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Partnerships for health in the WHO European Region

This document presents a renewed vision for partnerships for health in the WHO European Region, taking into account the 2030 Agenda for Sustainable Development and recently adopted WHO reform elements, including the Framework of Engagement with non-State Actors, for consideration by the 67th session of the Regional Committee.

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Executive summary

1. Working in partnerships with a variety of actors has been a crucial element in the work of the WHO Regional Office for Europe and there has been well-established collaboration with many key partners in the past years. The importance of partnerships to achieve the objectives of Health 2020, the European policy framework for health and well-being, adopted by the WHO Regional Committee for Europe in 2012, and of the United Nations 2030 Agenda for Sustainable Development, the new global development agenda, is widely understood. This document presents a renewed vision for partnership, taking into account the 2030 Agenda and recently adopted WHO reform elements, including the Framework of Engagement with Non-State Actors (FENSA).

Introduction

2. At its 60th session in Moscow, Russian Federation, in September 2010, the WHO Regional Committee for Europe adopted resolution EUR/RC60/R4, agreeing to strengthen partnerships for health and to build coalitions for health to benefit all countries in the WHO European Region.

3. Following the adoption of resolution EUR/RC60/R4, the Regional Committee discussed several strategic partnerships and agreements, and signed framework agreements, for example, with the Organisation for Economic Co-operation and Development (OECD) and with the United Nations Children's Fund and the United Nations Population Fund at its 62nd and 63rd sessions in 2012 and 2013, respectively. The 64th session of the Regional Committee in 2014 discussed strengthening collaboration with the United Nations system at the country level and the 65th session in 2015 focused on the changing roles of the Global Fund to Fight AIDS, Tuberculosis and Malaria and Gavi, the Vaccine Alliance, in the European Region. In 2016, during the 66th session, the WHO Regional Director for Europe and the European Commissioner for Health and Food Safety presented their collaborative achievements and future plans.

4. In addition to strengthening partnerships, resolution EUR/RC60/R4 calls for the development of a partnership strategy. However, since WHO reform included several partnership issues, such as hosted partnerships, collaboration with the United Nations, and the involvement of non-State actors, the Standing Committee of the Regional Committee for Europe decided to postpone the development of a strategy document and, instead, to report to the Regional Committee on progress at its 64th session, including on agreements and/or institutional ways of working with the United Nations family, the European Commission, the Global Fund and the OECD and on systematic collaboration with many other partners. In May 2016, the Sixty-ninth World Health Assembly adopted resolution WHA69.10 on the Framework of Engagement with Non-State Actors, which constitutes a part of the WHO governance reform. This is very timely considering the increasing need for and interest in expanding cooperation with non-State actors under Health 2020 and the 2030 Agenda for Sustainable Development.

Objective of partnerships for health in the European Region

5. One of the functions of WHO described in Article 2 of the Constitution is “to establish and maintain effective collaboration with the United Nations, specialized agencies, governmental health administrations, professional groups and such other organizations as may be deemed appropriate”, and the Organization has been collaborating with a wide range of actors since its establishment.

6. Collaboration is further guided by international agreements and policies related to partnerships, most recently the global plan of action set out in Transforming our World: the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda of the Third International Conference on Financing for Development, both adopted in 2015. At the regional level, Health 2020, the European policy framework for health and well-being, and action plans and policies adopted by the Regional Committee promote the building and strengthening of partnerships.

7. The implementation of the 2030 Agenda and its 17 Sustainable Development Goals (SDGs) in the European Region not only creates new opportunities but also gives rise to complex issues that require new solutions. In a Region with a large number of middle-income countries, complex political and social structures and decreasing financial support from international donors, it will be important to maintain the gains of the era of the Millennium Development Goals and to support countries in achieving the SDGs. The strong partnerships at the international, regional and national levels, intraregional cooperation mechanisms, connecting various groupings, and cooperation among civil society and academia will be important tools. WHO has a crucial role in enabling and in coordinating partnerships for health. The Regional Office for Europe will renew and expand transformative partnerships that can work at all levels – global, regional, national and subnational – in supporting the health-related targets of the SDGs and that will address the social determinants of health across agencies, sectors and civil society, involving them in policy-making and implementation.

Transformative partnerships for health in the European Region

8. Building on the already well-established partnerships in the European Region, the focus will be on strengthening partnerships at the intraregional, national and subnational levels to support the implementation of the SDGs. Partnerships will therefore be as much about what is happening within countries as between countries (or groups of countries).

Hosted partnership

9. The European Observatory on Health Systems and Policies is the only hosted partnership of the Regional Office for Europe and its work is highly recognized and appreciated. The Regional Office will continue to closely collaborate with the European Observatory and, particularly, to consider a more strategic use of its Health Systems in Transition series and policy dialogues to support implementation of the SDGs in Member States of the Region.

Global health partnerships

10. The European Region has strong collaborative partnerships with the Global Fund, Gavi, the Stop TB Partnership and the Roll Back Malaria Partnership.

11. The Regional Office works closely with the Global Fund Secretariat and provides technical assistance to countries under the Global Fund's new funding model. This includes technical assistance to countries in the development of concept notes, as well as grant making and implementation. From 2014 to 2015, this was supported by a special partnership between the Global Fund and WHO at the global level, through which the Global Fund, for the first time, provided direct financial support to WHO.

12. Regional multi-country projects constitute a new, innovative means of collaboration. For example, the Center for Health Policies and Studies, in collaboration with the Regional Office, is currently implementing the Tuberculosis Regional Eastern Europe and Central Asia Project (TB-REP) on Strengthening Health Systems for Effective TB and Drug-resistant TB Control, funded by the Global Fund.

13. In addition, the Regional Office has been working with the Global Fund and other partners on developing approaches in supporting countries during and after transition from Global Fund financial support.

14. Together with regional representatives of the United Nations Children's Fund and the World Bank, the Regional Office, including its country offices, supports the coordination of activities of Gavi in Member States and provides technical assistance for proposal development. It also supports capacity-building for comprehensive multi-year planning on immunization, implementation, monitoring and evaluation in countries eligible for Gavi assistance. Five countries in the European Region will transition from Gavi support in the next three years; following such transition, no country in the European Region will be eligible for Gavi support.

15. The Regional Office will strengthen its collaboration with the global health partnerships and other partners active in the Region, in particular in supporting countries in the transition to increasing domestic financing and to establish new compacts between Member States and civil society, between the public and private sectors, and between new and traditional donors in order to reduce the challenge of graduating from Global Fund and Gavi support.

United Nations system

16. As the United Nations specialized agency for health, WHO traditionally collaborates with its sister agencies to ensure effective coordination, synergy and policy coherence.

17. At the regional level, the Regional Office participates in the Regional United Nations Development Group, chaired by the United Nations Development Programme, and the Regional Coordination Mechanism, chaired by the United Nations Economic Commission for Europe. The aim of the meetings is to provide leadership, to foster communication and policy symmetry at the regional level and to ensure strategic

guidance and support to resident coordinators and United Nations country teams (UNCTs).

18. Since 2014, collaboration at the regional level has been framed by the SDGs. The Regional Office initiated and leads a regional Issue-based Coalition on Health, established to coordinate efforts in achieving the health-related SDG targets under the umbrella of the Regional Coordination Mechanism. A face-to-face meeting of all participating United Nations agencies took place in Copenhagen, Denmark, in November 2016. It identified four priority areas, or working groups, focusing on health through the life-course, communicable diseases, universal health coverage, and migration and emergencies.

19. The strong collaboration established through the Regional Coordination Mechanism facilitated the Regional Office's cooperation and work with sister agencies, for example, in relation to the high-level conference on working together for better health and well-being: promoting intersectoral and interagency action for health and well-being in the WHO European Region, held in Paris, France, in December 2016. Representatives of United Nations partners agreed to establish a new European platform to facilitate work across sectors and with civil society, which will also help to ensure that health is a central focus in national development plans.

20. At the country level, the Regional Office's country offices are members of UNCTs and participate in related coordination mechanisms, such as the United Nations Development Assistance Frameworks (UNDAFs), the One United Nations programme and the "Delivering as One" pilot programme. Over the past two years, all countries in the Region with UNCTs are developing new UNDAFs. The Regional Office provided guidance and thematic training to ensure clear health-related outcomes, including incorporating aspects of Health 2020 and the prevention and control of noncommunicable diseases (NCDs) into the UNDAFs.

21. The Regional Office will focus on implementation of the UNDAFs at the country level, supported by the Issue-based Coalition on Health.

Relations with the European Union (EU) and other regional organizations

22. In the European Region, the EU and its institutions are key actors in health and an important partner for the Regional Office. Since 2001, relations with the EU and its institutions have been based on framework agreements defining priority areas of cooperation, as well as the Financial and Administrative Framework Agreement.

23. In September 2015, at the 65th session of the Regional Committee, held in Vilnius, Lithuania, Dr Zsuzsanna Jakab, WHO Regional Director for Europe, and Mr Vytenis Andriukaitis, European Commissioner for Health and Food Safety, jointly presented a new document that outlines the objectives, principles and modalities for continued cooperation between the European Commission and the WHO Regional Office for Europe in the area of health. The European Commission and WHO agreed to strengthen their joint engagement in six priority areas: innovation and health; health

security; modernizing and integrating the public health information system; health inequalities; health systems strengthening; and chronic diseases.

24. In 2016, the Regional Office signed a memorandum of understanding with the European Committee of the Regions, which seeks to enhance the health policy dialogue with regions and outlines areas for cooperation and the cooperation mechanism. A focus on collaboration with the WHO European Healthy Cities and the Regions for Health networks will contribute to strengthening work at the subnational and local levels.

Intergovernmental organizations

25. In 2012, the OECD and the Regional Office signed the Joint Action Plan to strengthen collaboration in the European Region on developing reliable health information and on analysing challenges to health systems and policy responses. Work on health information has continued to be at the centre of the collaboration, particularly with regard to defining indicators and joint data sets. There is also active collaboration in devising indicators for well-being as part of Health 2020 monitoring, and the OECD is a member of the European Health Information Initiative.

26. In the area of health systems, successful collaboration and joint meetings have been held in connection with the WHO European Ministerial Conference on Health Systems, held in Tallinn, Estonia, in 2008 and the high-level meeting Health in Times of Global Economic Crisis, held in Oslo, Norway, in 2009. There is ongoing close collaboration with the OECD senior budget official network on medicine pricing and knowledge-based health systems and on reorienting health systems towards patient-centred health care. Regular review of the Joint Action Plan and continued participation in governing body meetings ensure further strengthening of the partnership.

27. The Regional Office collaborates with the Nordic Council of Ministers, including on sexual and reproductive health, violence prevention, human resources for health, and prevention of child maltreatment. Both organizations continue to explore potential areas for strengthening collaboration within the Nordic region, for example, on antimicrobial resistance and mental health, as well as possibilities for learning from the Nordic health care systems.

Regional organizations

28. The Regional Office will strengthen its work with regional networks, building on the added value and comparative advantage of each.

29. The Council for Health Cooperation of the Commonwealth of Independent States represents nine countries and, in general, holds annual meetings, hosted by the rotating presidency. The Regional Office has been invited to recent Council meetings, including the one hosted by Kazakhstan in 2016, and has made substantial contributions. The Regional Office has also worked with the Board of Experts on Public Health of the Interparliamentary Assembly of Member Nations of the Commonwealth of Independent States and is currently strengthening this collaboration to facilitate work at the country level in participating Member States.

30. The South-eastern Europe Health Network (SEEHN), established under the Stability Pact for South-eastern Europe in 2002, has been a key partner for the promotion of population health and health equity through an intersectoral approach. SEEHN's regionally inclusive growth strategy, South East Europe 2020, acknowledges the improvement of population health as one of the preconditions for employment, social cohesion and economic development. The Regional Office is a cofounder and long-standing partner of SEEHN. It continues to support the Network by providing assistance to strengthen the capacity of its regional health development centres, as well as through specific actions, such as on health equity, development and the European Environment and Health Process, and by taking forward the Evidence-informed Policy Network initiative.

31. The Regional Office is a founding member of the Northern Dimension Partnership in Public Health and Social Well-being (NDPHS) – a cooperative effort of 10 governments, the EU and eight international organizations, which provides a forum for concerted action to tackle challenges to health and social well-being in the Northern Dimension area. It also oversees a number of expert and task groups that work on a variety of health issues, for example, primary health care, alcohol, NCDs and occupational health. The Regional Office contributed to shaping the NDPHS Strategy 2020 and is involved in several expert groups, including as Co-Chair of the Expert Group on NCDs, chaired by the Russian Federation.

32. The Regional Office will further strengthen its collaboration at the subregional level for better integration of national and regional activities and to improve national results on implementation of the health-related SDG targets.

Non-State actors and FENSA

33. WHO's engagement with non-State actors can bring important benefits to global public health and to the Organization itself in the fulfilment of its constitutional principles and objectives, including its directing and coordinating role in global health. Previously, such engagement was governed by two documents for relations with nongovernmental organizations and with the private sector, namely, the "Principles governing relations between the World Health Organization and nongovernmental organizations" and the "Guidelines on interaction with commercial enterprises to achieve health outcomes", respectively.

34. FENSA was adopted by the Sixty-ninth World Health Assembly in May 2016 and replaced the two above-mentioned documents with immediate effect. The purpose of FENSA is to provide coherent rules and guidance on working with non-State actors, to make WHO engagement with non-State actors more transparent to Member States and partners and, in particular, to ensure that WHO is protected from any undue influence by putting in place due diligence, risk assessment and risk management processes. Non-State actors include nongovernmental organizations, private sector entities, philanthropic foundations and academic institutions.

35. WHO headquarters is currently working on a guide for staff, a handbook for non-State actors, and an electronic register of non-State actors as part of the Global Engagement Management Tool, scheduled to be fully operational in May 2017. The

Regional Office immediately started implementing FENSA and introduced an interim process. It created an internal system to document details of non-State actors and engagements to keep accurate and complete records until non-State actor registration is established and to monitor the volume of engagements; the strategic partnerships programme acts as the FENSA focal point, liaises with WHO headquarters and provides guidance to the Regional Office technical units on their engagements.

36. Following the principles of FENSA, the Regional Office proposes a process for the accreditation of non-State actors to attend Regional Committee meetings (see Annex 1), to be submitted for consideration by the 67th session of the Regional Committee in September 2017.

37. The Regional Office will remain committed to strengthening its collaboration with non-State actors under FENSA, as their involvement, attention and outreach are crucial for a whole-of-society approach. There will be a special focus on involving youth representatives in WHO work.

Actions for implementation

38. The Regional Office proposes undertaking the following actions:

- (a) to further build the capacity of Regional Office staff for the development of partnerships, in particular at the country level;
- (b) to support WHO country offices in the development and implementation of UNDAFs in the context of the SDGs and Health 2020;
- (c) to identify additional opportunities and further foster cooperation at the country level with, for example, the World Bank, the Bill and Melinda Gates Foundation and other key actors;
- (d) to support WHO country offices in conducting the mapping and identification of additional national and international partners for countries and building relations with these partners;
- (e) to systematically work with Gavi and the Global Fund in supporting countries during and after graduating from their financial support;
- (f) to continue implementation of the objectives set by the United Nations Issue-based Coalition on Health, which is led by the Regional Office and seeks to coordinate efforts in achieving the health-related SDG targets;
- (g) to implement the joint objectives of the EU and the Regional Office and ensure regular follow-up at all levels;
- (h) to implement the joint objectives of the OECD and the Regional Office and ensure regular follow-up;
- (i) to strengthen and support cooperation with relevant partners at the subregional level; and
- (j) to ensure the implementation of FENSA, following the timeline agreed by the WHO governing bodies, and the roll-out of the electronic register of non-State actors.

Annex 1. Granting accreditation to regional non-State actors not in official relations with WHO to attend meetings of the WHO Regional Committee for Europe

1. Following the adoption of the Framework of Engagement with Non-State Actors (FENSA) through resolution WHA69.10, the WHO Regional Office for Europe wishes to establish a mechanism for granting accreditation to regional non-State actors not yet in official relations with WHO to attend Regional Committee meetings and committees and conferences convened under the Regional Committee. This accreditation mechanism does not prevent other non-State actors that may not fulfil all the relevant criteria from participating in activities with WHO.
2. In line with paragraph 57 of FENSA, regional committees may decide on a procedure granting accreditation to their meetings to international, regional and national non-State actors not in official relations with WHO as long as the procedure is managed in accordance with FENSA. Following the official relations mechanism at the global level, nongovernmental organizations, international business associations and philanthropic foundations shall be able to apply for accreditation.
3. The privilege of accreditation of regional nongovernmental organizations, international business associations and philanthropic foundations shall include an invitation to participate, without the right to vote, in meetings of the Regional Committee and the option to submit written and/or oral statements through the Regional Office.
4. Furthermore, the eligibility criteria for accreditation shall be established in full conformity with FENSA and the application, review and decision shall be based on the up-to-date entries and all necessary information in the WHO register of non-State actors, including an agreed collaboration plan.
5. The entities are required to provide through the WHO register the following information: name, objectives, legal status, governance structure, composition of main decision-making bodies, assets, annual income and funding sources, main relevant affiliations and website address.

Suggested eligibility criteria

- (a) The aims and purposes of the applicant entity shall be consistent with the WHO Constitution and in conformity with the policies of the Organization.
- (b) The applicant entity shall be actively engaged with the WHO Regional Office for Europe.
- (c) Membership and/or activities of the applicant entity shall be at the regional level.
- (d) The applicant entity shall be non-profit in nature and in its activities and advocacy.
- (e) The applicant entity shall have an established structure, a constitutive act and accountability mechanisms.
- (f) The applicant entity, if a membership organization, shall have the authority to speak for its members and have a representative structure.

Suggested application procedure and timeline

- (a) Applications for accreditation shall reach the Regional Office by December and shall include an agreed collaboration plan, as well as the following information about the entity (as requested in the WHO register): name, objectives, legal status, governance structure, composition of main decision-making bodies, assets, annual income and funding sources, main relevant affiliations and website address.
- (b) Requests shall be reviewed with the support of the Regional Office to ensure that the eligibility criteria and other requirements have been fulfilled, and shall be considered by the Standing Committee of the Regional Committee for Europe (SCRC) or a subgroup of the SCRC in March.
- (c) Those applications approved by the SCRC shall be submitted to the Regional Committee in September or, alternatively, the SCRC shall propose requesting the Regional Committee to delegate this responsibility to the SCRC. The SCRC in return shall report annually to the Regional Committee on this matter.
- (d) Every three years, an accredited entity shall provide a report on collaboration with WHO, to be reviewed by the Regional Office, published in the WHO register and reported to the Regional Committee consistent with para. 64 of FENSA.
- (e) Entities participating in Regional Committee meetings and committees and conferences convened under the Regional Committee shall designate a head of delegation for each session.

Annex 2. Key partners currently working with the WHO Regional Office for Europe by category¹

Table A2.1. Key partners for communicable diseases

Partner institution	Mechanisms of collaboration
Global health partnerships	
Gavi, the Vaccine Alliance	<ul style="list-style-type: none"> - Technical cooperation: support to countries; Gavi joint regional working group with UNICEF and the World Bank - Participation in each other's technical meetings; Gavi is invited to the Regional Committee as observer; WHO headquarters participates in Gavi Board meetings - Joint work plan, including Gavi funds for WHO staff and activities
Roll Back Malaria Partnership	<ul style="list-style-type: none"> - Exchange and guidance - Participation in technical meetings
Stop TB Partnership	<ul style="list-style-type: none"> - Technical collaboration - Advocacy
The Global Fund to Fight AIDS, Tuberculosis and Malaria (The Global Fund)	<ul style="list-style-type: none"> - Technical cooperation: support to countries; technical exchange and guidance - Participation in each other's technical meetings; Global Fund is invited to the Regional Committee as observer; Regional Office for Europe participates in Global Fund Board meetings as member of the WHO delegation - Memorandum of Understanding for technical assistance to countries during concept note development
UNITAID	<ul style="list-style-type: none"> - Technical collaboration: technical support to countries; technical exchange and guidance - Participation in technical meetings - Participation by WHO headquarters on the Stop TB Board
United Nations system	
Food and Agricultural Organization of the United Nations (FAO)	<ul style="list-style-type: none"> - Joint subregional workshops and meetings on development and implementation of national action plans on AMR
Joint United Nations Programme on HIV/AIDS (UNAIDS)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation through joint missions/trainings/publications - High-level dialogue - Programme collaboration - Declarations - Collaboration on the elimination of mother-to-child transmission of HIV and syphilis and elimination validation - Participation in each other's events
United Nations Children's Fund (UNICEF)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Joint action framework between the regional offices of UNFPA, UNICEF and WHO - Technical cooperation through joint missions/trainings/media events/EPI reviews/SIA support - Participation in each other's events - Joint advocacy - Gavi joint regional working group - WHO/UNICEF Joint Reporting Form – annual mechanism for collection of immunization system performance and vaccine-preventable disease epidemiology data from Member States – global mechanism

¹ This Annex is not an exhaustive list of partners that the WHO Regional Office for Europe cooperates with; it only highlights collaboration with a number of key partners. A comprehensive overview will be available through the online register published by WHO headquarters.

Partner institution	Mechanisms of collaboration
United Nations Development Programme (UNDP)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation and coordination, such as joint publications, cluster systems, joint missions, joint technical support to Member States and country projects - Participation in technical and high-level meetings
United Nations Foundation (UNF)	<ul style="list-style-type: none"> - Grant awards for MR-related elimination work - Joint collaboration under global Measles & Rubella Initiative
United Nations Office on Drugs and Crime (UNODC)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Joint programmes/projects - Evidence: data sharing
United Nations Population Fund (UNFPA)	<ul style="list-style-type: none"> - Joint action framework between the regional offices of UNFPA, UNICEF and WHO - Collaboration on the elimination of mother-to-child transmission of HIV and syphilis and elimination validation - Technical cooperation through joint missions/trainings - Participation in each other's events
The World Bank	<ul style="list-style-type: none"> - Collaborative projects - Support to health-care reform at the country level, including financing reform - Joint expert groups - Joint missions; exchange of information at country and regional levels - Gavi joint regional working group - Global Development Learning Network
European Union	
European Centre for Disease Prevention and Control (ECDC)	<ul style="list-style-type: none"> - Memorandum of Understanding (2005) - Joint Coordination Group - Annual collaboration plan - Coordination of AMR-related surveillance activities - Development of joint methodology and assessment tools - Expert opinion on consultation papers - Joint field visits - Joint publications - Evidence/data collection - Participation in each other's technical meetings - Co-organizing joint surveillance network annual/biannual meetings - Participation on the advisory committee for the development of regional action plans on viral hepatitis and HIV - Joint influenza bulletin: <i>Flu News Europe</i> https://flunewseurope.org/
European Commission	<ul style="list-style-type: none"> - Exchange of letters (2001) - Joint Declaration (2010) and roadmaps - Annual Senior Officials Meeting - In-country cooperation - Contribution agreements and joint projects - Participation on steering committees and at meetings - Invited to Regional Committee - Working groups and high-level groups - Technical cooperation - Recipient of direct grant (AMR)
European Food Safety Authority (EFSA)	<ul style="list-style-type: none"> - Coordination of awareness campaigns related to AMR (European Antibiotic Awareness Day and World Antibiotic Awareness Week)
European Medicines Agency (EMA)	<ul style="list-style-type: none"> - Coordination of awareness campaigns related to AMR (European Antibiotic Awareness Day and World Antibiotic Awareness Week) - Information exchange on AMR and veterinary antimicrobial medicines use

Partner institution	Mechanisms of collaboration
European Monitoring Centre for Drugs and Drug Addiction (EMCDDA)	<ul style="list-style-type: none"> - Memorandum of Understanding - Development of papers, guidelines and so on - Participation in meetings - Steering Group - Joint publications - Participation on the advisory committee for the development of the regional action plan on viral hepatitis
Regional organizations	
Nordic Council	<ul style="list-style-type: none"> - Technical collaboration - Coordination and advocacy meetings
Northern Dimension: Partnership in Public Health and Social Well-being (NDPHS)	<ul style="list-style-type: none"> - WHO participates in Partnership Annual Conferences, Committee of Senior Representatives, expert groups - WHO also participates in the NDPHS strategy working group - WHO supports the Global Antimicrobial Resistance Surveillance System (GLASS) initiative
South-eastern Europe Health Network (SEEHN)	<ul style="list-style-type: none"> - Joint projects and advocacy - Supports with resource mobilization - Connects SEEHN institutes with regional partners such as the CDC - Political, managerial and technical support
Intergovernmental organizations	
Organisation for Economic Co-operation and Development (OECD)	<ul style="list-style-type: none"> - Exchange of letters (1999) - Memorandum of Understanding with WHO headquarters (2005) - Joint Action Plan with Regional Office for Europe (2012) - OECD participates in the Regional Committee and WHO in the OECD Health Committee - Joint meetings, participation in technical meetings - Technical cooperation - Joint data collection
World Organisation for Animal Health (OIE)	<ul style="list-style-type: none"> - Joint subregional workshops and meetings on development and implementation of national action plans on AMR
Development agencies	
Asian Development Bank	<ul style="list-style-type: none"> - Technical collaboration - Participation - Coordination meetings
Centers for Disease Control and Prevention (CDC)	<ul style="list-style-type: none"> - Umbrella grant and other grant awards - Joint missions, technical support to Member States, training events and technical policy and guideline development - Expert groups - Participation on the advisory committee for the development of the regional action plan on viral hepatitis
Department for International Development (DFID)	<ul style="list-style-type: none"> - Grant proposals - In-country collaboration
European Bank for Reconstruction and Development (EBRD)	<ul style="list-style-type: none"> - Collaboration being explored with interest from both sides
GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit)	<ul style="list-style-type: none"> - Grant proposals - In-country collaboration
Swedish International Development Cooperation Agency (Sida)	<ul style="list-style-type: none"> - Grant proposals - In-country collaboration
Swiss Development Agency for Cooperation (SDC)	<ul style="list-style-type: none"> - Grant proposals - In-country collaboration

Partner institution	Mechanisms of collaboration
United States Agency for International Development (USAID)/Office of United States Foreign Disaster Assistance (OFDA)	<ul style="list-style-type: none"> - Grant award - Local coordination - Coordination meetings - Exchange of information
The United States President's Emergency Plan for AIDS Relief (PEPFAR)	<ul style="list-style-type: none"> - Technical collaboration and grants on prevention and control of HIV/AIDS in central Asia
Non-State actors	
Nongovernmental organizations	
Abt Associates	<ul style="list-style-type: none"> - Technical collaboration
AIDS Foundation East - West	<ul style="list-style-type: none"> - Participation - Joint projects and advocacy - Participation in WHO Steering Group for Prisons and Health
Alliance for Public Health	<ul style="list-style-type: none"> - Participation on the advisory committee for the development of the regional action plan on viral hepatitis
Alliance for Reproductive Health	<ul style="list-style-type: none"> - Participation
AntiAIDS Association	<ul style="list-style-type: none"> - Participation
Asteria	<ul style="list-style-type: none"> - Participation
Biosafety Association for Central Asia and Caucasus	<ul style="list-style-type: none"> - Participation - Experience sharing (laboratory science)
Center for Health Policies and Studies (PAS Center)	<ul style="list-style-type: none"> - Technical collaboration
Country network of PLWH	<ul style="list-style-type: none"> - Participation
European Association for the Study of the Liver (EASL)	<ul style="list-style-type: none"> - Technical collaboration (development of viral hepatitis sequelae estimation protocol)
EMERGE	<ul style="list-style-type: none"> - Participation - Experience sharing (laboratory science)
Eastern European and Central Asian Union of People Living with HIV (ECUO)	<ul style="list-style-type: none"> - Member of advisory committee for the development of the regional action plan on HIV
Eurasian Coalition on Male Health (ECOM)	<ul style="list-style-type: none"> - Member of advisory committee for the development of the regional action plan on HIV
European AIDS Treatment Group (EATG)	<ul style="list-style-type: none"> - Member of advisory committee for the development of the regional action plan on HIV
European Biosafety Association (EBSA)	<ul style="list-style-type: none"> - Participation
European Federation of Sexology (EFS)	<ul style="list-style-type: none"> - Joint activities - Capacity-building
European Liver Patients' Association (ELPA)	<ul style="list-style-type: none"> - Participation in each other's meetings - Joint advocacy (collaboration in World Hepatitis Day communication activities) - Participation on the advisory committee for the development of the regional action plan on viral hepatitis
European Public Health Alliance (EPHA)	<ul style="list-style-type: none"> - Immunization advocacy - Monthly newsletter
European Society for Paediatric Infectious Diseases (ESPID)	<ul style="list-style-type: none"> - Participation - Joint advocacy
European Society of Clinical Microbiology and Infectious Diseases (ESCMID)	<ul style="list-style-type: none"> - Participation - Advocacy for measles and rubella elimination through European and national societies - Joint training, workshops and country situation analyses related to AMR

Partner institution	Mechanisms of collaboration
European Society of Contraception and Reproductive Health (ESC)	- Joint meetings - Joint publications
European Union HIV/AIDS Civil Society Forum (CSF)	- Member of advisory committee for the development of the regional action plan on HIV
EVD Labnet	- Participation - Experience sharing (laboratory science)
Foundation for Innovative New Diagnostics	- Participation
Finnish Lung Health Association (Filha)	- Exchange of expert opinion (such as consultation papers) - Technical collaboration
Global Health Advocates	- Joint advocacy - Exchange of expert opinion (such as consultation papers) - Technical collaboration
Eurasian Harm Reduction Network (EHRN)	- Participation
ICAP CDC Project	- Technical collaboration
International Committee of the Red Cross (ICRC)	- Participation
International Federation of Medical Students Associations	- Advocacy
International Federation of Red Cross and Red Crescent Societies (IFRC)	- Memorandum of Understanding (global and regional) - Contribution of volunteer efforts in support of national immunization campaigns - Social mobilization
International Paediatric Association	- Participation - Advocacy
International Science and Technology Center	- Participation - Experience sharing (laboratory science)
International Union Against Tuberculosis and Lung Disease	- Development of joint methodology and assessment tools - Exchange of expert opinion (such as consultation papers) - Joint publications - Technical collaboration
KNCV TB Foundation	- Technical collaboration
Koch-Metschnikow Forum	- Exchange of expert opinion (such as consultation papers) - Technical collaboration
Labris (Organizacija za Lezbejska Ljudska Prava)	- Participation
Mama Plus	- Participation
March of Dimes	- Grant proposals
MediLabSecure	- Participation
Médecins du Monde	- Participation on the advisory committee for the development of the regional action plan on viral hepatitis
Médecins Sans Frontières	- Development of joint methodology and assessment tools - Exchange of expert opinion (such as consultation papers) - Technical collaboration - In-country coordination
National Red Crescent Society, Kyrgyzstan	- Resources
Partners in Health	- Development of joint methodology and assessment tools - Exchange of expert opinion (such as consultation papers) - Technical collaboration - In-country coordination
Partnership network	- Participation
Population Services International	- Technical collaboration

Partner institution	Mechanisms of collaboration
Program for Appropriate Technology in Health (PATH)	<ul style="list-style-type: none"> - Development of joint methodology and assessment tools - Exchange of expert opinion (such as consultation papers) - Technical collaboration - In-country coordination
Project HOPE	<ul style="list-style-type: none"> - Development of joint methodology and assessment tools - Exchange of expert opinion (such as consultation papers) - Technical collaboration - In-country coordination
Prosvet	<ul style="list-style-type: none"> - Advocacy
Ranar	<ul style="list-style-type: none"> - Participation
Slovak Patient Civic Association	<ul style="list-style-type: none"> - Technical collaboration (campaign for European Antibiotic Awareness Day on the occasion of World Antibiotic Awareness Week)
Slovak Society for Epidemiology and Vaccinology	<ul style="list-style-type: none"> - Technical collaboration (implementing of flu campaign)
Sustainable Criminal Justice Solutions	<ul style="list-style-type: none"> - Technical collaboration (legislation and biosafety/biosecurity)
Tais Plus	<ul style="list-style-type: none"> - Participation
TB Coalition	<ul style="list-style-type: none"> - Participation
TB Europe Coalition	<ul style="list-style-type: none"> - Joint advocacy - Exchange of expert opinion (such as consultation papers) - Technical collaboration
The Global TB Caucus	<ul style="list-style-type: none"> - Engaging parliamentarians from the European Region to strongly advocate for more effective TB prevention and care at a high level
United Kingdom National External Quality Assessment Service	<ul style="list-style-type: none"> - Participation - Experience sharing (laboratory science)
Vertic	<ul style="list-style-type: none"> - Technical collaboration (legislation and biosafety/biosecurity)
Women in Europe for a Common Future (WECF)	<ul style="list-style-type: none"> - Support sanitation projects in eastern Europe and central Asia (EECA) countries
World Hepatitis Alliance	<ul style="list-style-type: none"> - Participation on the advisory committee for the development of the regional action plan on viral hepatitis - Participation in each other's meetings - Collaboration in organizing the World Hepatitis Summit - Joint advocacy (World Hepatitis Day, #NOhep campaign)
Philanthropic foundations	
Bill and Melinda Gates Foundation	<ul style="list-style-type: none"> - Grant award - In-country project
Eli Lilly Foundation	<ul style="list-style-type: none"> - Exchange of expert opinion (such as consultation papers) - Technical collaboration
FIND	<ul style="list-style-type: none"> - Advocacy (accessibility to diagnostic tests for hepatitis C in Georgia)
Foundation for Innovative New Diagnostics	<ul style="list-style-type: none"> - Participation - Experience sharing (laboratory science)
KNCV Tuberculosis Foundation	<ul style="list-style-type: none"> - Collaboration on documents, projects and meetings - Participation in technical meetings
Rostropovich-Vishnevskaya Foundation	<ul style="list-style-type: none"> - Support of national immunization programmes - Grant proposals
Soros Foundation	<ul style="list-style-type: none"> - Participation
Stichting HIV Monitoring (the Dutch HIV monitoring foundation)	<ul style="list-style-type: none"> - Technical collaboration to improve HIV estimates in Europe and beyond
Academic institutions	
Cantacuzino Institute	<ul style="list-style-type: none"> - Technical collaboration
EMERGE	<ul style="list-style-type: none"> - Participation
EVD Erasmus Medical Centre	<ul style="list-style-type: none"> - Participation - Experience sharing (laboratory science)

Partner institution	Mechanisms of collaboration
Kyrgyz State Medical Academy	- Technical collaboration (implementation of WHO recommendations)
MediLabSecure	- Participation - Experience sharing (laboratory science)
National Institute for Public Health and the Environment (RIVM), the Netherlands	- Technical collaboration and country support (WHO CC for AMR epidemiology and surveillance)
Smolensk State Medical University, Smolensk, Russian Federation	- Technical collaboration and country support (WHO CC for capacity building on AMR surveillance and research)
Public Health England, United Kingdom	- Technical collaboration and country support (WHO CC for reference and research on AMR and healthcare associated infections)
Public Health Agency of Sweden	- Technical collaboration and country support (WHO CC for antimicrobial resistance containment)
National Institute of Public Health - National Hygiene Institute, Poland	- Technical collaboration
National Medicine Institute, Poland	- Technical collaboration (World Antibiotic Awareness Week celebrations)
State Post - graduate Medical Institute, Kyrgyzstan	- Technical collaboration (implementation of WHO recommendations)
Tartu University Hospital; Lung clinic, Department of Tuberculosis	- Technical collaboration (TB control in Georgia)
University of Zagreb, School of Medicine, Zagreb, Croatia	- Technical collaboration on HIV strategic information (surveillance, monitoring and data analysis)
Private sector entities	
MedTech EUROPE	- Participation (roundtable for the event The Standing Men: Technologies for Life in a panel discussion on AMR – A Global Threat in Need of a Global Solution)
Polish Radio	- Participation (recording on World Antibiotic Awareness Week)
Rynek Zdrowia, Poland	- Participation (conference on public health, vaccination)

AMR: antimicrobial resistance; CCM: Country Coordinating Mechanism; EPI: Expanded Programme on Immunization; MR: measles and rubella; RCM: Regional Coordination Mechanism of the United Nations; SIA: supplemental immunization activities; UNCTs: United Nations Country Teams; UNDG: United Nations Development Group; WHO CC: WHO collaborating centre.

Table A2.2. Key partners for noncommunicable diseases

Partner institution	Mechanisms of collaboration
United Nations system	
International Atomic Energy Agency (IAEA)	<ul style="list-style-type: none"> - Impact missions - ConvEx-3 simulation exercises
Joint United Nations Programme on HIV/AIDS (UNAIDS)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation, joint publications - High-level dialogues - Programme collaboration - Declarations
United Nations Development Programme (UNDP)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation and coordination, such as through joint publications, cluster system, joint missions and country projects - Participation in technical and high-level meetings
The World Bank	<ul style="list-style-type: none"> - Collaborative projects - Support to health-care reform at the country level, including financing reform - Joint expert groups - Joint missions; exchange of information at country and regional levels - Gavi joint regional working group - Global Development Learning Network
World Food Programme (WFP)	<ul style="list-style-type: none"> - Participation in meetings - Informal contacts - Missions - Close collaboration with their country office in Tajikistan
European Union	
European Commission	<ul style="list-style-type: none"> - Exchange of letters (2001) - Joint Declaration (2010) and roadmaps - Annual Senior Officials Meeting - In-country cooperation - Contribution agreements and joint projects - Participation in steering committees/meetings - Invited to Regional Committee - Working groups and high-level groups - Technical cooperation
European Monitoring Centre for Drugs and Drug Addiction (EMCDDA)	<ul style="list-style-type: none"> - Memorandum of Understanding - Development of papers, guidelines and so on - Participation - Steering Group
Regional organizations	
Northern Dimension: Partnership in Public Health and Social Well-being (NDPHS)	<ul style="list-style-type: none"> - WHO participates in Partnership Annual Conferences, Committee of Senior Representatives, expert groups - WHO also participates in the NDPHS strategy working group
South-eastern Europe Health Network (SEEHN)	<ul style="list-style-type: none"> - Joint projects and advocacy - Political, managerial and technical support
Intergovernmental organizations	
Organisation for Economic Co-operation and Development (OECD)	<ul style="list-style-type: none"> - Exchange of letters (1999) - Memorandum of Understanding with WHO headquarters (2005) - Joint Action Plan with Regional Office for Europe (2012) - OECD participated in the Regional Committee and WHO in the OECD Health Committee - Joint meetings, participation in technical meetings - Technical cooperation - Joint data collection

Partner institution	Mechanisms of collaboration
Non-State actors	
Nongovernmental organizations	
Coalition Against Obesity, Poland	- Participation
European League Against Rheumatism (EULAR)	- Technical collaboration (musculoskeletal conditions prevention and control) - Participation (conference on Reducing the burden of chronic diseases in the workplace. New policies for better working conditions and the retention of ill people at work)
European Chronic Disease Alliance	- Participation - Advocacy (in support of combating preventable chronic diseases)
European Federation of Associations of Families of People with Mental Illness (EUFAMI)	- Participation
European Heart Network	- Participation - Advocacy
European Respiratory Society	- Participation - Technical collaboration
European Society for Medical Oncology	- Technical collaboration (respiratory disease prevention and control)
European Society of Cardiology	- Technical collaboration (cardiovascular diseases)
European Stroke Organisation	- Technical collaboration stroke prevention and control)
Foundation "Smart Health - Health in 3D", Poland	- Participation (Connected Health 2016)
Framework Convention Alliance on Tobacco Control	- Participation - Exchange of information - Joint advocacy in countries
FCTC Implementation and Monitoring Center, Georgia	- Technical collaboration (strengthening tobacco control in Georgia)
International Diabetes Federation - Europe	- Technical collaboration (diabetes prevention and control)
International Federation of Red Cross and Red Crescent Societies (IFRC)	- Memorandum of Understanding (global and regional) - Contribution of volunteer efforts in support of national immunization campaigns - Social mobilization
International Union for Health Promotion and Education	- Participation
Lumos	- Participation
Mental Health Association, Kyrgyzstan	- Technical participation and collaboration (Medicines Transparency Alliance project and development of mental health programme)
Mental Health Foundation	- Participation - Joint projects
NCD Alliance	- Advocacy in Member States
Portuguese Diabetes Association	- Technical collaboration (diabetes prevention and control)
Sainsbury Centre for Mental Health	- Collaboration on documents, projects and meetings - Participation
Slovak Chamber of Dentists	- Participation (public awareness event on the occasion of the World Oral Health Day)
Smoke Free Partnership	- Participation - Exchange of information - Joint advocacy in countries

Partner institution	Mechanisms of collaboration
Smoke Free, Kyrgyzstan	- Technical collaboration (tobacco control activities)
Sotcium	- Technical collaboration
Stroke Alliance for Europe	- Participation
Union for International Cancer Control (UICC)	- Advocacy - Technical collaboration (cancer prevention and control)
Philanthropic foundations	
Bloomberg Philanthropies	- Joint projects and advocacy
Borrow Foundation	- Resources (oral health in eastern Europe and central Asia)
Academic institutions	
Institute of Mother and Child, Poland	- Participation (in conference on obesity) - Technical collaboration
International Centre for Parliamentary Studies (ICPS)	- Participation - Experience sharing (lung cancer)
Trimbos Institute (Netherlands Institute of Mental Health and addiction)	- Participation (bilateral meeting to explore how efforts could be strengthened on both sides in the field of tobacco, alcohol, drugs and mental health)
Private sector entities	
Dovera, Health Insurance Fund, Slovakia	- Evidence (framework on integrated care, WHO principles of long-term care, special focus on diabetic patients)
Health First Europe	- Participation (WHO speaker at the event hosted by industry)in conference on obesity)
Medicalms editorial office, Poland	- Technical collaboration (Life with diabetes)
MedTech	- Participation (WHO speaker at event hosted by industry with participation by European Union bodies and OECD)
TVN television, Poland	- Participation (interview on carcinogenicity related to the consumption of red/processed meat)

ConvEx-3: simulation exercises for the Convention on Early Notification of a Nuclear Accident and the Convention on Assistance in Case of a Nuclear Accident or Radiological Emergency; RCM: Regional Coordination Mechanism of the United Nations; UNCTs: United Nations Country Teams; undg: United Nations Development Group.

Table A2.3. Key partners for promoting health through the life-course

Partner institution	Mechanisms of collaboration
United Nations system	
International Labour Organization (ILO)	<ul style="list-style-type: none"> - Joint implementation of ILO conventions and World Health Assembly resolutions - Participation in meetings - Development of joint national profiles on occupational health and safety
Joint United Nations Programme on HIV/AIDS (UNAIDS)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation, joint publications - High-level dialogue - Programmatic collaboration - Declarations
Office of the United Nations High Commissioner for Refugees (UNHCR)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Visits/meeting - Joint missions and surveys
United Nations Children's Fund (UNICEF)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Joint action framework between the regional offices of UNFPA, UNICEF and WHO - Technical cooperation through joint missions/training/media events - Participation in each other's events - Joint advocacy - Gavi joint regional working group
United Nations Development Programme (UNDP)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation and coordination, such as through joint publications, cluster system, joint missions and country projects - Participation in technical and high-level meetings
United Nations Economic Commission for Europe (UNECE)	<ul style="list-style-type: none"> - Partnership in the European Environment and Health Process - Joint co-secretariat for the Protocol on Water and Health (under the Convention on the Protection and Use of Transboundary Watercourse and International Lakes) - WHO hosts the Taskforce on Health under the Convention on Long-range Transboundary Air Pollution - Partnership in Transport, Health and Environment Pan-European Programme (THE PEP)
United Nations Environment Program (UNEP)	<ul style="list-style-type: none"> - Partnership in European Environment and Health Process - Participation at meetings - Technical cooperation through joint projects, publications, programmes, conventions implementation support activities (for example, Minamata Convention implementation)
United Nations Framework Convention on Climate Change Secretariat (UNFCCC)	<ul style="list-style-type: none"> - World Health Assembly resolution - RCM and regional mechanisms of coordination - Joint meetings
United Nations Population Fund (UNFPA)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Joint action framework between the regional offices of UNFPA, UNICEF and WHO - Technical cooperation through joint programmes, projects, publications, workshops, missions, activities and audits - Reports and information-sharing - Share standards and protocols - Advocacy - Participation
World Meteorological Organization (WMO)	<ul style="list-style-type: none"> - Global letter of cooperation - Joint climate and health office - Joint missions and surveys

Partner institution	Mechanisms of collaboration
European Union	
European Agency for Safety and Health at Work	<ul style="list-style-type: none"> - Collaboration at working level - Participation in meetings - Activities in candidate and potential candidate countries for membership of the EU - Sharing resources - Development of a common platform for good practices
European Centre for Disease Prevention and Control (ECDC)	<ul style="list-style-type: none"> - Collaboration at working level - Participation in meetings - Activities in candidate and potential candidate countries for membership of the EU - Sharing resources
European Commission	<ul style="list-style-type: none"> - Exchange of letters (2001) - Joint Declaration (2010) and roadmaps - Annual Senior Officials Meeting - In-country cooperation - Contribution agreements and joint projects - Participation in steering committees/meetings - Invited to Regional Committee - Working groups and high-level groups - Technical cooperation
European Environment Agency (EEA)	<ul style="list-style-type: none"> - Collaboration at working level - Participation in meetings - Activities in candidate and potential candidate countries for membership of the EU - Sharing resources
Joint Research Centre (JRC)	<ul style="list-style-type: none"> - Collaboration at working level - Participation in meetings - Activities in candidate and potential candidate countries for membership of the EU - Sharing resources
Occupational Health and Safety Administration (OHSA)	<ul style="list-style-type: none"> - Agreement on collaboration at working level - Participation in meetings - Activities in candidate and potential candidate countries for membership of the EU - Sharing resources - Development of a common platform for good practices
European Institute for Gender Equality	<ul style="list-style-type: none"> - Participation - Advocacy
Regional organizations	
Northern Dimension: Partnership in Public Health and Social Well-being (NDPHS)	<ul style="list-style-type: none"> - WHO participates in Partnership Annual Conferences, Committee of Senior Representatives, expert groups - WHO also participates in the NDPHS strategy working group
Regional Cooperation Council (RCC)	<ul style="list-style-type: none"> - Joint projects and advocacy
Regional Environmental Centre	<ul style="list-style-type: none"> - Technical collaboration - Coordination meetings
Regions for Health Network	<ul style="list-style-type: none"> - Joint workplan
South-eastern Europe Health Network (SEEHN)	<ul style="list-style-type: none"> - Participation in high-level meetings - Joint projects and advocacy - Political, managerial and technical support
Intergovernmental organizations	
Council of Europe	<ul style="list-style-type: none"> - Exchange of letters (2001) - Technical cooperation - Participation

Partner institution	Mechanisms of collaboration
International Organization for Migration (IOM)	<ul style="list-style-type: none"> - Memorandum of Understanding at global level (2005) - Joint projects, input to publications - Joint meetings and shared inputs to meetings - Joint country work
Organization for Economic Cooperation and Development (OECD)	<ul style="list-style-type: none"> - Partnership in the European Environment and Health Process - Technical cooperation - Meeting attendance
Development agencies	
Asian Development Bank	<ul style="list-style-type: none"> - Technical collaboration - Participation - Coordination meetings
European Bank for Reconstruction and Development (EBRD)	<ul style="list-style-type: none"> - Technical collaboration - Participation at the meetings - Coordination meetings
GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit)	<ul style="list-style-type: none"> - Grant proposals - In-country collaboration - WHO guidelines
Non-State actors	
Nongovernmental organizations	
Active Living Association	<ul style="list-style-type: none"> - Advocacy on health-enhancing physical activity (HEPA)
AGE Platform	<ul style="list-style-type: none"> - Joint project meetings and coordination, advocacy - WHO guidelines - Cooperation on cities/community level and their network
ALIARSE (Costa Rica)	<ul style="list-style-type: none"> - Technical collaboration (monitoring of human exposure to and environmental concentrations of mercury)
Alliance for Health Promotion	<ul style="list-style-type: none"> - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Association for Supervision and Curriculum Development	<ul style="list-style-type: none"> - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Association of European Cancer Leagues (ECL)	<ul style="list-style-type: none"> - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Association of Schools of Public Health in the European Region (ASPHER) (Europe)	<ul style="list-style-type: none"> - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Bulgarian Association of Midwives	<ul style="list-style-type: none"> - Participation
Care International	<ul style="list-style-type: none"> - Joint meetings and coordination at country level
Caritas Europa (Europe)	<ul style="list-style-type: none"> - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Clean Air Asia	<ul style="list-style-type: none"> - Technical collaboration (air quality)
Committee for Breastfeeding Promotion	<ul style="list-style-type: none"> - Technical collaboration
Confederation of Family Organisations in the European Union (COFACE) (Europe)	<ul style="list-style-type: none"> - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Emergency	<ul style="list-style-type: none"> - Evidence (assessment of health system gaps)
Empowering Children Foundation, Poland	<ul style="list-style-type: none"> - Technical collaboration (community survey of the prevalence of adverse childhood experiences)
European Public Health Alliance (EPHA)	<ul style="list-style-type: none"> - Technical collaboration
Eurocare (European Alcohol Policy Alliance)	<ul style="list-style-type: none"> - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)

Partner institution	Mechanisms of collaboration
Eurochild	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
EUROCITIES	- Joint meetings, advocacy - Cooperation on cities/community level and their networks
Eurodiaconia (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Eurohealthnet (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Chronic Disease Alliance (ECDA)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Cyclist Federation (ECF)	- Technical collaboration (with THE PEP) - Advocacy (promotion cycling)
European Disability Forum (EDF) (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Eco-Forum	- Partnership in the European Environment and Health Process - Meeting attendance - Joint actions in raising public awareness in environment and health
European Environment and Health Youth Coalition	- Partnership in the European Environment and Health Process - Joint publications - Joint projects
European Federation of Sexology (EFS)	- Joint activities - Capacity-building
European Institute for Women's Health	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference) - Technical collaboration (women's health report)
European Medical Students Association (EMSA) (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European network of International Planned Parenthood Federation (IPPF)	- Joint projects and advocacy - Joint meetings
European Public Health Alliance (EPHA) (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Public Health Association (EUPHA)	- Participation - Joint publications (health in impact assessment)
European Public Service Union (EPSU)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Regional and Local Health Authorities Network (EURUGHA)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Roma Information Office (ERIO)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European School Heads Association (ESHA) (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Social Action Network (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Social Network	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Society of Contraception and Reproductive Health (ESC)	- Joint meetings - Joint publications
European Trade Union Confederation (ETUC) - European Trade Union Institute (ETUI)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)

Partner institution	Mechanisms of collaboration
European Women's Lobby (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
European Youth Forum (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Health and Environment Alliance (HEAL)	- Partnership in the European Environment and Health Process - Meeting attendance - Joint actions in raising public awareness in environment and health - Participation (chemical safety)
Healthcare without harm Europe	- Technical collaboration (developing methodologies and gathering case studies) - advocacy in specific issues (such as sustainable procurement and health care waste management)
International Council for Local Environmental Initiatives (ICLEI)	- Participation (urban environments and health)
Inclusion Europe - the European Association of Societies of Persons with Intellectual Disabilities and their Families (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Inclusion International	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Association for Child and Adolescent Psychiatry and Allied Professions (IACAPAP)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Association for Impact Assessments (IAIA)	- Participation - Joint publications (health in impact assessment)
International Association of Educating Cities (IAEC)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Baby Food Action Network	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Centre for Migration Health and Development	- Technical collaboration (assessments and reports preparation)
International Committee of the Red Cross (ICRC)	- ICRC member of the WHO Steering Group for Prisons and Health
International Confederation of Midwives	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Council of Nurses	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Council on Social Welfare Europe (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Federation of Medical Students' Associations	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Federation of Red Cross and Red Crescent Societies (IFRC)	- Memoranda of Understanding (global and regional) - Contribution of volunteer efforts in support of national immunization campaigns - Social mobilization
International Federation of Social Workers Europe (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Federation on Ageing	- Joint initiatives (together with headquarters), advocacy - Cooperation on cities/community level and their networks

Partner institution	Mechanisms of collaboration
International Network on Children's Health, Environment and Safety (INCHES)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Paediatric Association	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Planned Parenthood Foundation (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
International Society for Environmental Epidemiology (ISEE)	- Participation - Joint publications (environmental epidemiology)
International Union for Health Promotion and Prevention (IUHPE)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference) - Technical collaboration (general health promotion)
Kyrgyz Alliance of Midwives	- Technical collaboration (training midwives to provide safe abortion care)
Medico-educational research center "Health and Longevity", Kyrgyzstan	- Resources (Memorandum of Understanding between centre, Ministry of Health and Ministry of Education)
Medicus Mundi International	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Mental Health Europe (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Migrant Integration Policy Index (MIPEX)	- Evidence (sharing of information and latest evidence)
Médecins sans frontières (MSF)	- Technical collaboration (migration health issues)
International Trade Union Confederation	- Partnership in the European Environment and Health Process
Open Society Institute	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
OXFAM	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Platform for International Cooperation on Undocumented Migrants (PICUM)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
PLAN International EU Office (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
POLIS	- Participation (THE PEP)
Prolepsis	- Technical collaboration (migrant health)
Red Cross	- Advocacy (migrant health issues)
Save the Children Fund	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Schools for Health in Europe (SHE)	- Advocacy - Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Slovak Pediatric Society	- Technical collaboration (promotion of breast feeding in Slovak maternity hospitals and paediatric outpatient care)
Social Platform (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Solidar (Europe)	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Standing Committee of European Doctors	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Sustrans	- Participation

Partner institution	Mechanisms of collaboration
THB Regional Implementation Initiative	- Advocacy and evidence dissemination
The European Network for Smoking and Tobacco Prevention (ENSP)	- Participation (Meeting related to collaboration with the Healthy Cities Network)
The Institute of the Regions of Europe (IRE)	- Participation
Ukrainian NGO MAMA 86	- Participation (water safety)
UVP-Gesellschaft (German Association for Environmental Assessments)	- Participation - Joint publications (health in impact assessment)
Wemos	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
Women Deliver	- Participation (the topic of women's health)
Women in Europe for Common Future (WECF)	- Evidence (support analysis of survey of the status of small-scale water supplies in the WHO European Region) - Participation (chemical safety)
World Federation for Medical Education	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
World Federation for Mental Health	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
World Federation of Public Health Associations	- Evidence (NSA consultation for the purpose of evidence, related to Paris conference)
World Vision	- Joint meetings and coordination at the country level
Zdrave komunity (Healthy Communities), Slovakia	- Technical collaboration (educational materials for Roma in Roma settlements with the aim to improve health literacy and health)
Philanthropic foundations	
American Austrian Foundation (AAF)	- Hosting of training workshops - Capacity-building
Bloomberg Philanthropies	- Joint projects - Advocacy
European Lung Foundation (ELF; Respiratory disease patient's organization)	- Technical collaboration (air quality)
Universal Education Foundation	- Evidence (written consultation aimed at NGOs on the outcome document for the Paris conference)
World Business Council for Sustainable Development	- Partnership in the European Environment and Health Process
Academic institutions	
Ankara University School of Medicine, Developmental Pediatrics Division	- Technical collaboration (Paris conference - member of the Scientific Committee)
Claude Bernard University Lyon 1-Espe	- Technical collaboration (Paris conference - member of the Scientific Committee)
Durham University	- Technical collaboration (European Environment and Health Process governance)
Global Health Center Graduate Institute Geneva	- Technical collaboration (Paris conference - member of the Scientific Committee)
Health Initiative of the Americas	- Technical collaboration (Knowledge Hub on Health and Migration)
Humboldt University Berlin	- Technical collaboration (exploring collaboration for a Horizon 2020 call)
Institut National de Prevention et d' Education pour la Santé	- Technical collaboration (Paris conference - member of the Scientific Committee)

Partner institution	Mechanisms of collaboration
London School of Hygiene and Tropical Medicine	- Evidence (peer review of women's health report) - Technical collaboration (Paris conference – member of the Scientific Committee)
Maastricht University	- Participation (environmental health inequities)
Nuffield Department of Primary Care Health Sciences, University of Oxford	- Technical collaboration (Paris conference – member of the Scientific Committee)
Schools for Health Consultancy	- Technical collaboration (Paris conference – member of the Scientific Committee)
University of Berkley	- Advocacy and dissemination/trainings
University of Cà Foscari	- Technical collaboration (production of new evidence)
University of Exeter	- Technical collaboration (Paris conference – member of the Scientific Committee)
University of Limerick	- Technical collaboration (production of new evidence)
University of Michigan	- Technical collaboration (Paris conference – member of the Scientific Committee)
University of New York	- Advocacy and dissemination/trainings
University of West England, Bristol	- Technical collaboration (healthy urban environments)
Private sector entities	
ClimAdapt, LLC	- Technical collaboration
European Foundation Centre	- Evidence (written consultation aimed at NGOs on the outcome document for the Paris conference)

EU: European Union; NGOs: nongovernmental organizations; NSA: non-State actor; Paris conference: Promoting intersectoral and interagency action for health and well-being in the WHO European Region (Paris, France, 7–8 December 2016); RCM: Regional Coordination Mechanism of the United Nations; UNCTs: United Nations Country Teams; UNDG: United Nations Development Group.

Table A2.4. Key partners for health systems

Partner institution	Mechanisms of collaboration
Global Health Partnerships	
Gavi, the Vaccine Alliance	<ul style="list-style-type: none"> - Technical cooperation: support to countries; Gavi joint regional working group with UNICEF and the World Bank - Participation in each other's technical meetings; Gavi is invited to the Regional Committee as observer; WHO headquarters participates in Gavi Board meetings - Joint work plan, including Gavi funds for WHO staff and activities
The Global Fund to fight AIDS, Tuberculosis and Malaria (The Global Fund)	<ul style="list-style-type: none"> - Technical cooperation: support to countries; technical exchange and guidance - Participation in each other's technical meetings; Global Fund is invited to the Regional Committee as observer; Regional Office for Europe participates in The Global Fund Board meetings as member of the WHO delegation - Memorandum of Understanding for technical assistance to countries during concept note development
Global Health Workforce Alliance	<ul style="list-style-type: none"> - Technical cooperation and joint implementation of WHO Global Code of Practice on International Recruitment of health personnel and World Health Assembly resolutions on human resources for health - Joint meetings, expert groups and high-level groups - Advocacy and declarations
United Nations system	
Food and Agriculture Organization (FAO)	<ul style="list-style-type: none"> - Health-related indicators and statistics, mainly nutrition
International Labour Organization (ILO)	<ul style="list-style-type: none"> - Joint implementation of ILO conventions and World Health Assembly resolutions - Participation in meetings working groups, joint publications - Development of joint national profiles on occupational health and safety
Joint United Nations Programme on HIV/AIDS (UNAIDS)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation - Joint publications - High-level dialogues - Programmatic collaboration - Declarations
United Nations Children's Fund (UNICEF)	<ul style="list-style-type: none"> - Health information quality assessments and indicators estimation, particularly child and maternal mortality interagency groups
United Nations Department of Economic and Social Affairs (UNDESA)	<ul style="list-style-type: none"> - Population data and demographic statistics
United Nations Development Programme (UNDP)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Technical cooperation and coordination, such as through joint publications, cluster systems, joint missions and country projects - Participation in technical and high-level meetings
United Nations Economic and Social Commission for Asia Pacific (UNESCAP)	<ul style="list-style-type: none"> - Strategic and technical cooperation on improvement of civil registration and vital statistics systems (CRVS), also related to SDGs
United Nations Economic Commission for Europe (UNECE)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Follow-up to the Parma Declaration - Technical cooperation through joint programmes/projects - Joint administration of projects, programmes and protocols - Participation in technical meetings - Memorandum of Understanding - Monitoring and evaluation for SDGs in the countries overlapping with WHO European Region

Partner institution	Mechanisms of collaboration
United Nations Educational, Scientific and Cultural Organization (UNESCO)	<ul style="list-style-type: none"> - Health-related indicators, mainly educational attainment and enrolment - Collaboration on cultural contexts of health project
United Nations Population Fund (UNFPA)	<ul style="list-style-type: none"> - RCM and regional UNDG, UNCTs - Joint action framework between the regional offices of UNFPA, UNICEF and WHO - Technical cooperation through joint programmes/projects/publications/workshops/missions/activities/audits - Reports and information sharing - Sharing of standards and protocols - Advocacy - Participation
The World Bank	<ul style="list-style-type: none"> - Collaborative projects - Support to health-care reform at the country level, including financing reform - Joint expert groups - Joint missions; exchange of information at country and regional levels - Gavi joint regional working group - Global Development Learning Network
European Union	
European Centre for Disease Prevention and Control (ECDC)	<ul style="list-style-type: none"> - Participation in meetings - collaboration on AMR and antimicrobial medicines consumption surveillance
European Commission	<ul style="list-style-type: none"> - Exchange of letters (2001) - Joint Declaration (2010) and roadmaps - Annual Senior Officials Meeting - In-country cooperation - Contribution agreements and joint projects - Participation in steering committees and at meetings - Invited to Regional Committee - Working groups and high-level groups - Technical cooperation
European Commission Statistical Office (EUROSTAT)	<ul style="list-style-type: none"> - Technical cooperation in health statistics - Joint data collections - Technical cooperation and joint data collection
European Medicines Agency (EMA)	<ul style="list-style-type: none"> - Consultative meetings - Technical support by EMA experts to WHO global regulatory work - Regulatory assessments by EMA - Joined participation in the meetings/conference calls
Occupational Health and Safety Administration (OHSA)	<ul style="list-style-type: none"> - Agreement on collaboration at working level - Participation in meetings - Activities in candidate and potential candidate countries for membership of the EU - Sharing resources - Development of a common platform for good practices
Regional organizations	
Northern Dimension: Partnership in Public Health and Social Well-being (NDPHS)	<ul style="list-style-type: none"> - WHO participates in Partnership Annual Conferences, Committee of Senior Representatives, expert groups - WHO also participated in the NDPHS strategy working group - Technical cooperation on health information and statistics
South-eastern Europe Health Network (SEEHN)	<ul style="list-style-type: none"> - Joint projects and advocacy - Political, managerial and technical support

Partner institution	Mechanisms of collaboration
Intergovernmental organizations	
International Organization for Migration (IOM)	<ul style="list-style-type: none"> - Technical cooperation (regional and country levels) - Joint meetings, participation in technical meetings, expert groups - Information sharing - Advocacy
Organisation for Economic Co-operation and Development (OECD)	<ul style="list-style-type: none"> - Exchange of letters (1999) - Memorandum of Understanding with WHO headquarters (2005) - Joint Action Plan with Regional Office for Europe (2012) - OECD participates at Regional Committee sessions; WHO participates on the OECD Health Committee - Joint meetings, participation in technical meetings - Technical cooperation - Joint data collection
Development agencies	
Asian Development Bank Institute	<ul style="list-style-type: none"> - Technical collaboration (multicountry workshop organization)
GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit)	<ul style="list-style-type: none"> - Grant proposals - In-country collaboration - WHO guidelines
Swedish International Development Cooperation Agency (Sida)	<ul style="list-style-type: none"> - Joint activities at the country level
Swiss Development Agency for Cooperation (SDC)	<ul style="list-style-type: none"> - In-country projects
United Kingdom Department for International Development (DFID)	<ul style="list-style-type: none"> - DFID grant to support technical work in countries on financing for universal health coverage
Non-State actors	
Association of Schools of Public Health in the European Region (ASPHER)	<ul style="list-style-type: none"> - Technical collaboration, including WHO technical working groups
Cochrane	<ul style="list-style-type: none"> - Technical cooperation (knowledge translation capacity-building)
Council on Health Research for Development (COHRED)	<ul style="list-style-type: none"> - Technical cooperation (health research capacity-building)
DAAD (German Academic Exchange Service)	<ul style="list-style-type: none"> - Fellowship programme (Carlo-Schmid-Program)
European Union of Medicine in Assurance and Social Security (EUMASS)	<ul style="list-style-type: none"> - Participation (meeting in Poland)
European network for health technology assessment (EUnetHTA)	<ul style="list-style-type: none"> - Health technology - Assessment knowledge sharing
EuroHealthNet	<ul style="list-style-type: none"> - Technical collaboration through joint projects

Partner institution	Mechanisms of collaboration
Association for Medical Education in Europe (AMEE)	<ul style="list-style-type: none"> - Technical cooperation, including WHO expert groups, participation in WHO technical meetings - Joint projects and technical assistance and advice at the country level - Memorandum of Understanding and joint work plan (in process)
The Association of Medical Schools in Europe (AMSE)	<ul style="list-style-type: none"> - Technical cooperation, including WHO expert groups, participation in WHO technical meetings
European Federation of Nurse Educators (FINE)	<ul style="list-style-type: none"> - Technical cooperation, including participation in technical meetings, working groups and consultancies
European Federation of Nurses Associations	<ul style="list-style-type: none"> - Technical cooperation and advocacy
European Forum for Primary Care (EFPC)	<ul style="list-style-type: none"> - Annual conference - Discussion paper and expert groups - WHO as expert/reviewer/evaluator
European Forum of Medical Associations (EFMA)	<ul style="list-style-type: none"> - Technical cooperation and advocacy
European Forum of National Nursing and Midwifery Associations	<ul style="list-style-type: none"> - Memorandum of Understanding (2014) - Annual conference, joint regional meetings - Joint Action Plan with Regional Office for Europe (2014) - Technical cooperation, participation in WHO technical meetings - Advocacy
European Forum of National Nursing and Midwifery Associations and WHO	<ul style="list-style-type: none"> - Joint projects and advocacy
European Health Management Association (EHMA)	<ul style="list-style-type: none"> - Technical cooperation through joint programmes and projects - Participation in technical meetings and expert groups
European Hospital and Healthcare Employers' Association (HOSPEEM)	<ul style="list-style-type: none"> - Technical cooperation, including participation in WHO technical meetings, working groups and consultancies
Europharm Forum	<ul style="list-style-type: none"> - Memorandum of Understanding - Technical cooperation including on the role of the pharmacist in the health system and appropriate use of medicines
EuroScan International	<ul style="list-style-type: none"> - Horizon scanning and exchange of information on important emerging new drugs, devices, procedures, programmes and settings in health care
Health Policy Analysis Centre, Kyrgyzstan	<ul style="list-style-type: none"> - Technical cooperation (health policy analysis)
Hospital Association, Kyrgyzstan	<ul style="list-style-type: none"> - Technical collaboration (hospital assessment)
International Associations of National Public Health Institutes (IANPHI)	<ul style="list-style-type: none"> - Collaboration with IANPHI Europe on annual conferences
International Committee of the Red Cross (ICRC)	<ul style="list-style-type: none"> - ICRC member of the WHO Steering Group for Prisons and Health
International Confederation of Midwives (ICM)	<ul style="list-style-type: none"> - Technical cooperation through joint programmes and projects - Participation in WHO technical meetings and working groups - Advocacy

Partner institution	Mechanisms of collaboration
International Council of Nurses (ICN)	<ul style="list-style-type: none"> - Technical cooperation through joint programmes and projects - Participation in WHO technical meetings and working groups
International Pharmaceutical Federation (FIP)	<ul style="list-style-type: none"> - Technical cooperation (the role of the pharmacist in the health systems)
Kyrgyz-Russian Slavic University, basic and clinical pharmacology department	<ul style="list-style-type: none"> - Technical cooperation (development of provisions for selection to National Essential Medicines List and procedure for National Medicines Committee)
Medicus Mundi International Network (MMI), Wemos	<ul style="list-style-type: none"> - Technical cooperation through joint projects - Technical support at the country level, participation in technical meetings - Advocacy and joint publications
The Medicines Transparency Alliance (MeTA) Secretariat, Kyrgyzstan	<ul style="list-style-type: none"> - Technical collaboration (promotion of draft law on medicines and medical items)
Nongovernmental organizations	
Pharmaceutical Group of the European Union (PGEU)	<ul style="list-style-type: none"> - Technical cooperation (role of the pharmacist in health systems and appropriate use of medicines)
Polish Association of Insurance Medicine	<ul style="list-style-type: none"> - Technical collaboration (translation of WHO patient safety curriculum guide)
Praxis Centre for Policy Studies	<ul style="list-style-type: none"> - Participation (strategic policy planning and reporting)
Public Health Association, Kyrgyzstan	<ul style="list-style-type: none"> - Technical collaboration (public health self-assessment)
Realizing Rights/Global Health Development program	<ul style="list-style-type: none"> - Advocacy, participation in WHO meetings, technical and high-level groups
Slovak Chamber of Pharmacists	<ul style="list-style-type: none"> - Participation (public awareness campaign about various aspects of handling drugs and in promoting the educational role of pharmacists)
Slovak Chamber of Physicians	<ul style="list-style-type: none"> - Evidence (health system/integrated and community care)
Slovak Society of General Practitioners	<ul style="list-style-type: none"> - Participation (launch of the publication <i>Role of primary care in strengthening of health systems</i>)
The Institute of Health Metrics and Evaluation (IHME)	<ul style="list-style-type: none"> - Technical cooperation on health information and statistics improvement and estimation - Participation in expert groups
European Union of Medical Specialists (UEMS)	<ul style="list-style-type: none"> - Technical cooperation, including participation in technical meetings, working groups and consultancy
World Confederation for Physical Therapy (WCPT)	<ul style="list-style-type: none"> - Technical cooperation, including participation in technical meetings, working groups and consultancies
World Federation for Medical Education (WFME)	<ul style="list-style-type: none"> - Joint projects, advocacy - Joint projects, participation in technical meetings, expert groups - Technical cooperation and support at the country level - Joint data base (directory of medical schools) - Shared standards, guidelines, joint publications - Advocacy

Partner institution	Mechanisms of collaboration
World Medical Association (WMA)	- Technical cooperation, including participation in technical meetings, working groups and consultancies
Philanthropic foundations	
Brighton Collaboration Foundation	- Contribution to development of case definitions for vaccine research
Robert Wood Johnson Foundation	- Technical collaboration on integrating qualitative measurement and reporting strategies into the monitoring framework for Health 2020
The Wellcome Trust	- Technical collaboration and development of indicators on health and well-being as well as on developing a project on the cultural contexts of health and well-being and fellowship programme in support of knowledge translation
Academic institutions	
Centre for Postgraduate Education and the Institute of Management in Health Care Lazarski University, Poland	- Technical collaboration (EVIPNet policy dialogue in Poland)
Teesside University, United Kingdom	- Technical collaboration (Consortium proposal to the United Kingdom Global Challenges Research Fund funding researchers to work with developing countries to build the capacity of citizens to address health challenges that they face)
Private sector entities	
Union Health Insurance, Slovakia	- Technical collaboration (Healthy Company project)

AMR: antimicrobial resistance; RCM: Regional Coordination Mechanism of the United Nations; SDGs: Sustainable Development Goals; UNCTs: United Nations Country Teams; UNDG: United Nations Development Group.

Table A2.5. Key partners for the WHO Health Emergency Programme

Partner institution	Mechanisms of collaboration
United Nations system	
International Civil Aviation Organization (ICAO)	- Implementing the International Health Regulations (2005) at the interface between public health and aviation, such as emergency preparedness planning at airports
Office for Coordination of Humanitarian Affairs	- Collaboration and data exchange on Disaster Risk Reduction in countries (central Asia and the Caucasus), joint simulation exercises at the country level - WHO is partner in the regional inter-agency response preparedness in the Caucasus and central Asia Inter-Agency Standing Committee Task Force
United Nations Children's Fund (UNICEF)	- RCM and regional UNDG, UNCTs - Technical cooperation through joint missions/training/media events, specifically in the context of maintaining polio free status or responding to introductions of wild polio viruses - Participation in each other's events - Joint advocacy
United Nations Development Programme (UNDP)	- RCM and regional UNDG, UNCTs - Technical cooperation and coordination, such as through joint publications, cluster system, joint missions and country projects - Participation in technical and high-level meetings - Regional Office is a member of the interagency Capacity Assessment for Disaster Risk Reduction Initiative (CADRI), a partnership led by UNDP, participation in country assessments for disaster risk reduction (Serbia and Georgia)
United Nations Economic Commission for Europe (UNECE)	- RCM and regional UNDG, UNCTs - Follow-up to the Parma Declaration - Technical cooperation through joint programmes/projects - Joint administration of projects, programmes and protocols - Participation in technical meetings - Memorandum of Understanding
United Nations Environment Programme (UNEP)	- RCM and regional UNDG, UNCTs - Follow-up to the Parma Declaration - Technical cooperation through, such as joint projects and publications, expert teams - Participation
The World Bank	- Collaborative projects - Support to health-care reform at the country level, including financing reform - Joint expert groups - Joint missions; exchange of information at country and regional levels - Gavi joint regional working group - Global Development Learning Network
European Union	
European Centre for Disease Prevention and Control (ECDC)	- Memorandum of Understanding (2005) - Joint Coordination Group - Annual collaboration plan - Development of joint methodology and assessment tools - Expert opinion in consultation papers - Joint field visits - Joint publications - Evidence/date collection

Partner institution	Mechanisms of collaboration
European Commission	<ul style="list-style-type: none"> - Exchange of letters (2001) - Joint Declaration (2010) and roadmaps - Annual Senior Officials Meeting - In-country cooperation - Contribution agreements and joint projects - Participation in steering committees/meetings - Invited to Regional Committee - Working groups and high-level groups - Technical cooperation
European Environment Agency (EEA)	<ul style="list-style-type: none"> - Contacts and exchanges - Joint publications - Joint expert committees
European Food Safety Authority (EFSA)	<ul style="list-style-type: none"> - Joint symposia/workshops, collaboration meetings - Exchange of risk assessments
European Medicines Agency (EMA)	<ul style="list-style-type: none"> - Consultative meetings - Technical support by EMA experts to WHO global regulatory work - Regulatory assessments by EMA - Joined participation in the meetings/conference calls
Regional organizations	
Centers for Disease Control and Prevention (CDC)	<ul style="list-style-type: none"> - Umbrella grants and other grant awards - Joint missions, training events and technical policy and guideline development - Expert groups
World Organisation for Animal Health (OIE)	<ul style="list-style-type: none"> - Partner on One Health related issues - Technical cooperation, exchange of information pertinent to zoonoses
Development agencies	
GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit)	<ul style="list-style-type: none"> - Grant proposals - In-country collaboration - WHO guidelines
South-eastern Europe Health Network (SEEHN)	<ul style="list-style-type: none"> - Joint projects and advocacy - Political, managerial and technical support
Southeast European Center for Surveillance and Control of Infectious Diseases (SECID)	<ul style="list-style-type: none"> - Joint projects and advocacy - Political, managerial and technical support
United States Agency for International Development (USAID)/Office of United States Foreign Disaster Assistance (OFDA)	<ul style="list-style-type: none"> - Grant award for polio-related activities - Local coordination - Coordination meetings - Exchange of information
Non-State actors	
Nongovernmental organizations	
Association for Solidarity with Asylum Seekers and Migrants (ASAM), Turkey	<ul style="list-style-type: none"> - Technical collaboration (Izmir Migrant Health Training Centers in Turkey)
Doctors Worldwide (DWW)	<ul style="list-style-type: none"> - Technical collaboration (training of Syrian medical providers to provide health service in the Turkish health system)

Partner institution	Mechanisms of collaboration
European Society of Clinical Microbiology and Infectious Diseases (ESCMID)	<ul style="list-style-type: none"> - Memorandum of Understanding - Contacts and exchanges - Collaborative projects such as Central Asian and Eastern European Surveillance on Antimicrobial Resistance (CAESAR) - Technical cooperation and coordination, such as through projects, joint publications, expert teams, and joint country missions - Joint meetings and workshops
International Committee of the Red Cross (ICRC)	<ul style="list-style-type: none"> - ICRC member of the WHO Steering Group for Prisons and Health - Collaboration in health clusters in emergency settings
International Federation of Red Cross and Red Crescent Societies (IFRC)	<ul style="list-style-type: none"> - Memorandum of Understanding (global and regional) - Contribution of volunteer efforts in support of national immunization campaigns - Social mobilization - Collaboration in national disaster risk reduction activities and emergency settings
Qatar Charity	<ul style="list-style-type: none"> - Resources (funding for vaccination campaigns in northern Syria)
Rotary International	<ul style="list-style-type: none"> - Joint projects, advocacy
Private sector entities	
Global Respiratory Infection Partnership (GRIP)	<ul style="list-style-type: none"> - General exploration of potential opportunities for collaboration

RCM: Regional Coordination Mechanism of the United Nations; UNCTs: United Nations Country Teams; UNDG: United Nations Development Group.

Table A2.6. Key partners for corporate services/enabling functions

Partner institution	Mechanism(s) of collaboration
United Nations system	
Regional Coordination Mechanism (RCM)	<ul style="list-style-type: none"> - High-level and technical collaboration - Advocacy, through biannual meetings and high-level working groups - Invited to Regional Committee - Chaired by the United Nations Economic Commission for Europe
Regional United Nations Development Group (UNDG)	<ul style="list-style-type: none"> - High-level and technical collaboration, biannual meetings and high-level working groups, including UNCTs at the country level - Invited to Regional Committee - Regional Directors' Team - Chaired by the United Nations Development Programme
European Union	
Council of the European Union/ Presidency of the Council of the European Union	<ul style="list-style-type: none"> - Participation in Presidency of the Council events at high and technical levels - Meetings of European Union Chief Medical Officers and Chief Nursing Officers - Technical assistance to the Presidency of the Council
European Parliament	<ul style="list-style-type: none"> - Participation in high-level events - Technical assistance - Advocacy
European Commission and its agencies	<ul style="list-style-type: none"> - Exchange of letters (2001) - Joint Declaration (2010) and roadmaps - Annual Senior Officials Meeting - In-country cooperation - Contribution agreements and joint projects - Participation in steering committees/meetings - Invited to Regional Committee - Working groups and high-level groups - Technical cooperation
Regional organizations	
Commonwealth of Independent States (CIS)	<ul style="list-style-type: none"> - Participation in high-level meetings - High-level collaboration - Advocacy
Eurasian Economic Community	<ul style="list-style-type: none"> - Memorandum of Understanding
Nordic Council of Ministers	<ul style="list-style-type: none"> - Participation in high-level meetings - Technical collaboration
South-eastern Europe Health Network (SEEHN)	<ul style="list-style-type: none"> - Joint projects and advocacy - Political, managerial and technical support - Participation in high-level meetings
Non-State actors	
Nongovernmental organizations	
European Forum of Medical Associations (EFMA)	<ul style="list-style-type: none"> - Participation in EFMA Liaison Committee and Annual EFMA Forum, invited to Regional Committee - Technical collaboration - Advocacy

UNCTs: United Nations Country Teams.