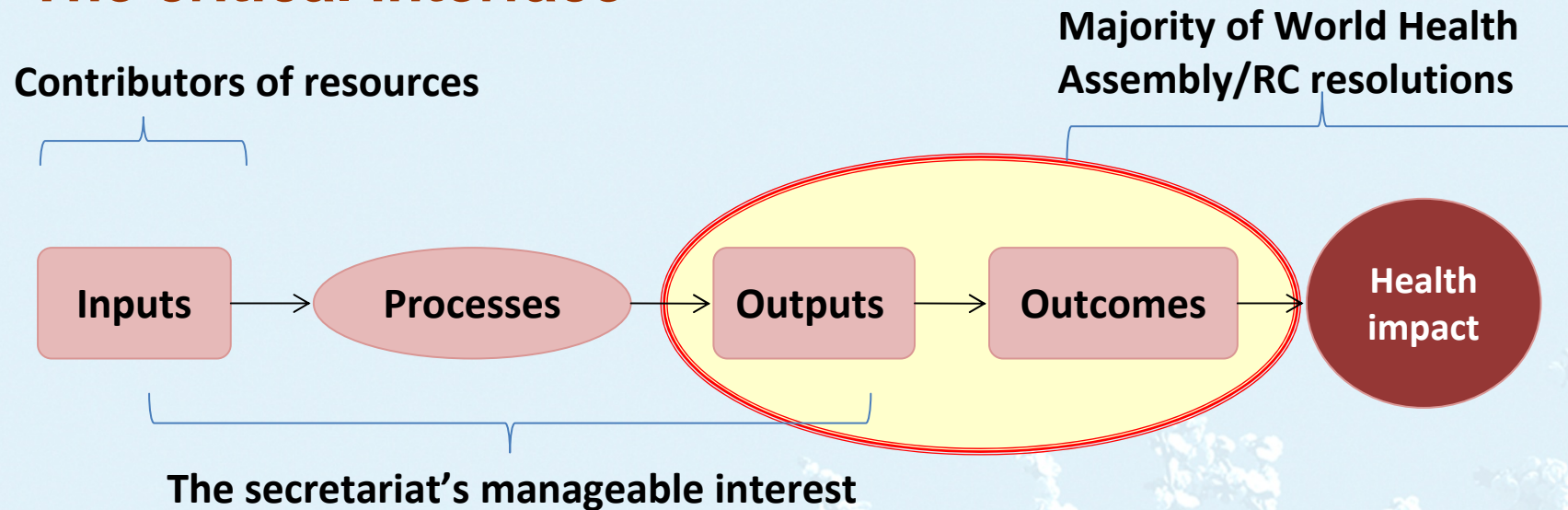
A strategic tool: aligning needs, delivery modes and resources

This pilot experience with KPOs can inform further posterior strengthening of **other priority outcomes (OPOs)**, which in the mean time will draw from voluntary donations and remaining corporate resources.

WHO action will make full use of an **intercountry mode of delivery** when appropriate, as well as a multicountry mode when advisable, or a country-specific mode when Member States are facing unique challenges.

Thus, the pilot is envisaged as allowing Member States to grant the secretariat more flexibility in the management of resources for **better alignment between priority needs and what is delivered.**

The critical interface



Consider enabling/impeding factors

Output (delivery by secretariat)

- Relevance
- Quality
- Quantity
- Timeliness

Outcome (uptake by Member States)

- Receptiveness
- Systems capacity
- Human and financial capacity
- Political stability

Moving forward – specific objectives of the pilot process

- To link agreed KPOs (and OPOs) with resources and performance, promoting efficiency, effectiveness and accountability
- To foster trust by giving Member States an improved framework for planning and accountability, thus enabling them to contribute flexible financial and in-kind resources through the secretariat or bilaterally
- Through such an improved framework, to ensure better predictability of resources for the WHO Regional Office's priority programmes
- To encourage all Member States to focus public health attention on the key priorities of the European Region

Next steps

- Discussion during this RC session of information document EUR/RC61/Inf.Doc./10 within the frame and broader context of the overall WHO reform process
- Further development of the information document (including targets, budgets and detailed financing) following these discussions
- Final agreement of SCRC
- During pilot phase, monitoring and evaluation of progress within the SCRC frame
- If this approach is confirmed and duly endorsed, possible full-scale application of approach in the Region ... reporting back to the next RC and onwards



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Thank you

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