



















Self-assessment tool for the evaluation of essential public health operations in the WHO European Region

Abstract

Through a process of extensive and iterative consultation, the WHO Regional Office for Europe devised 10 essential public health operations (EPHOs) that define the field of modern public health for the Member States in the WHO European Region. Formally endorsed by all of the Member States in the Region, the EPHOs form a comprehensive package that all Member States should aim to provide to their populations. The public health self-assessment tool presented here provides a series of criteria with which national public health officials can evaluate the delivery of the EPHOs in their particular settings. These criteria have, wherever possible, been developed on the basisofexisting WHO guidance. The toolcan be used to foster dialogue on the strengths, weaknesses and gaps in EPHOs; generate policy options or recommendations for public health reforms; contribute to the development of public health policies, or be used for educational or training purposes.

Keywords

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Abbreviations

ASPHER Association of Schools of Public Health in the European Region

COMBI communication for behavioural impact

EAP European Action Plan

EEA European Economic Area

ENHIS Environment and Health Information System

EPHO essential public health operation

EU European Union

EWARN early warning alert and response network

FCTC Framework Convention on Tobacco Control

HACCP hazard analysis and critical control point

HIA health impact assessment

HTA health technology assessment

ICD International Classification of Diseases

ICT information and communication technology

IHR International Health Regulation

NGO non-governmental organization

NCD noncommunicable diseases

IT information technology

MDG Millennium Development Goals

NICE National Institute for Health and Care Excellence

OECD Organization for Economic Co-operation and Development

SARA Service Availability and Readiness Assessment

UN United Nations

Introduction to the self-assessment tool

HISTORICAL DEVELOPMENT OF THE ESSENTIAL PUBLIC HEALTH FUNCTIONS AND OPERATIONS

Since WHO carried out the first Delphi study in 1998 on what were then known as the "essential public health functions", the WHO Regional Office for Europe has continued to refine, adapt and update the list of operations that define the field of modern public health for the 53 Member States in the WHO European Region.

The original list had a strong foundation in traditional public health services: disease prevention, surveillance and control; environmental protection; occupational health; and health promotion all featured prominently. In the 2000s the focus broadened as the influential *World health report 2000 (1)* initiated nearly a decade of work to link public health services with the supportive functions of the health system. The list was reorganized to take into account aspects of governance, financing and human resources, and some functions – such as occupational and environmental health – were grouped together under broader headings (in this case, "health protection"). The word "operation" replaced "function" in order to draw a clear distinction between the essential public health operations (EPHOs) and the health system framework functions. Moreover, a new operation – communication – was created in response to the growing relevance of the Internet and social media, ushered in by the information and communication technology(ICT) revolution of the 2000s.

When Zsuzsanna Jakab took office as WHO Regional Director for Europe in 2009, she shifted – and deepened – the focus of the EPHOs once again. In line with the new European health strategy, Health 2020, and the accompanying European action plan for strengthening public health capacities and services,(2) the Regional Office coined the terms "whole-of-government" and "whole-of-society" approaches to public health. Public health action could no longer be limited to the health system or even to the government; rather, Health 2020 and the European action plan laid the foundation to make population health a national and global priority for all Member States in the WHO European Region.

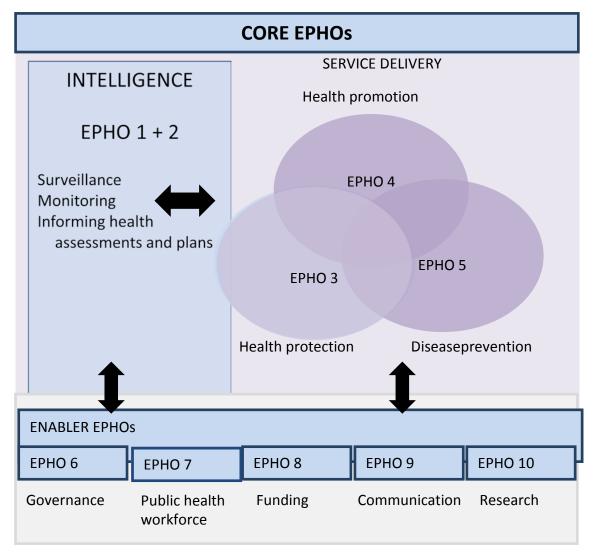
The list of 10 EPHOs approved by Member States at the 62nd session of the WHO Regional Committee in Malta in 2012 reflects all these historical currents:

- the core public health services related to disease prevention, health promotion and health protection;
- the supportive health system operations that enable services to be delivered properly;
- the focus on health equity, population engagement and intersectoral governance models that has defined the current administration of the WHO Regional Office for Europe within the overarching Health 2020 policy.

These elements work together in complex, multidimensional ways (see Fig. 1) to provide high-quality public health services to the population from both within and outside the confines of the health system. The core service delivery EPHOs constitute the main areas of work in public health: disease prevention, health promotion and health protection. The two intelligence EPHOs inform and shape the service delivery operations and monitor their effectiveness, while the enabler EPHOs, set firmly within the building

blocks of health systems, are responsible for generating the human, financial, material and knowledge resources needed to perform the EPHOs, and for overseeing their effective implementation.

Fig.1. Interaction between the EPHOs



The list of 10 EPHOs contained in this self-assessment tool is the same as that approved in Malta. The detailed list of subsections and suboperations, however, has been exhaustively reviewed to take into account existing policy guidance and tools produced by WHO headquarters, the Regional Office for Europe, the Regional Office for the Eastern Mediterranean and other organizations. This version of the tool has also been informed by specific comments from Member States and partners gathered during two rounds of technical consultation and through written comments sent to the Regional Office for Europe. Although some of the recommendations emerging from the consultation process (for example, proposals on the reorganization of the EPHOs) went beyond the scope of this review, the observations have enriched the final product and, the authors hope, the ultimate utility of the tool.

The expanded list constitutes a comprehensive package of public health services that all Member States should aim to provide to their populations. While the list of EPHOs itself should always be considered a work in progress, subject to periodic revisions and re-

finements, it currently constitutes the most systematic approach to defining and evaluating national public health services in the WHO European Region.

SCOPE AND PURPOSE OF THE SELF-ASSESSMENT TOOL

This tool is designed to guide a broad self-assessment of all public health operations within Member States in the WHO European Region. This comprehensive document is not meant to be completed by one person or even by one unit; rather, different sections of the questionnaire should be distributed to the professionals working in the areas under assessment, and then ideally reviewed in an integrated way by a team.

The EPHOs are separated into 10 broad categories:

- 1. surveillance of population health and well-being;
- 2. monitoring and response to health hazards and emergencies;
- 3. health protection, including environmental, occupational and food safety and others;
- 4. health promotion, including action to address social determinants and health inequity;
- 5. disease prevention, including early detection of illness;
- 6. assuring governance for health;
- 7. assuring a competent public health workforce;
- 8. assuring organizational structures and financing;
- 9. information, communication and social mobilization for health;
- 10. advancing public health research to inform policy and practice.

The self-assessment tool provides a brief list of criteria for each item, which national public health officials can use to evaluate the quality and comprehensiveness of the service or operation. These criteria have, wherever possible, been synthesized from topic-specific WHO guidelines, assessment tools and policy recommendations in order to foster a coherent, evidence-based approach to public health challenges at a regional level. These references can also be used for follow-up work by Member States, either independently or in conjunction with WHO advisors (upon request).

In addition, the tool contains a scoring system to systematize the evaluation and a brief prompt on which health system functions need to be strengthened in order to improve performance of the operation (see the section on instructions for completing the self-assessmentfor more information on criteria and next steps). Because of the different variables that will influence the assessment results (such as availability of information, time allotted to carry out the evaluation, number of professionals forming part of the team) and the nature of the assessment itself (self-administered, with a strong qualitative aspect) this tool is not designed for benchmarking purposes or for cross-country comparisons. Nevertheless, the numeric score may provide both a crude measurement of broad trends over time within a single country and a solid startingpoint for identifying the technical improvements needed.

THE EPHO SELF-ASSESSMENT TOOL AT A GLANCE

EPHO 1. Surveillance of population health and well-being

The first EPHOcovers the tools and means used to monitor population health, as well as basic performance standards and reporting systems. Evaluators are not asked to provide values for specific indicators but rather to state whether this information is available.

Section A deals with health data sources and tools within and outside the health system. These include the civil registration and vital statistics system, health-related surveys, the health management information system and existing disease registries. Reviewers are asked to list the tools used and to provide information on the basic characteristics (such as what indicators are collected, how data are disseminated and what linking mechanisms are built in).

Section B covers the main areas of health information collected, according to the elements described in the rest of the tool. These cover broad areas such as cause-specific mortality and morbidity, as well as communicable diseases and noncommunicable diseases (NCDs). Other areas that require specific information systems are also included, such as maternal and child health, immunization coverage and health inequalities.

Section C looks into countries' surveillance of health system performance, including aspects of financing, workforce, user satisfaction, access to essential medicines and cross-border health trends (this is particularly relevant to European Union (EU) Member States).

Section D focuses on the treatment of health data: whether it is subject to global analysis and whether useful information is provided to decision-makers in a timely way. The section also contains questions on international reporting commitments; for example, on International Health Regulations (IHR) implementation, NCD monitoring reports and – for countries that are not members of the Organisation for Economic Co-operation and Development (OECD)–Millennium Development Goals (MDGs), post-2015 development agenda and universal health coverage.

EPHO 2. Monitoring and response to health hazards and emergencies

This EPHO is related to the systems and procedures that need to be in place to prepare for and respond to a public health emergency.

Section A focuses on the identification and monitoring of health hazards. It includes a list of the main hazards (natural, human-caused and technological) to include in a national risk assessment, as well as questions on supportive infrastructures (laboratories and temporary surveillance systems) and on national capacity to predict disasters before they occur.

Section B deals with the core capacities, systems and services needed to respond to an emergency, including the institutional framework, health sector emergency plan, coordination structures, warning systems and critical response services. It also asks evaluators to describe whether any long-term mitigation actions have been implemented to reduce the risk of an emergency event, including measures to increase community resilience.

Section C specifically coversIHR implementation. It is based on WHO's IHR implementation guidelines and is conceived as a rapid assessment to help health authorities understand what major gaps may exist with regard to the IHR.

EPHO 3. Health protection, including environmental, occupational and food safety and others

EPHO 3 is the first of the service delivery operations. Although it shares certain characteristics and may overlap conceptually with operations described under EPHOs 4 and 5, the suboperations were chosen for their reliance on legal, regulatory and enforcement systems as the main driver of action.

Section A covers protection of environmental health, including air, water, soil and housing (specifically) and climate change mitigation and energy security (more generally). Evaluators are asked to state whether guideline values and targets exist on the main environmental contaminants, whether countries comply with international agreements and whether audits are carried out in a way that can give regulators an adequate picture of environmental health. Intersectoral capacities and the effectiveness of risk management and mitigation are also covered.

Section B deals with occupational health. On the regulatory side, the questions focus on the legal protections that exist for workers, as well as the effectiveness of the sanctioning and enforcement system. However, the section also contains suboperations relating to health promotion in the workplace, occupational health services and integrated policies on occupational health (for example, whether occupational health is considered in related policies such as those on the minimum wage, poverty reduction or others).

Sections C–F relate to food safety, patient safety, road safety and consumer product safety. Each section contains questions on the regulatory framework, technical capacity for risk assessment, enforcement procedures and risk management and mitigation. The questions have been specifically adapted to the suboperations question, although certain features (such as an emphasis on prevention and guidance, multistakeholder involvement and similar) are common to all the items.

EPHO 4. Health promotion, including action to address social determinants and health inequity

The suboperations under the health promotion EPHO were chosen specifically for their intersectoral nature. They include some of the most important and complex threats to public health, including exposure to the main behavioural risk factors for disease and the underlying social determinants. These challenges require inputs from broad coalitions of different actors through a whole-of-government and whole-of-society approach. The health system should have a leading role in addressing the issues, but health authorities must also know how to foster horizontal leadership models and engage policy-makers from other sectors, stakeholders with both complementary and competing roles and citizens. There is a particular emphasis on health equity and social determinants, with criteria inquiring into these aspects of most – if not all – of the suboperations.

Section A specifically deals with intersectoral and interdisciplinary capacity. The three suboperationsfocus on gauging the ministry of health's ability to influence and work with different stakeholders in government, in communities and in the private sector.

Section B covers the government and health system responses to the main risk factors and determinants of health, whether these are behavioural, environmental, social or a mix. The section covers the four main risk factors for NCDs (tobacco, alcohol, nutrition and physical activity) through a synthesis of the main points of global WHO policies and guidelines. It also covers areas that require a strong approach both within the health

care system and also more broadly throughout society, such as mental health, sexual and reproductive health, substance abuse, injury prevention and prison health.

EPHO5. Disease prevention, including early detection of illness

While EPHO 3 focuses on actions based within the regulatory system and EPHO 4 deals with broad issues touching the whole of government and of society, EPHO 5 (for the sake of operational convenience) narrows in specifically on the public health services based within the health and health care systems that prevent disease, detect it as early as possible and ensure that patients can live with and manage morbidity, maintaining the highest possible quality of life.

Section A deals with primary prevention, including the provision of vaccinations and health counselling on key risk factors. It also deals with specific health services aimed at preventing illness, such as maternal and neonatal health programmes, smoking cessation services and other health services. There is also a specific suboperationrelated to ensuring health service coverage for some of the most vulnerable populations, including migrants, ethnic minority populations and homeless people.

Section B covers secondary prevention. It asks evaluators to list the population-based disease screening programmes in place, as well as a few basic quality criteria. Other suboperations relate to disease awareness programmes for early detection – for example, regarding melanoma or mental health disorders – and asks evaluators to describe the provision of chemoprophylactic agents to those presenting known risk factors for disease.

Section C focuses on what services are in place to foster good quality of life for those living with disease (tertiary and quaternary prevention), including support for patient groups and rehabilitation, survivorship and disease management programmes.

Section D relates to social support systems that create a supportive environment for behaviour change and assist caregivers at a psychosocial level.

EPHO 6. Assuring governance for health

The EPHOon governance is cross-cutting; it deals with issues such as leadership, management, accountability, planning, implementation, monitoring and evaluation: essential ingredients for the success of any vertically designed programme.

Section A is devoted to leadership for a whole-of-government and whole-of-society approach to public health. Suboperationsdeal with two aspects of leadership: the commitment the national government – and its executive branch – has shown to improving population health and the capacity of the ministry of health to lead public health efforts both within and outside the health system.

Section B focuses on the effectiveness of the health policy cycle, covering aspects including stakeholder participation, situational analysis, planning, implementation, monitoring and evaluation as they relate to health policy formulation. This section may be applied generically to understand whether the policy cycle is generally rigorous; it could also be applied to individual health strategies.

Section C deals with regulation and control. Specific areas of regulation and control are covered in detail in EPHO 3, so this section deals more with the ministry of health's capacity to influence government policy. It contains questions on the capacity to develop public health legislation, conduct a health impact assessment (HIA) and health technology assessment(HTA) and comply with an EU community health services system.

EPHO7. Assuring a competent public health workforce

The suboperations under EPHO 7 concernMember States' capacities to plan for, manage, educate and govern the public health workforce.

Section A follows the policy cycle for human resources planning. It evaluates the degree to which countries understand the make-up of their workforce and how well they can anticipate and plan for future needs, implement their human resources plan and monitor and evaluate the roll-out, adapting actions as needed.

Section B relates to the management of public health human resources, including organization and human resources policies, recruitment and retention strategies, human resources development and financing.

Section C covers three areas of public health education: institutional strength, rigour and innovation; the degree to which the educational system succeeds in preparing an adequate workforce to implement national health strategies; and the appropriateness of the curricula in public health at all levels of the educational sphere (undergraduate, graduate, postgraduate, continuing education and multidisciplinary curricula).

Section D deals with governance of human resources for public health, homing in on two essential aspects: leadership and partnerships.

EPHO 8. Assuring organizational structures and financing

This operation deals with the appropriateness of the main organizational structures needed to carry out the EPHOs and the coordination mechanisms linking them. It also covers the systematization and adequacy of financing structures that support implementation of the EPHOs.

Section A relates to the different organizational structures and mechanisms necessary for an effective health system. It contains criteria for evaluating the organization of the ministry of health, the quality assurance mechanisms of health care centres, the public health laboratory system, the national public health institute(s), the enforcement agencies responsible for health protection operations, the coordination mechanisms in place for services provided outside the government sector and oversight of all of the above.

Section B is concerned with financing public health services. It focuses on the budget for public health services in all areas needed to provide public health services, including outside the government, and asks the assessment team to describe the decision-making criteria used to allocate resources.

EPHO9. Information, communication and social mobilization for health

This EPHO concerns the manner in which public health communication campaigns are conducted in countries; it also has a brief section evaluating the evidence-based integration of innovative ICT tools within communication and information programmes.

Section A deals with the planning, implementation and evaluation of health communication programmes. Suboperations examine how health communication is fostered from within the ministry of health, as well as how programmes are organized, planned, implemented and evaluated.

Section B covers the use of ICT in the health system. Given the rapid pace of development in this field, as well as the limited evidence base available for many interventions proposed, suboperations are not concerned with implementation of any specific tools. Rather, the aim is to confirm that these developments are being gradually integrated into the health system in accordance with solid, evidence-based criteria.

EPHO 10. Advancing public health research to inform policy and practice

This EPHO is concerned with the development of public health research as a means to improve health policy and public health practice.

Section A focuses on setting a national research agenda. It draws on key concepts from the WHO European Region's Health 2020 policy framework and checks whether countries are using solid criteria and a participatory approach when deciding on national research priorities in the field of public health.

Section B includes suboperationson capacity-building for public health research. These cover questions on data access for researchers, the integration of research in educational activities and public health practice, the capacity to foster innovation and the maintenance of scientific and ethical standards.

Section C has a single but important item relating to the coordination of research activities. It deals with how well countries are able to understand what research is taking place in their territory and how the ministry of health can shape the research agenda of other stakeholders through collaborations, partnerships and clear guidance on national priorities.

Section D has to do with dissemination of evidence and knowledge-brokering. Suboperationsfocus on the structures in place to strengthen research networks and disseminate evidence, mechanisms to translate evidence into policy and practice and arrangements to help policy-makers communicate their needs to the research community.

LIMITATIONS

This tool is unique in that it has been envisaged to frame a broad, system-wide assessment of public health functions in Member States and to identify general areas of weakness. Usersshould, however, keep in mind several important limitations of the tool as it is currently formulated.

The first consideration is the fact that tackling any major national public health problem calls for use of or contribution from most of these operations. For example, different aspects of communicable disease control are present in EPHO 1 (information systems), EPHO 2 (emergency preparedness and outbreak control), EPHO 3 (environmental,

chemical and food safety) EPHO 4 (sexual health, substance abuse), EPHO 5 (immunization, health care services), EPHO 6 (governance), EPHO 7 (human resources), EPHO 8 (financing and organizational structures), EPHO 9 (risk communication) and EPHO 10 (research). This fragmentation is largely inevitable, as the suboperations interact through complex, multiple avenues that are always related or articulated in a multidimensional way. This limitation can only be mitigated through the development of interactive instruments based on the EPHOs (for example, a web-based or computerized tool) that allow users to group suboperations according to the parameters of interest (diseases, exposures, life-cycle/population groups or system approach). Thus, it should be emphasized that the paper-based tool is not – and will never be –appropriate for assessing work on a single public health issue in an isolated way.

The second limitation of the current tool is the level of specificity used. An inherent problem in a system-wide assessment tool is that public health is an incredibly expansive and inclusive field, which touches upon many different areas. If the questionnaire is too long it will be too unwieldy to use. On the other hand, if it is too short important issues may be left out. The current list aims to balance comprehensiveness with utility and to cover all essential issues as concisely as possible. Complementary tools (including more detailed assessment tools covering specific areas) should be used on areas identified as weak in the initial evaluation.

A third important limitation has to do with the specificity of the enabling operations, particularly EPHOs 6 (governance), 7 (public health workforce) and 8 (organizational structures and financing). Assessment of these operations using the tool will provide a general picture of how well they are carried out, but it will not be specific enough to explore disparities in their execution between different units, departments and agencies. In some cases the criteria for suboperations in the core EPHOs (3–5) include space to provide a brief, qualitative evaluation of the supportive functions. These prompts are necessarily generic, however, as a more exhaustive approach would encumber the agility of the assessment process. One possible way to overcome this problem would be to develop a universal package of horizontal suboperations, based on the current list, which could be circulated to the different units responsible for answering the questionnaire. Comparison of their responses would enable identification of disparities (especially with regard to the adequacy of human and financial resources) between different areas of public health practice.

Finally, certain limitations are inherent to a self-assessment. The quality of the assessment will greatly depend on the rigour and the good faith of the team carrying it out. The working time allotted to team members for completing different sections, as well as the influence (or lack thereof) of political considerations in the process, will also be factors. Although specific criteria have been provided within the scoring system, some level of subjectivity will always be present and different professionals, whether within the same ministry of health team or in different Member States, will have different levels of expertise, sources of information and personal, professional and sometimes political biases. All these considerations will complicate cross-country comparisons of the results and, to a lesser degree, time-trend comparisons within countries.

Despite the limitations described above, the authors believe that the self-assessment is still of enormous utility. One of its greatest strengths, perhaps, lies in the comprehensive nature of the ground it covers. The complete list of EPHOs provides an inventory of

public health operations and services, helping policy-makers, public health professionals, students and the public to understand virtually all the direct pathways through which population health may be affected. The comprehensive results of the self-assessment should give policy-makers a concise idea of which areas are in most need of improvement, as well as a startingpoint to develop strategic policy measures in that pursuit. Likewise, the list can provide a basis for the development of educational curricula and other tools to strengthen professional competence in public health.

The self-assessment also has great value in terms of proactive research, spurring reflections from public health professionals and policy-makers on issues that may not be receiving the priority that objectively they deserve.

Lastly, the strong support for and commitment to integrating the EPHOs into Health 2020 and the European action plan will help to ensure a common, practical approach to improving public health services. If Health2020 helps to set overarching principles of public health excellence, the EPHOs provide the technical roadmap.

Instructions for completing the self-assessment

ORGANIZING THE SELF-ASSESSMENT

The following organizational structure and assessment methodology is proposed for the EPHO self-assessment (Fig. 2). An oversight committee could bring together the main stakeholders with an interest in improving public health in order to monitor the process and ensure accountability, while the core secretariat would be responsible for coordinating the work of specialized teams, who would be assigned different EPHOs for completion.

Fig.2. Organizational structure and methodology



Following the self-assessment, health authorities could also potentially organize a policy dialogue, with the support of WHO, in order to discuss findings, conclusions and practical recommendations.

COMPLETING THE QUESTIONNAIRE

Where a box () exists the answer should be limited to a yes () or no () response. Otherwise, the answer should be a brief description of the item in question, with pertinent details as required. Whenever possible, quantitative data should be provided, but qualitative responses are also possible. Other ways to answer the questions are as follows:

- "IDU": I donot understand the question
- "IDK": I understand the question but donot know the answer
- "n/a": not applicable to the national context.

Scoring system

Each suboperation contained in the list of EPHOs contains one or more scoring fields, in which evaluators can note the score achieved and recommend areas for improvement; this appears as follows:

Score (0–10): Areas for improvement: G, F, RG, SD

The scores should be assigned from 0 to 10 based on the following criteria.

- 0. We are unable to evaluate the performance of this operation based on the information currently available.
- 1. No activity: this operation/service is completely undeveloped at this time.
- 2. Rudimentary work has been performed to improve the effectiveness of this operation, but a stronger framework and/or mandate is necessary to develop the basic foundations and to implement the programme or activity effectively.
- 3. There is an explicit commitment in a formal strategy document expressing the will to further develop this operation, but no practical developments have been carried out yet.
- 4. There are some antecedents for actions to improve this operation but they have been inconsistent and require a better approach.
- 5. There is a conceptual framework to improve this operation, with some actions that can be considered adequate, but these are preliminary and still require development.
- 6. We have specific experience and evidence that allows us to identify a few strong points, as well as other areas in need of improvement.
- 7. The performance of this operation is reasonably acceptable, based on accumulated experience, but there are still some areas in need of particular work.
- 8. The performance of this operation is solid and well developed within the area of public health, although there are isolated areas that could still be improved.
- 9. A body of evidence shows that this operation is particularly effective; no significant problems need correction as performance is quite positive.
- 10. The development of this operation is excellent, based on independent and objective evidence. We believe that it could be a useful model for other countries; there may be international benchmarking studies that support its status to be proposed as a best practice for the WHO European Region.

The designated areas for improvement are based on the four health system framework functions, but may be further broken down into the following building blocks:

- "G": governance;
- "F": financing;
- "RG": resource generation, including human resources, medicines and technology and/or information and technological research;
- "SD": service delivery.

This field is included to spark a preliminary reflection on which areas are most in need of concerted action to improve performance of the operation. The item is systematically included under all suboperations, with the understanding that all these functions may play a role, even in operations that initially seem to be concentrated under only one function (for example, one challenge related to governance may be that the ministry of health does not receive enough funding to carry out its duties).

Prior to the assessment the core secretariat or evaluation team manager should establish a uniform way to mark the areas in need of improvement and specify whether more details should be provided and in what way. If no specific instructions in this regard are circulated prior to distribution of the questionnaire, evaluators should simply delete or cross through the abbreviations that do not apply. For example, if the areas in most need of improvement are human resources and governance, evaluators should mark:

Areas for improvement: G, RG

Areas for improvement: G, F, RG, SD

COMPLEMENTARY MATERIAL AND INSTRUMENTS

The EPHO self-assessment tool should be considered just one of several instruments used to evaluate public health services in Member States. An entry point into the body of WHO's work in public health, the tool contains references to a number of other WHO guidelines, assessment tools and policy papers, each of which can be downloaded for a more detailed evaluation of specific areas.

The WHO Regional Office for Europe envisions several other developments that will help to complement the current tool, including an interactive computer-based tool that will enable users to narrow the focus of the assessment, educational materials for public health students and professionals and a growing list of references to help policy-makers act on weaknesses identified in their self-assessments.

EPHO 1. Surveillance of population health and well-being

DESCRIPTION OF EPHO

EPHO 1 covers the establishment and operation of health surveillance, monitoring and information systems to monitor and map the incidence and prevalence of diseases, risk factors, health determinants, population health status and health system use and performance.

Other elements of this operation comprise community health diagnosis, data trend analysis, identification of gaps and inequalities in the health status of specific populations, identification of needs and planning of data-oriented interventions(3).

1.A. HEALTH DATA SOURCES AND TOOLS

1.A.1. Civil registration and vital statistics system

Briefly describe the following elements(4).

Legal framework for civil registration and	
vital statistics	
Registration infrastructure and resources	
Organization and functioning of the vital	
statistics system	
Completeness of registration of births and	
deaths	
Data storage and transmission	
Practices and certification compliant with	
International Classification of Diseases	
(ICD) within and outside hospitals	
Practices affecting the quality of cause-of-	
death data	
ICD coding practices (incorporation of	
ICD-10-CM)(5)	
Coder qualification and training; quality of	
coding	
Data quality ¹	
Score (0–10):	Areas for improvement: G, F, RG, SD

1.A.2. Health-related surveys

List the surveys completed in your country and describe their basic characteristics in the columns on the right (add more rows if necessary).

Survey	Number of surveys completed in the last five years or more	Interval (if two or more surveys were conducted)	Methodology/data quality
Household surveys ^a			
1.			
2.			
3.			
Institution-based suveys ^b			
1.			
2.			
3.			
Facility-based surveys ^c			
1.			

¹ Data quality is defined throughout according to the following criteria: accuracy; relevance; timeliness; comparability; access, dissemination and use; and security and privacy.

۷.			
3.			
Score (0–10):	Areas for improvement: G, F, RG, SD		

^a Household surveys are population-based and may include demographic surveys (such as a census, demographic health survey, multiple indicator cluster survey or similar), health examination surveys, behavioural risk factor surveys, household health expenditure surveys, health performance surveys or others. Some survey modalities, such as the European health interview surveys, combine different elements of the above.

1.A.3. Health management information system

Briefly consider and describe the following elements (check box for affirmative answer), providing detail where appropriate.

Is the health management information sys-	
tem facility-based?	
Does it include the private sector as well as	
the public?	
Is an electronic system used?	
Are quality checks carried out to ensure: regul	larity? completeness? accuracy of
information?	
Is there a system for regular: reporting? ana	lysis? feedback?
Score (0–10):	Areas for improvement: G, F, RG, SD

1.A.4. Disease registries

List the functioning disease registries in the top row (add more columns if necessary) and describe their characteristics.

Disease(s):	1.	2.	3.	
Indicators collected				
Population coverage				
(%)				
ICD compliance				
Use of unique patient				
identifiers				
Links with other dis-				
ease registries				
Links with other popu-				
lation data				
Methodology/quality of				
data				
Score (0–10):	Areas for improvement: G, F, RG, SD			

^b Institution-based surveys are population-based and take place in public institutions to monitor aspects related to certain populations. For example, the Environment and Health Information System(6)includes surveys to evaluate pupils' exposure to indoor air contaminants in schools.

^c"Facility" refers primarily to health care facilities; these surveys measure specific aspects of health services. Examples include the Service Availability and Readiness Assessment (SARA), exit interviews and human resource surveys in the health sector.

1.B. SURVEILLANCE OF POPULATION HEALTH AND DISEASE PROGRAMMES

Evaluate the quality and availability of data in the following areas.

1.B.1. Cause-specific mortality

Cause	Compliance with ICD- 10/quality and compa- rabil-ity of data	Disaggregation of data (by gender, age, urban/rural, etc.)	Methodolo- gy/data qual- ity	Population coverage (%)
NCDs (cardiovascu-				
lar disease, cancer,				
chronic respiratory				
diseases and diabetes)				
(mortality at age 30–				
70)				
Infectious diseases				
Maternal and child				
health				
Injuries and road				
accidents				
Score (0–10):	Areas for impro	ovement: G, F, R	G, SD	

1.B.2. Selected morbidity

Data collection method	Compliance with ICD- 10/quality and comparability of data	Disaggregation of data (by gender, age, migration, ur- ban/rural, etc.)	Methodol- ogy/data quality	Population coverage (%)
Infectious disease				
surveillance				
NCD STEP-				
wise(7)surveillance				
Mental health				
screening				
Maternal and child				
health monitoring				
Hospital discharge				
data				
Score (0–10):	Areas for improve	ement: G, F, RG, S	D	

1.B.3-1.B.17. Public health surveillance

Describe the quality of your country's public health surveillance in the following areas.

Element	Indicators monitored	Disaggregation of data (gender, age, migration, etc.)	Methodolo- gy/quality of data	Population coverage (%)
1.B.3. Risk factors				
and determinants				
Behavioural risk indi-				
cators				
Biological risk factors				
(blood pressure, body mass index, glucose,				
cholesterol)				
Environmental risk				
indicators				
Social determinants				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.4. Child health		1		
and nutrition				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.5. Maternal and				
reproductive health				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.6. Immunization				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.7. Communicable				
diseases				
Score (0–10):	T	Areas for improve	ement: G, F, RG,	SD
1.B.8. NCDs				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.9. Social and men-				
tal health				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.10. Environmen-				
tal health				
Air				
Water				
Soil				
Housing				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.11. Occupational		•		
health				
Score (0–10):		Areas for improve	ement: G, F, RG,	SD
1.B.12.Road safety				

Score (0–10):		Areas for improvement: G, F, RG, SD		
1.B.13. Injuries and				
violence				
Score (0–10):		Areas for improve	ement: G, F, RG, S	SD
1.B.14. Nosocomial		-		
infections				
Score (0–10):		Areas for improve	ement: G, F, RG, S	SD
1.B.15. Antibiotic re-		•		
sistance				
Score (0–10):		Areas for improve	ement: G. F. RG. S	SD
1.B.16. Migrant health				
		A C .	4 C E DC 4	
Score (0–10):		Areas for improve	ement: G, F, RG, S	SD T
1.B.17. Health ine-				
qualities				
Score (0–10):		Areas for improve	ement: G, F, RG, S	SD
1.C. SURVEILLANCE OF H	EALTH	SYSTEM PERFO	ORMANCE	
1.C.1. Monitoring of health sy	stem fir	nancing		
Briefly describe the following	element	s (check box for a	ffirmative answer) providing
details where appropriate.	Cicinone	s (eneck box for a	initially and wer), providing
National health accounts anal-	gen	eral government ex	penditure on heal	th as per-
ysis, with data on:		ge of general government expenditure		
Joint and one	I	l health expenditur	-	
	share of out-of-pocket expenditure asapercentage of			
	total health expenditure			
	population with catastrophic health expenditure			enditure
	population that becomes impoverished as a result of			
	health care expenses			
		nan resources expen	nditure	
Score (0–10):				
Score (0–10): Areas for improvement: G, F, RG, SD				
1.C.2. Monitoring of the healt	h workf	orce		
G				
Briefly describe the following	element	s (check box for at	ffirmative answer), providing
details where appropriate(8).				
Γ=				
Existence of a health work-				
force observatory				
Data on stock and density of	Sto	ck and density relat	ive to population	
public health workers, includ-				
ing:	geographical distribution			
	age distribution			
<u> </u>		der distribution		
		nber of training pos	ete	
Labour activity, including:		ployment rate of pu		rs in their
Labour activity, including.	field	proyment rate of pu	ione neathi worke	13 111 111011
		tribution of workers	hy ogonov instit	ution
		mounon of workers	s by agency, mstit	นเบบ

	and/or activity					
	occupational earnings					
	public health workforce remuneration scale					
Productivity, including:	absenteeism					
	provider productivity (i.e. tasks performed by a					
	given provider over a specific time period)					
Renewal and loss, including:	workforce entry (ratio of graduates to workers)					
	national self-sufficiency (nationally trained health					
	workers)					
	workforce loss ratio					
	public health personnel mobility data					
Score (0–10):	Areas for improvement: G, F, RG, SD					

1.C.3. Monitoring of health care utilization, performance and user satisfaction

Briefly describe the data collected in the following areas (check box for affirmative answer).

Service delivery –	density of primary health care facilities			
access/availability/readiness,	density of inpatient beds (hospitals)			
including:	annual number of outpatient department visits, per			
	capita			
	number of public health service providers			
Coverage of interventions, in-	contraceptive prevalence rate			
cluding:	□antenatal care coverage (≥1 visit)			
	□ antenatal care coverage (≥4 visits)			
	skilled birth attendance			
	DPT3-containing ^a vaccine coverage among chil-			
	dren under 1 year of age			
	percentage of individuals who slept under an in-			
	secticide treated net the previous night			
	percentage of eligible adults and children currently			
	receiving antiretroviral therapy			
	treatment success rate of new bacteriologically			
	confirmed tuberculosis cases			
	oral rehydration therapy			
User satisfaction				
Score (0–10):	Areas for improvement: G, F, RG, SD			

^a Containing three doses of diphtheria, pertussis and tetanus vaccine.

1.C.4. Monitoring of access to essential medicines

Briefly describe the following elements (check box for affirmative answer), providing details where appropriate.

Availability of essential medi-		f 20 selected essential medi-
cines and biomedical technol-	cines and medical produc	ets ^b (9) in public and private
ogies, with data on:	health facilities	
	proportion of laborate	ories participating in an exter-
	nal quality assurance sys	tem
Score (0–10):	Areas for improvement:	
^b 20 essential medicines are propos		
pinetablet oralternative calcium ch		
tabletsAND tablet),ampicillinpow	der for injection, beclome alternative ACE	•
tion,enalapriltablet or let,gentamicininjection,glibenclami		
mintablet, ome prazoletablet or		dration solution, paraceta-
moltablet,salbutamolinhaler, simva		
		1 1
1.C.5. Monitoring of cross-bor	der health	
Considerand describe the follow	rino	
Considerand describe the fonow		
Are there mechanisms for monit	oring medical tourism to	
and from your country?	S	
Are there data on the quantity of	organized patient flows	
(i.e. through explicit cross-borde	•	
ments)?	_	
If so, what quality and performa	nce indicators are moni-	
tored?		
Score (0–10):		Areas for improvement: G,
		F, RG, SD
1 D DATA INTECDATION	ANALVCIC AND DEDO	DTINC
1.D. DATA INTEGRATION,	ANALISIS AND REFU	KIING
1.D.1. Health sector analysis		
Briefly describe the following el	ements.	
Ş		
Existence of a health system obs	servatory	
Participation of health system ar	nalysts during planning	
processes		
Review of independent research	or analysis on health	
system performance		
Consideration of epidemiologic,		
graphic and other data related to		
during planning processes		
Situation analysis of the health s	ector in preparation for	
health sector planning		
Capacity to review major health	and development poli-	
cies, services and investments		
Score (0–10):		Areas for improvement: G,
		F, RG, SD

1.D.2. Provision of updates on compliance with IHR

Briefly describe the following elements.

Generation of systematic and periodic reports on your	
country's implementation of IHR	
Use of these reports in adjusting or formulating plans for	
subsequent steps in the implementation process	
Notification and reporting of public health events that	
might be of international concern to WHO	
Collaboration with neighbouring countries to strengthen	
cross-border surveillance and response and with other	
countries to meet IHR obligations	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

1.D.3.Participation in and compliance with NCD monitoring reports

Briefly describe the following elements, based on WHO's global action plan for the prevention and control of NCDs(10).

Capacity to collect data on global action plan indicators	
Capacity to generate accurate, timely reports to monitor	
progress on the global action plan	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

1.D.4. Development of annual health statistical reports

Briefly describe the following elements.

Availability of qualified human resources to carry out	
assessments	
Dedication of specific financial and ICT resources for	
assessment	
Ease in accessing all sources of health indicator data for	
the purpose of drafting statistical reports	
Production of reports targeted at different audiences (pol-	
icy-makers, health system managers, researchers, the	
public)	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

1.D.5Monitoring and reporting on regional or global health and development movements, such as MDGs, Post-2015 development agenda and universal health coverage

Briefly describe the following elements.

Element	MDGs	Post-2015 development agenda	Universal health cov- erage	Other regional or global movements, if any
Clear responsibil-				
ity for producing				
report				

Availability of			
necessary human			
and financial re-			
sources			
Accuracy and			
quality of report(s)			
Dissemination and			
use of reports for			
policy-making,			
research and pub-			
lic accountability			
Score (0–10):	Areas for improvement: G, F, RG, SD		

EPHO2. Monitoring and response to health hazards and emergencies

DESCRIPTION OF EPHO

EPHO2 covers monitoring, identifying and predicting priorities in biological, chemical and physical health risks in the workplace and the environment; risk assessment procedures and tools to measure environmental health risks; release of accessible information and issuance of public warnings; and planning and activation of interventions aimed at minimizing health risks.

It also comprises preparedness for management of emergency events, including formulation of suitable action plans; development of systems for data collection and prevention and control of morbidity; and application of an integrated and cooperative approach with various authorities involved in management.

2.A. IDENTIFICATION ANDMONITORING OF HEALTH HAZARDS

2.A.1. Risk and vulnerability assessments, in accordance with an all-hazard/whole-health approach

Briefly describe the following elements (check box for affirmative answer), providing details where appropriate(11).

HAZARD	CONSIDE MENT	ERATIONS I	NCLUDE	D IN HEA	LTH RISE	X ASSESS-
	Periodicity of consultation (answer "n/a" if no consultation takes place)	Generation of hazard maps at the national and regional levels	Like- lihood of an event	Risk to human health (imme- diate, after- math and long- term)	Risk to provi- sion of essen- tial health ser- vices	Risk to other sec- tors with an influ- ence on health (en- vironment, economy, industry, etc.)
Natural hazards						
Biological hazar	rds					

HAZARD	CONSIDERATIONS INCLUDED IN HEALTH RISK ASSESS- MENT					
	Periodicity of consultation (answer "n/a" if no consultation takes place)	Generation of hazard maps at the national and regional levels	Like- lihood of an event	Risk to human health (immediate, aftermath and long-term)	Risk to provi- sion of essen- tial health ser- vices	Risk to other sec- tors with an influ- ence on health (en- vironment, economy, industry, etc.)
Pandem-						
ic/epidemic						
Food- or				_[]		
waterborne						
disease			 			
Other (specify)						
Meteorological	hazards	1 —				T —
Drought					Щ	
Heat wave						
Flood						
Storm system				<u> </u>	닏	
Other (specify)						
Geological hazar	ds					
Earthquake					닏	
Landslide					LL	
Other (specify)						
Human-caused	hazards					
Accidents			. —			
Chemical			\coprod	Щ	Щ	
Transportation			\coprod	Щ	Щ	
Structural		📙				
Private indus-						
try (mines, oil						
fields, energy						
plants, etc.)						
Societal hazard	S	1				1
Civil disturb-						
ance						
Strike in essen-						
tial services						
Massive influx						
of mi-		🗀				🗀
grants/refugees						
Hostage inci-						
dent						
Terrorism						
Mass gathering						

HAZARD	CONSIDERATIONS INCLUDED IN HEALTH RISK ASSESS-					
	MENT Periodicity of consulta-	Genera- tion of hazard	Like- lihood of an	Risk to human health	Risk to provi- sion of	Risk to other sec- tors with
	tion (an-	maps at	event	(imme-	essen-	an influ-
	swer	the na-		diate,	tial	ence on
	"n/a" if no con-	tional and regional		after- math	health ser-	health (environment,
	sultation	levels		and	vices	economy,
	takes			long-		industry,
	place)			term)		etc.)
or event (sport-						
ing, religious,						
etc.) Other (specify)						
Technological ha	 	a focus on ma	ss-casualt	v events)		
Utility outage	azarus (with					
Fire					Ħ	
Explosion						
Hazardous						
material spill						
or release						
Threat related						
to nuclear						
power plant						
safety Transportation						
interruption						
Other (specify)					П	
Score (0–10):			Areas for i	mprovemen	t: G. F. RC	G. SD
2.A.2.Capacity to set up an early warning alert and response network (EWARN) to deal with challenges associated with displaced populations Briefly describe the following elements(12).						
Structure: existen				-		
ities to perform i		en milenons a	nia pen-			
odic reporting of health data Management: a designated coordinator and focal						
<u> </u>	point(s) for defined geographical regions					
Priority diseases: capacity to conduct risk assessment				t		
•	in order to define group of priority diseases to be					
	included in EWARN					
	Data collection, reporting, analysis and transmission:					
	asystem to collect and aggregate standardized data					
quickly, report results frequently, analyse public						
health implication		mit data to rel	evant			
stakeholdersclearly						

Outbreak preparedness: existence of a multis	ectoral			
outbreak control team, outbreak response pla	outbreak control team, outbreak response plan,			
standard line-list forms for data collection an	d stand-			
ard treatment protocols for key diseases				
Alert verification and outbreak investigation:	exist-			
ence of standard operating procedures (SOPs) in case			
of an alert to verify and investigate outbreak				
Laboratory support: identification of reference	e labor-			
atory for potential performance of complex to	ests			
Implementation: existence of an implementation				
team, with tools, resources and training to set	t up an			
EWARN quickly (within three weeks)				
Evaluation: preparation of a formal evaluatio	n of			
EWARN activities, following the acute phase	e of a			
crisis				
Exit strategy: existence or protocols to				
EWARN activities into existing surveilland				
works prior to dissolution				
Score (0–10):	Areas fo	r improvement: G, F, RG, SD		

2.A.3. Laboratory support for investigation of health threats

(See8.A.3 to evaluate basic quality criteria for public health laboratories; this section deals specifically with laboratory support during a public health emergency.)

Consider and describe the following elements, providing details where appropriate.

What is the designated regional or international ref-	
erence laboratory in the event of an emergency?	
Are there ready-to-use forms for informed consent of	
sampling and analysis?	
Do communication protocols exist between laborato-	
ries, health services and decision-makers pertaining	
to emergency situations?	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.A.4. Ability to predict public health emergencies

Briefly describe the following elements.

Participation in the Global Outbreak Alert and Re-	
sponse Network	
Use of ICT to predict and identify potential public	
health emergencies	
Existence of a national weather service with links to	
public health agencies and decision-makers	
Performance of intelligence-gathering exercises,	
with participation of public health professionals, to	
predict societal hazards	
Capacity to predict which populations may be at	
higher risk	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.B. PREPAREDNESS AND RESPONSE TO PUBLIC HEALTHEMERGENCIES

2.B.1.Institutional framework for emergency preparedness

Briefly describe the following elements, providing details where appropriate(13).

A national policy or strategy on preparedness for	(If none exists, proceed to
emergencies, including for the health sector	2.B.2.)
How health security is explicitly reflected in relevant	
areas of foreign policy	
Involvement in the Global Outbreak Alert and Re-	
sponse Network and/or other international surveil-	
lance network(s)	
How emergency preparedness and response policy is	
implemented in your country/For countries in the	
European Economic Area (EEA) How emergency	
preparedness and response policy is implemented,	
taking into account Decision 1082/2013/EU on seri-	
ous cross-border threats to health(14)	
A multisectoral committee on emergency prepared-	
ness and response, which includes a representative	
from the ministry of health, with clearly defined	
roles and responsibilities	
A well-defined, full-time emergency preparedness	
and response unit within the ministry of health (see	
also 2.B.3)	
Other comments or considerations	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.B.2. Health sector emergency plan

Consider the following and check appropriate box.

Elements	Yes	No
Existence of a law, ministerial decree or explicit plan detail-		

ing the health sector response to an emergency situation (if		
none exists, proceed to 2.B.3)		
Is the plan:		
developed and maintained by a specific health sector		
planning committee (e.g. emergency preparedness		
team)?		
• based on results of vulnerability assessment?		
• explicitly linked to a national, multisectoral plan?		
Does the plan describe:		
SOPs for all hazards identified in the risk and vulnerabil-		
ity assessment?		
• sector command and control arrangements?		
		\vdash
• roles and responsibilities of all health sector actors (primary care, hospitals, laboratories, etc.)?		
• • • • • • • • • • • • • • • • • • • •		
• logistic platforms and emergency information systems?		
• measures to protect and prepare health care facilities?		
• resources necessary to respond to each type of emergen-		
cy?		
Does the plan include sections related to different stages of an	emergency:	
• prevention and protection?		
• mitigation?		
• response?		
• recovery?		
• alternative conceptualization of emergency preparedness		
(please specify)?		
Score (0–10):	Areas for imp	orove-
,	ment: G, F, R	•
	, ,	,

2.B.3. Ministry of healthemergency preparedness and response unit

(If none exists, proceed to 2.B.4.)Does the unit carry out the following activities? Please specify wherever possible.

Risk and vulnerability assessments	(see 2.A.1)
Public awareness programmes on general risks and	
emergencies, planned and executed in cooperation	
with all relevant stakeholders	
Simulation exercises and/or drills	
Analysis of and research into past events, at both the	
national and international levels	
Formulation of hazard-specific SOPs	
Development of hazard-specific training materials	
Cross-sectoral collaboration	
Performance of programmes to foster community	
leadership and resilience in the event of an emergen-	
cy	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.B.4. Coordination structure in the event of a public health emergency

Consider and describe the following elements, providing details where appropriate.

Are any national, regional and/or international surge	
mechanism(s) and focal point(s) in place to coordi-	
nate support in the case of an emergency?	
Is there a regularly updated roster of technical spe-	
cialists to advise in specific situations?	
What alert systems for specific disease outbreaks and	
emergenciesare in place?	
How fluid is the coordination between the health	
sector and other civil services?	
What is your country's capacity to coordinate action	
through the Inter-Agency Standing Committee?	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.B.5. Public information, alert and communication system

Briefly describe the following elements.

Designation of a public relations and communication	
focal point for public health emergencies	
Existence of specific and trustworthy contacts in the	
broadcast and print media industries	
Ministry of health (or equivalent) presence on social	
media, including microblogging (e.g. Twitter) to	
provide real-time updates	
Availability of hazard-specific guidance and re-	
sources for first responders and the affected popula-	
tion	
Capacity to produce real-time data on public health	
threats (see also 2.A.2 on use of EWARN) in public	
information and alert systems	
Capacity to provide actionable information to the	
population throughout all stages of an emergency,	
including its aftermath	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

${f 2.B.6.}$ Protection, maintenanceand restoration of key systems and services in the event of a public health emergency

Describethe system(s) in place to protect, maintain and restore services in the following areas.

Food and water safety	
Health services	
Supply chain (energy, food, water, essential medicines, etc.)	

Transportation	
Critical infrastructures (e.g. dams, bridges, commu-	
nication services, etc.)	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.B.7. Critical response services

Describe the capacity of services in the following areas.

Implementation of early response plan and mobiliza-	
tion of necessary resources	
Provision of critical transportation to and from an	
emergency zone (evacuation of people and animals;	
delivery of response personnel and equipment)	
Fatality management resources, including body re-	
covery and victim identification; temporary mortuary	
solutions; interaction with mass care services to reu-	
nite families and transfer remains of fatal victims;	
and bereavement support	
Stabilization of critical infrastructure and manage-	
ment of health and safety threats	
Provision of mass care services to hydrate, feed,	
shelter and protect populations most affected by	
emergency, and to reunite families	
Search and rescue capabilities (personnel, services,	
animals and assets) to save as many endangered lives	
as possible	
Capacity to make the emergency area safe for re-	
sponders and the affected population quickly	
Existence of hospital administration protocols for	
emergency response and evacuation(15)	
Provision of emergency health and medical services	
to affected population (includingpharmaceuticals,	
blood, medical supplies, etc.), with the aim of avoid-	
ing additional disease and injury	
Access to regional and global diagnostic and curative	
health services that are not available at the national	
level	
Maintenance of routine essential medical services for	
people suffering chronic conditions (e.g. dialysis,	
medication, etc.)	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

${f 2.B.8.}$ Mitigation actions to reduce long-term vulnerability to public health emergencies

Briefly describe the following elements.

Any research activities undertaken with the object of	
developing strategies to reduce vulnerability to pub-	
lic health emergencies	
All specific threats identified in the risk and vulnera-	1.
bility assessment (see 2.A.1), as well as any	2.
measures taken to reduce long-term vulnerability to	3.
them:	4. (add more rows if necessary)
The ministry of health's leadership of, or participa-	
tion in, public or private efforts within local commu-	
nities to increase resilience	
Inclusion of a population component in mitigation	
actions, with an emphasis on vulnerable populations	
and promotion of health equity	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.B.9.Capacity for recovery and restoration of essential health services

Briefly describe the following elements.

Capacity to mobilize resources needed in recovery	
efforts, including specific resources to restore health	
services	
Capacity to restore health and social services and to	
provide for lingering health and social needs (includ-	
ing psychological) after the emergency event	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.C. IMPLEMENTATION OF IHR

Please note that this section may overlap with other sections in EPHO 2, but it has been conceived as a rapid assessment of IHR implementation(16). In case of repetition, provide a brief, qualitative assessment summarizing your answers elsewhere, referring to them if necessary.

2.C.1. Fostering of global partnershipsfor implementation of IHR

Briefly describe the following elements.

Training and implementation activities	
Activeness of the government's role in IHR imple-	
mentation	
Engagement in resource mobilization activities at the	
national level	
Provision or management of international funds for	
the implementation of IHR	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

$\textbf{2.C.2.} \ \textbf{Strengthening of national public health capacities for surveillance and response}$

Briefly describe the following elements.

Capacity to alert, investigate and respond; perfor-	
mance of gap analysis; development and implementa-	
tion of national action plans to prevent, detect and	
respond to public health threats, taking into account	
the most likely events	
Coordination structure in the country among the dif-	
ferent IHR stakeholders and with the national IHR	
focal point, with an established mechanism for the	
sharing of information	
Mapping of potential hazards in the country and de-	(See also 2.A.1.)
velopment of a public health preparedness and re-	
sponse plan, based on the potential hazards identified	
Past, ongoing or planned work with WHO to conduct	
in-country joint assessments for the development and	
implementation ofaction plans	
Performance of training activities to strengthen ca-	
pacity for disease prevention, surveillance, risk as-	
sessment, control and response	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

2.C.3. Public health security in travel and transport

Designation of points of entry for the implementation	
of the IHR and sharing of the list with WHO	
Sanitation and hygiene at facilities used by travellers at	
designated points of entry, including in vectors and	
reservoirs	
Establishment of measures at designated points of entry	
in compliance with IHR for travellers, conveyances,	
cargo, goods and postal parcels	
Availability of operational contingency plan for public	
health emergencies at all designated points of en-	
try, which is integrated with the national public health	
plan for preparedness and response to all hazards	
Capacity of designated points of entry to rapidly im-	
plement international public health recommendations	
Coordination between the competent authority at the	
designated points of entry and the national IHR focal	
points	
Integration of surveillance activities at the designated	
points of entry with national surveillance	
Identification of list of ports authorized to issue ship	
sanitation certificates and sharing of the list with	

WHO, with annual updates on this list	
Coordination with neighbouring countries through bi-	
lateral ormultilateral agreements on cross-border sur-	
veillance and response activities	
Joint designation of ground crossings for joint imple-	
mentation of IHR	
Existence of coordination between WHO and other	
relevant United Nations and intergovernmentalorgani-	
zations, industry associations and travel-related profes-	
sional associations	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

2.C.4. Management of specific risks

Briefly describe the following elements.

	,
Surveillance and early warning: identification and prior-	
itization of specific risks at the national and internation-	
al levels; appropriateness of mechanisms for surveil-	
lance and early warning implemented and maintained	
Risk reduction: opportunities for risk reduction identi-	
fied and implemented (e.g. exposure reduction, health	
communication, vaccination, safe clinical management)	
and collaborative cross-cutting mechanisms for risk	
reduction initiatives established and maintained (e.g.	
zoonosis and the animal–human interface)	
Preparedness and readiness: implementation of interna-	
tional and national preparedness and readiness measures	
for response to and containment of specific threats (e.g.	
pandemic influenza, yellow fever, epidemic meningo-	
coccal disease, severe acute respiratory syndrome, acci-	
dental or deliberate release); response readiness rein-	
forced and improved through practice in exercises and	
real events	
Stockpiling: coordination with international mecha-	
nisms for stockpiling critical supplies (vaccines, drugs,	
personal protective equipment) for priority threats	
Research: coordination of upstream and operational	
research to characterize and assess risk and to develop	
and test new interventions implemented	
Maintenance of international programmes for key	
threats	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

2.C.5. Preservation of rights, procedures and obligations

Briefly describe the following elements.

stitution of an IHR emergency committee and/or IHR	
points and assembly of a pool of experts for rapid con-	
Coordination with WHO through national IHR focal	
provisions in IHR among all relevant national staff	
Existence of knowledge and understanding of the legal	
share information on public health events of potential international concern	
Access of the country to the Event Information Site to	
such events	
tinuous reporting of comprehensive information about	
tional concern to the WHO IHR contact point and con-	
notification of public health events of potential interna-	
Capacity of the national IHR focal point for immediate	
functions of the national IHR focal point	
itate the implementation of IHR, including the roles and	
Adaptation of national public health legislation to facil-	
al confirmation of the designation to WHO	
Designation of the national IHR focal point, with annu-	
plementation	
IHR and capacity to ensure their full and effective im-	
Familiarity among national public health officials and other stakeholders with the legal provisions laid out in	

2.C.6. Performance of studies to track progress in the implementation of IHR

Performance of regular assessments on progress made	
and/or difficulties encountered during IHR implementa-	
tion using the IHR monitoring framework	
Cooperation with WHO to receive technical support	
and guidance on an ongoing basis according to the	
strengths and weaknesses identified in these assess-	
ments	
Existence of studies or adaptive policies to improve the	
implementation of IHR	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

EPHO 3.Health protection, including environmental, occupational and food safety and others

DESCRIPTION OF EPHO

EPHO3 covers risk assessments and actions needed for environmental, occupational and food safety and others. Public health authorities supervise enforcement and control of activities with health implications.

This operation also includes the institutional capacity to develop regulatory and enforcement mechanisms to protect public health and monitor compliance with accepted norms, as well as the capacity to generate new laws and regulations aimed at improving public health and promoting healthy environments.

3.A. ENVIRONMENTAL HEALTH PROTECTION

3.A.1. Legislative framework for environmental health protection in the areas of air, water and soil quality

Briefly describe how the country regulates and monitors the levels of key contaminants in the following areas (check box for affirmative answer). Then refer to 1.B.10 to verify whetherthe relevant indicators are being monitored.

Regulatory requirements for ronmental impact assessments mandatory and what areas	Geographical distribu- tion (urban versus ru- ral; industrial areas versus wilderness, etc.) and periodicity of au- dits on relevant indica- tors	
Indoor air		
Guideline values and health-b	based targets for key indoor	
contaminants(17)		
Development of product stand		
ventilation guidelines, coveri	ng source control and pollu-	
tant dispersion		
Outdoor air		
Guideline values and health-b	•	
contaminants, including airbo	orne allergens such as pol-	
len(18)		
Regulations or bans on the	ratification and compli-	
production, import, export	ance with Montreal Protocol	
anduse of certain chemicals, Tratification and compli-		
in line with United Nations ance with Stockholm Con-		
standards(19):	vention	
	ratification and compli-	
	ance with Rotterdam Con-	
	vention	
	signing of Minamata	
	Convention	
Stationarysources of emis-	pollution prevention and	

sions regulations, including	control	
provisions for:	regulation of conven-	
	tional pollutants, radiation	
	and radioactive substances	
Mobile sources/vehicle		
	performance standards	
emissions:	for onroad and offroad vehi-	
	cles	
XX74	efficiency incentives	
Water	C :11:	
Drinking-water:	existence of guideline	
	values and health-based	
	targets for a list of chemical,	
	biological and radiological	
	contaminants(20)	
	existence of a periodic	
	review of contaminants by	
	an independent (not the ser-	
	vice provider) agency or	
	unit dedicated to protecting	
	human health	
Wastewater:	regulation and control of	
	industrial wastewater treat-	
	ment and release	
	regulation and control of	
	reuse of treated wastewater	
	in agriculture(21)	
	municipal wastewater	
	treatment standards	
	standards and controls	
	for effluents	
Freshwater:	standards protecting the	
	quality of surface water	
	standards protecting the	
	quality of groundwater	
Coastal water (if applica-	standards protecting	
ble):	wetlands, estuaries and	
	drainage basins	
	standards protecting	
	coastal ecosystems from	
	pollution	
Soil		
Guidelines:	list of soil contaminants	
	and permissible levels	
Contamination:	regulations covering re-	
	lease of industrial contami-	
	nants to terrestrialenviron-	
	ment	
	regulations covering re-	
	lease of agricultural contam-	

	inants to terrestrialenv	iron-
	ment	_ :
	regulations covering	
	tegrated management	
	solid waste (municipal	, haz-
	ardous, medical)	
	regulations covering	
	pharmacological conta	amına-
D. I.	tion	
Development:	regulations covering	
	mediation and develop	
	of contaminated land f	for
Cana (0, 10).	human use	A. C. E. D.C. S.D.
Score (0–10):	Areas for improvement	II: G, F, RG, SD
Briefly describe the following	g elements.	e area of environmental health
Adequacy of human resource		
Adequacy of physical and ad		
(equipment, information tech	nology (11) capacity,	
laboratory capacity, etc.)		
Adequacy of financial resour		
Coordination with other government agencies		
Accessible data on risk factor	rs from existing relia-	
ble data flows	1 1 4 ' 4'C'	
Access to and familiarity with		
research as part of a developing risk assessment exercises to f		
	ormulate consistent	
policy recommendations Score (0–10):		Areas for improvements C. E.
Score (0–10).		Areas for improvement: G, F, RG, SD
3.A.3. National legislation a change mitigation and ener Briefly describe the following Explicit commitment to envir	gy security g points, elaborating wh	eration in the area of climate ere appropriate.
from all major political partie		
Carbon emissions standards for industries and au-		
tomobiles		
Climate change mitigation as		
	tion of your country's transportation policy	
	Ratification and compliance with the Kyoto Con-	
vention:		compliance
Strength of economic influen mate policy	ces when setting cli-	
1 1	n in the error of alimete	
Any international cooperation	n m uie area or ciimale	
change mitigation		

Public investments in renewable energy sources,	
including wind, solar and water	
Economic incentives or disincentives that have	
been implemented with the object of promoting the	
use of renewable energy	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

3.A.4. Environmental health protection in the area of housing

Briefly describe the following elements.

Existence of updated regulations for minimum standard housing conditions, covering the fol-	Number/periodicity and geo- graphical distribution of au-
lowing areas	dits on relevant indicators
Temperature and insulation	
Presence of harmful agents (mould, lead, ra-	
don/other sources of radiation, asbestos, carbon	
monoxide, etc.)	
Protection from intruders	
Crowding	
Lighting	
Protection from falls and other accidents	
Domestic hygiene	
Water supply	
Noise	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

3.A.5. Capacity to communicate and collaborate with key stakeholders in the area of environmental protection

Describe the existing mechanism(s) for collaboration and communication between the ministry of health and other stakeholders.

Stakeholder	Air	Water	Soil	Housing
Other government				
ministries				
Laboratories and				
information systems				
Civil services				
Community stake-				
holders (industry,				
labour, agriculture,				
urban development,				
etc.)				
General population		_	_	
Score (0–10):	Areas for improvement: G, F, RG, SD			

3.A.6. Effectiveness of sanctions and measures implemented to prevent environmental harm

Element	Air	Water	Soil	Housing
Guidelines, technical				
assistance and quality				
assurance systems pro-				
vided to help key stake-				

holders		
Whether sanctions are		
scaled, based on recur-		
rence and severity of		
offence		
Whether knowledge on		
risk is promoted among		
stakeholders		
Use of fiscal incentives		
or disincentives		
Score (0–10):	Areas for improvement: G, F, RG, SD	

3.A.7. Institutional capacity to respond to hazards

Briefly describe the following elements.

Element	Air	Water	Soil	Housing
Existence of independ-				
ent mandate and authori-				
ty by lead enforcement				
agency to halt dangerous				
practices				
Capacity to develop na-				
tional strategies to im-				
prove indicator-based				
outcomes				
Capacity to implement				
said strategies				
Overall effectiveness of				
enforcement and sanc-				
tioning system in con-				
trolling risks to public				
health				
Score (0–10):	Areas for impr	rovement: G, F,	RG, SD	

3.B. OCCUPATIONAL HEALTH PROTECTION

3.B.1. Occupational health and safety protections

Briefly describe the existence of a national policy document on protection of workers' health meeting the following criteria(22).

Developed with the participation of different ministries	
and key stakeholders, including industry and worker	
representatives	
Includes mechanisms for intersectoral coordination of	
activities	
Includes provisions for resource mobilization and fund-	
ing	
Integrates objectives and actions for workers' health	

into national health strategies	
Includes specific programmes or measures aimed at	
promoting occupational health equity, including for	
workers in high-risk sectors (including healthcare	
workers) and for vulnerable populations (migrants,	
women, disabled people, young workers and elderly	
workers)	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.B.2. Health promotion and protection in the workplace

Briefly describe the following elements.

General and sector-specific regulations setting mini-	
mum standards for worker health and safety	
Definition of essential interventions for prevention and	
control of mechanical, physical, chemical, biological,	
ergonomic and psychosocial risks in the working envi-	
ronment	
Capacity-building for primary prevention of occupa-	
tional hazards	
Workplace health promotion programmes	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.B.3. Occupational health services for workers

Briefly describe the following elements.

How the occupational health services package is inte-	
grated into national health strategy and health care de-	
livery system	
Availability of occupational health services to all work-	
ers, including specific programmes targeting workers in	
the informal economy, agriculture and small enterprises	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.B.4. Cross-sectoral integration of occupational health into other national policies

Specific ways in which workers' health is integrated in	
economic development, poverty reduction, immigration	
and trade policies, through specific policies or measures	
mentioning worker health	
How workers' health is considered in employment poli-	
cies, including through calculations on a minimum	
wage, environmental protections and others	
How workers' health is considered in sector-specific	

policies	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.B.5. Occupational hazards reporting system and workplace inspections(See also 1.B.11.)

Briefly describe the following elements.

National information system on occupational hazards	
(does it have capacity to estimate burden of occupation-	
al diseases and injuries?)	
Existing registries for major occupational risks, includ-	
ing diseases, accidents and injuries	
Existing strategy to improve early detection and report-	
ing	
Coordination of resources and strategies with related	
ministries (e.g. industry, labour), major stakeholders	
(unions, guilds, professional associations and societies),	
industry representatives and civil enforce-	
ment/inspection services	
Workplace auditsin terms of quantity and quality; dili-	
gent follow-up of offenders	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.B.6. Technical capacity for risk assessment in the area of occupational health and safety

Briefly describe the following elements.

Adequacy of trained human resources to carry out au-	
dits	
Adequacy of physical and administrative resources	
(equipment, IT capacity, laboratory capacity, etc.)	
Adequacy of financial resources	
Coordination with other government agencies	
Accessibility of data on risk factors from existing relia-	
ble data flows	
Access to relevant scientific research as part of a devel-	
oping knowledge base; risk assessment exercises to	
formulate consistent policy recommendations	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.B.7. Management and mitigation of risks related to occupational health

Collaboration	•	other government ministries	
and communica-	•	laboratories or other information	

tion with key	systems	
stakeholders:	civil services	
	community stakeholders (industry, labour)	
	general population	
To what degree prevention is built into system	• guidelines, technical assistance and quality assurance systems provided to help key stakeholders	
for compliance:	how sanctions are scaled, based on recurrence and severity of of- fence	
	how knowledge on risk is pro- moted among stakeholders	
	• use of fiscal incentives or disincentives	
Institutional capacity to respond to hazards:	existence of independent man- date and authority by lead en- forcement agency to halt danger- ous practices	
	capacity to develop national strategies to improve indicator- based outcomes	
	 capacity to implement said strategies 	
	overall effectiveness of enforce- ment and sanctioning system in controlling risks to public health	
Score (0–10):		Areas for improvement: G, F, RG, SD

3.C. FOOD SAFETY

$\textbf{3.C.1.} \ \textbf{Food safety regulatory framework}$

Institutional framework for food protection	
Existence of a single food agency (or a network of co-	
ordinated food control agencies) with the legal mandate	
and authority to act at all stages of food production	
Existence of a national food safety policy, with specific	
objectives and measurable targets using the Hazard	
Analysis Critical Control Point system(24)	
Food safety regulations in line with current Codex(25)standards in the following areas:	
• production	
transport	
• storage	
• labelling	
marketing	
• sales	

Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.C.2. Technical capacity for risk assessment in the area of food safety

Briefly describe the following elements.

Adequacy of trained human resources to carry out au-	
dits	
Adequacy of physical and administrative resources	
(equipment, IT capacity, laboratory capacity, etc.)	
Adequacy of financial resources	
Accessible data on risk factors from existing reliable	
data flows	
Access to relevant scientific research as part of a devel-	
oping knowledge base; risk assessment exercises to	
formulate consistent policy recommendations	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.C.3.Monitoring and enforcement of food safety protections

Briefly describe the following elements.

Process-basedmonitoring of food safety; audits con-	
ducted at every step of food production (harvest, pro-	
cessing, transport, storage and sales)	
Appropriateness of training and professional standards	
for food inspectors	
Performance of risk-based audits	
Assessment of public health impact of food safety haz-	
ards and risks, based on prevalence of biological and	
chemical contaminants in the food chain	
Coordinationwith other government agencies	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.C.4. Management and mitigation of risks with regard to food safety

Collaboration	other government ministries	
and communica-	laboratories or other information	
tion with key	systems	
stakeholders:	civil services	
	• community stakeholders (indus-	
	try, labour)	
	general population	
To what degree	guidelines, technical assistance	
prevention is	and quality assurance systems	
built into system	provided to help key stakeholders	

for compliance:	how sanctions are scaled, based on recurrence and severity of of- fence	
	 how knowledge on risk is promoted among stakeholders 	
	• use of fiscal incentives or disincentives	
Institutional capacity to respond to hazards:	 existence of independent man- date and authority by lead en- forcement agency to halt danger- ous practices 	
	capacity to develop national strategies to improve indicator- based outcomes	
	• capacity to implement said strategies	
	overall effectiveness of enforce- ment and sanctioning system in controlling risks to public health	
Score (0–10):		Areas for improvement: G, F, RG, SD

3.D. PATIENT SAFETY

3.D.1. Laws and institutional framework for protecting patient/provider safety

Briefly describe the following elements (provide details whenever possible).

Existence of practice standards to guarantee patient safe-	
ty in a clinical setting	
Existence of licensing, accreditation and safety standards	
for health care facilities, covering hygiene, ventilation	
and equipment repair	
Existence of specific regulations to ensure the safe col-	
lection, transport, storage and use of blood, tissue and	
organs	
Regulations on blood, tissues and organs in your country	
[For EEA countries] Regulations on blood, tissues and	
organs in line with relevant European norms(26)	
Established system for reporting and monitoring adverse	
events	
Existence of specific regulations, protocols or standards	
to address the safety and quality assessment of health	
care facilities and programmes	
Specific control systems to ensure the safety of pharma-	
ceutical and non-pharmaceutical medical products and	
medical devices	

Systems compliant with the legal framework governing medicinal products for human/[For EEA countries] Systems compliant with the legal framework governing medicinal products for human use in the EU(27)	
Existence of safety standards for traditional/alternative medicine	
Existence of patient rights and responsibilities statement	
Score (0–10):	Areas for improvement: G, F, RG, SD

3.D.2. Consumer protection with regard to health services

Briefly describe the following elements.

Handling of medical malpractice suits (speed with which indemnification is awarded, fairness of compensation,	
system to hold clinician accountable in case of grievous offences)	
Existence of system to report complaints in clinical set-	
tings	
Opportunity for patients to receive a second opinion in	
their diagnosis or treatment	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.D.3. Technical capacity for risk assessment in the area of patient and provider safety

Briefly describe the following elements.

Briefly deserted the fortowing crements.	
Adequacy of trained human resources to carry out audits	
Adequacy of physical and administrative resources	
(equipment, IT capacity, laboratory capacity, etc.)	
Adequacy of financial resources	
Accessible data on risk factors from existing reliable data	
flows	
Access to relevant scientific research as part of a devel-	
oping knowledge base; and risk assessment exercises to	
formulate consistent policy recommendations	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.D.4. Monitoring and supervision of patient safety

Existence of quality assurance units in every hospital; units to assist other primary and specialized health care	
facilities	
Performance of internal quality control procedures in all	
health care facilities	
Performance of external quality assessment procedures in	

all health care facilities (e.g. certification, accreditation)	
Rigour of re-accreditation procedures for health care fa-	
cilities and professionals, based on performance, contin-	
uous training and compliance with quality and safety	
standards	
Existence of information system to track hospital-	
acquired infections and preventable adverse effects	
Monitoring activities to track the use of new health tech-	
nology (drugs, diagnostic equipment and clinical proce-	
dures)	
Existence of activities to empower patients regarding	
patient safety problems	
Existence of activities directed towards promoting patient	
safety culture	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

$\ensuremath{\mathbf{3.D.5.}}$ Management and mitigation of risks with regard to patient and provider safety

Collaboration	• magianal and local health authori	
and communica-	• regional and local health authori-	
	ties	
tion with key	• laboratories or other information	
stakeholders:	systems	
	public and private health care	
	providers	
	scientific societies and health	
	professional representatives	
	• patients	
To what degree	1	
To what degree	• guidelines, technical assistance	
prevention is	and quality assurance systems	
built into system	provided to help key stakeholders	
for compliance:	 how sanctions are scaled, based 	
	on recurrence and severity of of-	
	fence	
	how knowledge on risk is pro-	
	moted among stakeholders	
	• use of fiscal incentives or disin-	
	centives	
Institutional ca-		
	existence of independent man-	
pacity to respond	date and authority by lead en-	
to hazards:	forcement agency to halt danger-	
	ous practices	
	 capacity to develop national 	
	strategies to improve indicator-	
	based outcomes	
	• capacity to implement said strat-	
L	1 1	

	egies	
	• overall effectiveness of enforcement and sanctioning system in controlling risks to public health	
Score (0–10):		Areas for improvement: G, F, RG, SD

$\textbf{3.D.6.} \ \textbf{National contribution to minimum standards regulating cross-border health care} \\$

Briefly describe the following elements.

Actions or new legislation with regard to patient rights in	
cross-border health care	
[For EU Member States] Actions or new legislation in	
the wake of Directive 2011/24/EU(28) with regard to pa-	
tient rights in cross-border health care	
Establishment of a national contact point for patients	
wishing to receive health care in another country to ex-	
plain rules	
[For EU Member States] Establishment of a national	
contact point for patients wishing to receive health care	
in another EU country to explain rules and reimburse-	
ment procedures	
Support at an EU level for minimum standards in health	
care, if any	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.E. ROAD SAFETY

3.E.1. Road safety framework

Atthemultisectorallevel	
National roadsafety policy	
Safety of road infrastructure (repair, signage, etc.)	
Safety of broader transport network (including availa-	
bility of public transport)	
Safety of vehicle fleet relative to international crash test	
standards	
Licensing, permits and preventive incentives and/or	
sanctions (e.g. graduated license system, point system)	
for drivers	
Consideration of the needs of pedestrians, cyclists and	
motorcyclists	
Insurance requirements for drivers and/or motorized	
vehicles	
Current comprehensive road safety laws to minimize	key risk factors
Speed limits	

Drinking and driving	
Motorcycle helmets	
Seatbelts	
Child restraints	
Other (specify)	
Withintheministryofhealth	
Injury prevention including road safety	
Existence of a programme	
Existence of a strategy/plan	
Dedicated human resources	
Specific funding	
Linkages with health information system and trauma	
care services	
Linkages with national multisectoral mecha-	
nism/structure	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.E.2. Technical capacity for risk assessment in the area of road safety

Briefly describe the following elements.

Adequacy of trained human resources to carry out au-	
dits	
Adequacy of physical and administrative resources	
(equipment, IT capacity, laboratory capacity, etc.)	
Adequacy of financial resources	
Accessible data on risk factors from existing reliable	
data flows	
Access to relevant scientific research as part of a devel-	
oping knowledge base; risk assessment exercises to	
formulate consistent policy recommendations	
Existing unit, independent from the construction com-	
pany, to monitor road infrastructure safety and develop	
strategies to reduce risks	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.E.3. Supervision and enforcement of road safety legislation and controls

National multisectoral (integrated) information system on road safety, if it exists	
Existing system to ensure safety and operability of both	
new (prior to sale) and functioning (currently in use)	

^aA series of WHO guidelines on road safety specify that urban speed limits should be \leq 50 km/hour, while allowing local authorities to modify the national limits; mandatory seatbelt use covers all vehicle occupants; drink–driving law is based on a blood alcohol concentration limit for the general population of \leq 0.05 g/dL); and helmets cover all riders, all types of roads and all engines, with the existence of national helmet standards.

vehicles	
Maintenance and/or increased enforcement of traffic	
laws, including proper coordination with police and	
other enforcement services	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

3.E.4. Management and mitigation of risks with regard to road safety

Briefly describe the following elements.

Collaboration	a other government ministries (trans	
	• other government ministries (trans-	
and communica-	portation, infrastructure)	
tion with key	• information systems	
stakeholders:	• civil services	
	• community stakeholders (local gov-	
	ernment, urban planners)	
	general population	
To what degree	• guidelines, technical assistance and	
prevention is	quality assurance systems provided	
built into system	to help key stakeholders	
for compliance:	how sanctions are scaled, based on	
	recurrence and severity of offence	
	how knowledge on risk is promoted	
	among stakeholders	
	• use of fiscal incentives or disincen-	
	tives	
Institutional ca-	existence of independent mandate	
pacity to respond	and authority by lead enforcement	
to hazards:	agency to halt dangerous practices	
	capacity to develop national strate-	
	gies to improve indicator-based out-	
	comes	
	capacity to implement said strate-	
	gies	
	overall effectiveness of enforcement	
	and sanctioning system in control-	
	ling risks to public health	
Score (0–10):		Areas for improvement:
		G, F, RG, SD

3.F. CONSUMER PRODUCT SAFETY

3.F.1. Safety regulations with regard to consumer products

General product safety norms, appli-	
cable to all consumer products	

System for alert, market withdrawal or recall and sanction in case of non-compliance with product safety norms Operational knowledge of international safety norms for exports Reporting system for unsafe products, considering both imports and domestically produced goods Existence of a consumer protection
Reporting system for unsafe products, considering both imports and domestically produced goods
Existence of a consumer protection
law
Score (0–10): Areas for improvement: G, F, RG, SD
3.F.2. Technical capacity for risk assessment in the area of consumer safety Briefly describe the following elements.
Adequacy of trained human resources to carry out audits or inspections
Adequacy of physical and administrative resources (equipment, IT capacity, laboratory capacity, etc.)
Adequacy of financial resources Accessible data on risk factors from existing reliable data flows
Access to relevant scientific research as part of a developing knowledge base; risk assessment exercises to formulate consistent policy recommendations
Score (0–10): Areas for improvement: G, F, RG, SD
3.F.3. Enforcement and risk mitigation with regard to consumer safety norms Briefly describe the following elements.
Collaboration • other government ministries
and communica- • laboratories or other information
tion with key systems
stakeholders: • civil services
• community stakeholders (industry, retailers, wholesalers)
• general population
To what degree • guidelines, technical assistance
prevention is and quality assurance systems built into system provided to help key stakeholders

for compliance:	how sanctions are scaled, based on recurrence and severity of of- fence	
	 how knowledge on risk is promoted among stakeholders 	
	• use of fiscal incentives or disincentives	
Institutional capacity to respond to hazards:	 existence of independent man- date and authority by lead en- forcement agency to halt danger- ous practices 	
	capacity to develop national strategies to improve indicator- based outcomes	
	• capacity to implement said strategies	
	overall effectiveness of enforce- ment and sanctioning system in controlling risks to public health	
Score (0–10):		Areas for improvement: G, F, RG, SD

EPHO 4. Health promotion, including action to address social determinants and health inequity

DESCRIPTION OF EPHO

EPHO 4 covers health promotion, which is the process of enabling people to increase control over their health and its determinants and thereby to improve it. It addresses determinants of both communicable diseases and NCDs and includes the promotion of changes in lifestyle, practices and environmental and social conditions to facilitate societal development among individuals and the community that promotes public health and reduces societal inequalities in health across the social gradient, promoting a "culture of health" among individuals and the community.

Health promotion may include:

- educational and social communication activities, adapted to specific socioeconomic groups, aimed at promoting healthy lifestyles, behaviours and environments;
- reorientation of health services to develop care models that encourage health promotion and ensure equal access to health care;
- analysis to understand the root causes of health inequities, including factors such as socialexclusion, low income and poor access to health and social services;
- design of interventions to address the socioeconomic determinants of health;
- intersectoral partnerships for more effective health promotion activities;
- assessment of the impact of public policies on health and risk communication.

The means of achieving this include conducting health promotion activities for the community at large or for populations at increased risk of negative health outcomes. These may be in areas such as sexual health, mental health, health behaviour related to HIV, drug abuse control, tobacco control, alcohol control, physical activity, obesity

prevention, nutrition, food safety, work-related health hazards, injury prevention and occupational and environmental health.

The broader role of health promotion includes advising policy-makers on health risks, health status and health needs, as well as designing strategies for different settings. It also includes taking account of the determinants of health, in particular the social or socioeconomic determinants that cause ill health.

Health inequities arise from the societal conditions in which people are born, grow, live, work and age – referred to as the social determinants of health. These include early years' experiences, education, economic status, employment and decent work, housing and environment and effective systems of preventing and treating ill health. Actions on these determinants of health, for both vulnerable groups and the entire population, are essential to create inclusive, equitable, economically productive and healthy societies.

The conceptual boundaries between "health promotion" and "disease prevention" are at times ambiguous and subject to debate. In the preparation of this document, choices were made on a pragmatic basis and readers may find deviations from categorizations made elsewhere.

4.A. INTERSECTORAL AND INTERDISCIPLINARY CAPACITY

4.A.1. Structures, mechanisms and processes within government to enable intersectoral decision-making and action, using a health in all policies approach

Briefly describe the following elements.

Explicit support for intersectoral working from the	
executive branch of government	
Existing mechanisms to promote intersectoral collabo-	
ration and leadership (e.g. ministerial tables, liaison	
staff between ministries, special protocols)	
Mixed methods of financing disease prevention and	
health promotion programmes, within and outside the	
health sector	
Performance of HIA on full range of national policies	
(see also 6.C.1)	
Structures or mechanisms for policy development on	
the social determinants of health and health equity	
across all programmes	
Technical support and guidance to other sectors for	
addressing social determinants of health within other	
government programmes	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

4.A.2. Ministry of health engagement and involvement of local communities and civil society in the area of health promotion

Identification of community resources that could be	
used in promotional activities	

Organization of community-based programmes for	
health promotion	
Promotion of horizontal leadership models to engage	
community leaders in population health	
Development of adhoc partnerships with community	
organizations (NGOs, religious institutions, schools,	
environmental organizations, etc.), with joint decision-	
making processes	
Specific community outreach programmes targeting	
vulnerable populations or communities (migrants, mi-	
nority populations, lower socioeconomic groups, etc.)	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

4.A.3. Intersectoral capacity with regard to key national stakeholders in the private sector (industry, agriculture, communications, construction, etc.)

Briefly describe the following elements.

Specific mechanisms through which the perspectives	
of other sectors are included in the planning of health	
promotion programmes	
Ground rules to ensure the integrity of health pro-	
grammes (i.e. limiting the influence of vested inter-	
ests)	
The degree to which publicly awarded contracts are in	
line with national health policies (e.g. occupational	
protection, environmental protection, gender equity,	
public housing conditions, etc.)	
Examples of adhoc public–private partnerships to	
promote health, with evidence of progress based on	
indicators and targets	
Specific communication or training initiatives aimed	
at increasing awareness of public health issues within	
the private sector	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

4.B. ADDRESSING BEHAVIOURAL, SOCIAL AND ENVIRONMENTALDETERMINANTS OF HEALTH THROUGH A WHOLE-OF-GOVERNMENT, WHOLE-OF-SOCIETY APPROACH

4.B.1. Tobacco policy, in line with the requirements of the WHO Framework Convention on Tobacco Control (FCTC)

Summarize measures implemented in your country in the following areas of the FCTC(30). (You may refer to or attach the most recent report on the implementation of the convention.)

Existence of a national strategy for tobacco control, as a	
stand-alone policy and/or integrated within a broader	
health programme (i.e. for control of NCDs, cancer, etc.)	

National strategy includes the following elements (if no national strategy exists, evaluate any isolated programmes or measures separately).		
Measures relating to the reduction of demand for tobacco:		
•	price and tax measures ^a	
•	full protection from tobacco smoke in indoor work-	
•	places, public transport and other indoor public spaces ^a	
	regulation of the content of tobacco products	
•	-	
•	regulation of tobacco product disclosures	
•	regulation of packaging and labelling of tobacco prod-	
	ucts, including health warnings that occupy at least	
Edi	30% of principal display area ^a	
Eu	ducation, communication, training and public awareness:	
•	ensuring broad access to information on the harm done	
	by tobacco consumption, exposure to second-hand	
	smoke and the benefits of quitting	
•	specific educational and awareness programmes based	
_	in the primary care setting	
•	awareness and training programmes directed to a wide range of public employees, including – but not limited	
	to – health workers, social workers, educators and pub-	
	lic administration	
•	development of intersectoral programmes with the participation of private and community interests not	
	affiliated with the tobacco industry	
•	consideration of the social gradient within policies,	
	with specific measures to target vulnerable subpopula-	
	tions in education and awareness	
•	comprehensive bans on advertising, promotion and	
	sponsorship $(31)^a$	
	development of comprehensive national strategies to	
•	promote tobacco cessation	
•	provision of direct support to smokers wishing to quit	
	within the health care system, both in primary care and	
	in specialized services	
•	consideration of the social gradient within policies,	
	with specific measures to target smokers in vulnerable	
	subpopulations	
Me	easures relating to the reduction of the supply of tobacco:	
•	measures to reduce or eliminate illicit trade of tobacco	
	products, including through monitoring, legislation	
	and enforcement	
•	prohibition of sales to minors	
_	support for economically viable alternatives for those	
	whose livelihood depends on the cultivation, produc-	
	tion, sale or distribution of tobacco products	
Sci	cientific and technical collaboration and communication of info	rmation
		imation.
•	initiation, participation and cooperation in research, surveillance and information exchange with regard to	
	survemance and information exchange with regard to	

tobacco use, at the national, regional and international levels	
• an implementation report submitted to the FCTC Secretariat within the last two years ^b	
• cooperation in providing or following technical expertise with regard to implementation of the FCTC ^b	
• [for EEA countries] compliance with relevant EU legislation governing tobacco products(32)	
Score (0–10):	Areas for improvement: G, F, RG, SD

4.B.2. Alcohol control policy, in line with the WHO global strategy to reduce harmful use of alcohol

Briefly describe the following elements (check box for affirmative answer), providing detail where appropriate(33, 34).

Existence of a national strategy for alcohol control, as a stand-alone policy and/or inte-			
grated within a broader health programme			
Strategy guided and formulated by public health interests and based on clear			
public health goalsandscientific evidence	<u> </u>		
Operational involvement of other major sectors in planning and implementation			
of strategy, including industry, education and transport			
National strategy includes the following elements (if no national strategy exists,	evalu-		
ate any isolated programmes or measures separately).			
Measures related to leadership, awareness and commitment:			
 designation of lead agency or unit responsible for im- 			
plementing alcohol strategy			
• coordination with other relevant sectors, ministries and			
other health strategies			
broad awareness and information campaigns			
Measures related to health services response:			
 increased capacity for prevention, treatment and care 			
for all individuals and families affected by harmful use			
of alcohol			
• integration of prevention and treatment services into			
other health services or disease-related programmes			
(maternal and infant health, mental health, occupation-			
al health, etc.)			
monitoring and reporting of alcohol-related morbidity			
and mortality and evaluation of related health services			
Community action, for example:			
empowerment of communities through local capacity-			
building, education, training and community mobiliza-			
tion			
community-based initiatives and partnerships			
specific programmes targeted to vulnerable groups			

^a WHO "best buy" intervention. ^bExcept Andorra and the Republic of Moldova

Dri	nk-driving policies and countermeasures:	
•	legal and enforcement measures to deter the use of	
	alcohol among drivers	
•	provision of alternative forms of transport at key plac-	
	es and times (e.g. after bars close, during holiday peri-	
	ods, etc.)	
•	awareness campaigns	
Lin	nitations on the availability of alcohol:	
•	limiting retail sales through licensing and zoning re-	
	quirements or by hours and days ^a	
•	prohibition of sales to minors and/or to intoxicated	
	people	
•	policies regarding drinking in public places or at pub-	
	lic events	
Re	gulating the marketing of alcohol:	Г
•	regulatory frameworks limiting or prohibiting the mar-	
	keting, sponsorship and advertising of alcoholic bever-	
	ages ^a	
•	designation of public agency to monitor and enforce	
Dei	marketing restrictions cing policies:	
•	minimum pricing policies based on strength of alcoholic drinks	
	reduction or elimination of subsidies for economic	
	operators in the area of alcohol	
•	periodic increase of taxes on alcoholic drinks(31) ^a	
	ducing harm from alcoholic intoxication and drinking:	<u> </u>
•	management of drinking contexts (e.g. serving to in-	
	toxicated people, training for establishments on deal-	
	ing with intoxicated people, regulating containers to	
	reduce harm from broken glass)	
•	enhanced labelling and consumer awareness	
•	care for the severely intoxicated	
•	limitations on strength within beverage groups	
Re	ducing the public health impact of illicit alcohol and infor	mally produced alcohol:
•	good regulation and quality control of informally pro-	
	duced alcohol	
•	investigation and enforcement of laws prohibiting pro-	
	duction of illicit alcohol	
•	dissuasive warnings on consumption of illicit alcohol	
	to public	
Mo	onitoring and surveillance:	T
•	identification of indicators, linked to time-based objec-	
	tives and measures	
•	establishment of information system, defining respon-	
	sibilities and methodologies for data collection, analy-	
C	sis and use	Amaga fan instru
200	ore (0–10):	Areas for improvement:

	G, F, RG, SD
^a WHO "best buy" intervention.	

4.B.3. Nutrition policy from a life-course perspective

Please note that some items (such as food fortification) may apply to more than one area but are only mentioned once to avoid repetition(35).Briefly describe the following elements.

PART 1. NATIONAL NUTRITION POLICY FRAMEWORK		
Existence of a specific structure within the ministry of		
health that is responsible for food and nutrition policy		
Existence of a comprehensive strategy document, laying	(if answer is no, proceed	
out national objectives, time-based targets and correspond-	to part 2)	
ing indicators with regard to nutrition		
Participation of other sectors (especially agriculture, edu-		
cation and food industry) in formulating and implementing		
plan		
Coherence of nutrition strategy with other policies related		
to health, agriculture, food safety, food industry, etc.		
Specific component tackling inequities and the social de-		
terminants of health (e.g. to ensure access to and afforda-		
bility of healthy food)		
Any fiscal or legislative measures supporting your coun-		
try's nutrition strategy (e.g. taxes on unhealthy products,		
nutrition labelling requirements, targeted subsidies to make		
fruit and vegetables affordable, etc.)		
Supportive functions –the overall adequacy of health system capacity in the following		
areas, with regard to nutrition policy:		
financial resources for health promotion		
human resources		
• information systems		
monitoring and evaluation		
Score (0–10):	Areas for improvement: G, F, RG, SD	

Briefly describe the following elements (check box for affirmative answer), providing detail where appropriate.

PART 2. INFANT AND EARLY CHILDHOOD NUTRITION(36)		
Programme		Notes
Breastfeeding pro-	facility- and community-level	
grammes:	breastfeeding programmes/support	
	implementation of the baby-	
	friendly hospital initiative(37)	
	implementation of International	
	Code of Marketing of Breast-milk	
	Substitutes(38)	
	maternity protection	
	breastfeeding counselling and	in the case of low birth-

	support in special-needs situations	weight infants and HIV-
		positive mothers
Complementary	counselling and support to par-	
feeding:	ents in the health care centre	in nonvilations with high
Supplementation	(or n/a) use of multiple micro-	in populations with high
and fortification,	nutrient powders for home fortifi-	(>20%) prevalence of
when advisable	cation of foods	anaemia in children
(see notes column for specific WHO	(or n/a) vitamin A supplementation	in populations with high
recommendations):	tation	prevalence of night blind- ness (>1%) among children
recommendations).		or high prevalence (>20%)
		of vitamin A deficiency and
		in case of measles
	iron fortification and/or sup-	supplementation recom-
	plementation	mended where anaemia
	F	prevalence is >40% or
		when iron-fortified foods
		are not included in diet
	zinc supplementation	in children with diarrhoea
	iodization of salt or iodine sup-	supplementation recom-
	plementation	mended when <20% of
		households have access to
		iodized salt
	wheat and maize flour fortifica-	possible nutrients include
	tion	iron, folic acid, vitamin
0.1		B12, vitamin A and zinc
Other nutrition	management of moderate and	all countries, for children
programmes for	severe acute malnutrition	with moderate or severe acute
infants and young children:		malnutrition
cimaren.	nutritional care and support for	mamutition
	children living with HIV	
	nutrition for children in an	
	emergency context	
For women in re-	(or n/a)intermittent supplemen-	where prevalence of anae-
productive age:	tation of folic acid and iron	mia among non-pregnant
		women of
		reproductive age is >20%
For pregnant	iron supplementation	
women:	folic acid supplementation	
	(or n/a) vitamin A supplemen-	for populations where the
	tation	prevalence of night blind-
		ness is 5% or higher in
		pregnant women or 5% or
		higher in children aged 24–59 months
		J7 IIIOIIUIS
	calcium supplementation	
	or n/a) iodine supplementation	when <20% of households
	(or in a) rounce supprementation	have access to iodized salt
L	L	dittibb to lodized built

	nutritional support during emergencies	
Score (0–10):		Areas for improvement: G,
		F, RG, SD

Briefly describe the following elements.

PART 3. CHILDHOOD AND ADOLESCENT NUTRITION		
Existence of nutrition standards formulated by public		
health professionals for food served in community set-		
tings (daycare centres, kindergartens and schools)		
Nutrition education, including food safety and physical		
activity, included in curriculum		
Limitations or bans on marketing of unhealthy food to		
children		
Specific food programmes for vulnerable populations		
(e.g.school lunch programme, food subsidies, etc.)		

Briefly describe the following elements.

Bitchy describe the following elements.		
PART 4. NUTRITION FOR HEALTHY AGEING(10)		
Existence of national dietary guidelines		
Limitations on salt in processed $food(31)^a$		
Replacement of transfats with polyunsaturated fats(31) ^a		
Measures to reduce sugar consumption		
Programmes to increase intake of fruit and vegetables		
Communication and educational programmes in com-		
munity settings (health centres, workplaces, etc.)		
Measures to identify and address malnutrition in adult		
and elderly populations		
Score (0–10):	Areas for improvement: G,	
	F, RG, SD	

a WHO "best buy" intervention.

4.B.4. National policy(s) on physical activity

Briefly describe the following elements, providing details where appropriate.

Enabling functions within the health system
Existence of clear leadership from the ministry of health
on multisectoral initiatives promoting physical activity
Participatory approach to policy formulation and im-
plementation, with other government ministries, com-
munity leaders and other stakeholders
Existence of a written strategy, with time-based targets
and corresponding indicators
Coherence of strategy on physical activity with related
government strategies on sports, urban development,
land use and transportation
Adequacy of:
financial resources

• human resources	
• information systems	
 monitoring and evaluation 	
Policy components	
Existence of national guidelines on physical activity	
Health promotion programmes in community settings,	
including schools and workplaces	
"Active transport" and urban development policies to	
promote walking and cycling, at the local and national	
levels	
Creation and preservation of built and natural environ-	
ments to promote physical activity	
Efforts at a municipal or national level to ensure access	
to green space in urban environments ^b	
Communication campaigns to reduce obesity, including	
elements of diet and physical activity(31) ^a	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

4.B.5. Programmes and policies to promote sexual and reproductive health

(See also 5.A.4 on maternal and neonatal health programmes.)

Evaluate and describe activities or services directed at sexual and reproductive health in the following domains (39).

Domain	Check box to signify work in	Indicators being moni-
	these specific areas	tored (if applicable)
Laws, policies and	Legal protection against sexual	
human rights	exploitation	
	Legal right of every person to	
	obtain information and services	
	(including purchasing over-the-	
	counter contraceptives) without	
	need for consent	
	Antidiscrimination legislation	
Education and	Sexuality education in schools	
training	Training in sexual health for	
	health workers, teachers, social	
	workers and other key profession-	
	als	
	Community-based strategies in	
	sexual health education, including	
	for vulnerable populations	
Society and culture	Culturally sensitivecommunica-	
	tion campaigns to positively change	

^a WHO "best buy" intervention.

^bThe WHO Regional Office for Europe is developing an indicator of urban green space and methodology to monitor it. Check the Regional Office website (http://www.euro.who.int/en/home) for updates.

	social norms (on HIV, homosexual-	
	ity, etc.)	
	Engagement with cultural and	
	religious leaders to positively influ-	
	ence attitudes on sexual health	
Economics	Equal education and employ-	
	ment opportunities for women	
	Economic levers addressed to	
	offering sex workers wider eco-	
	nomic opportunities	
Health systems	Access to sexual and reproduc-	
	tive health counselling	
	Screening and treatment of sex-	
	ually transmitted infections	
	Youth-friendly sexual health	
	services	
	Access to fertility treatments	
	Family planning services	
	Access to safe medical and sur-	
	gical abortion(40)	
	Operational integration between	
	sexual health and protection against	
	sexual violence	
Supportive function	ns (describe the overall adequacy of hea	Ith system capacity in the
	th regard to sexual and reproductive hea	· •
	rces for health promotion	
human resource	•	
• information sys		
 monitoring and 		
Score (0–10):	evaluation	Areas for improvement: G,
Score (0-10).		F, RG, SD
		-,,
4.B.6. Activities to	address substance abuse	
D.: - Cl	6-11	d
Briefly describe the	e following elements, providing detail w	nere feasible.
D C	1 , 1 ,	
	eds assessment research; generation of	
policy reports to ob	tain a comprehensive picture of sub-	
policy reports to obstance abuse pattern	stain a comprehensive picture of sub-	
policy reports to ob	stain a comprehensive picture of sub-	
policy reports to obstance abuse pattern substances as well a	stain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals	
policy reports to obstance abuse pattern substances as well a	otain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals onal, multisectoral strategy addressing	
policy reports to obstance abuse pattern substances as well a Existence of a nation substance abuse, in	stain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals	
policy reports to obstance abuse pattern substances as well a Existence of a nation substance abuse, in accountability	otain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals onal, multisectoral strategy addressing cluding elements of leadership and	
policy reports to obstance abuse pattern substances as well a Existence of a nation substance abuse, in accountability Performance of bridges	otain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals onal, multisectoral strategy addressing	
policy reports to obstance abuse pattern substances as well a Existence of a nation substance abuse, in accountability Performance of brid setting	otain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals onal, multisectoral strategy addressing cluding elements of leadership and ef interventions in primary health care	
policy reports to obstance abuse pattern substances as well a Existence of a nation substance abuse, in accountability Performance of brid setting Information campa	otain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals onal, multisectoral strategy addressing cluding elements of leadership and	
policy reports to obstance abuse pattern substances as well a Existence of a national substance abuse, in accountability Performance of brid setting Information camparabuse	otain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals onal, multisectoral strategy addressing cluding elements of leadership and ef interventions in primary health care igns for the prevention of substance	
policy reports to obstance abuse pattern substances as well a Existence of a nation substance abuse, in accountability Performance of brid setting Information campa abuse Existence of harm in	otain a comprehensive picture of sub- ns in the country, including illegal as pharmaceuticals onal, multisectoral strategy addressing cluding elements of leadership and ef interventions in primary health care	

Linkage with related health programmes(e.g. mental	
health, HIV, alcohol)	
Supportive functions (describe the overall adequacy of hea	lth system capacity in the
following areas, with regard to substance abuse policy):	
financial resources for health promotion	
human resources	
information systems	
monitoring and evaluation	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

4.B.7. Policies and practices related to mental health

Briefly describe the following elements, providing detail where appropriate(42).

Performance of needs assessment research; generation of	
policy reports to obtain a comprehensive picture of men-	
tal health needs in the country	
Existence of a national, multisectoral strategy addressing	
mental health, including elements of leadership and ac-	
countability	
Existence of specific legislation to protect human rights	
and foster the inclusion of persons with mental illness	
Existence of dedicated post(s) in charge of mental health	
policy and implementation within the ministry of health	
List of mental health services available within public	
health care system	
Linkage with health and social services for prevention,	
detection, promotion and rehabilitation (including screen-	
ing and prevention programmes for suicide and suicide	
risk)	
Supportive functions (describe the overall adequacy of heal	Ith system capacity in the
following areas, with regard to mental health):	
• financial resources for health promotion and health	
services	
 human resources 	
• information systems	
 monitoring and evaluation 	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

4.B.8. Policies to control domestic violence and violence against children and women

Briefly describe the following elements, providing details where appropriate (43).

Existence of explicit political commitment to protecting women's human rights	
Equal legal rights with regard to owning property,	
access to divorce and custody rights after separation	
Existence of a national, multisectoral plan to address	

violence against women	
Engagement with male political, social and religious	
leaders to denounce violence against women	
Information system to monitor domestic violence and	
violence against women	
Primary prevention interventions to address domesti	c and/or sexual violence
Public awareness campaigns to undermine population	
acceptance	
Prioritization of the prevention of child abuse	
Integration of programmes against abuse into related	
programmes (e.g. HIV/AIDS, adolescent health, sexu-	
al and reproductive health, maternal and child health,	
etc.)	
Safety of physical environments for women	
Involvement with the education sector	
Safe school environment for girls; skills-based educa-	
tion covering gender issues; promotion of girls' educa-	
tion and empowerment	
Health sector response	
Existence of specific, sensitized protocols within all	
areas of health services to respond to women suspect-	
ed of being the victims of domestic or sexual violence	
Use of reproductive/family planning services as entry	
points to support for victims	
Social support for women living with violence	
Community-based strategies to identify and support	
victims, ensuring confidentiality and safety	
Sensitization of criminal justice system	
Comprehensive review of criminal justice system to iden-	
tify areas in need of improvement; sensitization of profes-	
sionals to increase understanding of crimes and their vic-	
tims	
Research and collaboration	
Context-specific research on the causes of violence	
and effective prevention/protection strategies	
Collaboration with donors and international organiza-	
tions to scale up or implement plans	
Score (0–10):	Areas for improvement: G, F,
	RG, SD
	-

4.B.9. Policies and programmes related to injury prevention.

Briefly describe the following elements, providing details where appropriate(44).

Organization	Existence of a dedicated focal point within the ministry of health	
	Violence and injury prevention systematically included in other health sector plans	
	Adequacy of budget and other resources	

Policies and	Existence of an action plan for the	
	health sector	
planning	Multisectoral plans of action	
	1	
	Supportive legislation (road safety,	
	housing safety, occupational safety,	
	etc.)	
Data collection	Existence of injury information system	
	Research, analysis and dissemination	
Services	Existing guidelines to strengthen pre-	
	hospital care (informal and formal	
	emergency services)	
	List of core set of essential trauma care	
	services	
	Adequacy of training, quality assur-	
	ance and service coordination	
	Minimum standards and access to re-	
	habilitative care	
Prevention	Defined roles in health and other sec-	
	tors for a range of injuries and violence	
	(poisoning, fires, drowning, falls, road	
	traffic accidents, violence, etc.)	
	Public health approach followed: (1)	
	surveillance, (2) identification of risk	
	factors, (3) development and evalua-	
	tion, (4) implementation	
	Existence of a list of preventive inter-	
	ventions performed by the health sys-	
	tem	
	Indicators and monitoring	
	Participatory approach with other sec-	
	tors	
Capacity-	Performance of systematic training in	
building	injury prevention for health workers	
Canang	Existence of collaborative networks for	
	exchange of information at the national	
	or international levels	
Advocacy	Public awareness campaigns directed at	
Auvocacy	prevention of injuries and violence	
	-	
	Advocacy and training exercises directed towards other ministries and	
Sagra (0, 10).	sectors	Arong for improvements C
Score (0–10):		Areas for improvement: G,
		F, RG, SD

4.B.10. Addressing the social determinants of health

Briefly describe the following elements, providing detail where appropriate.

Existence of a written strategy (at national and/or subna-	
tional levels) to address the social determinants of health	

Policies adapted to local conditions (urban(45)versus	
rural, ethnic mix, gender issues, etc.) and developed in	
cooperation with local community leaders	
Strategy based on a critical analysis of the underlying	
causes for health inequities and identification of areas	
amenable to assessment	
Development of information systems to track relevant	
target-based indicators, including income inequality, ed-	
ucational quality, access to healthy environments, em-	
ployment opportunities, etc.	
Potential measures in strategy:	
• measures to tackle social inequalities(e.g. by promot-	
ing equitable distribution of wealth; access to pre-	
schools, day care and adult education; cultural and	
social integration of immigrants and other excluded	
groups; or measures rooted in making the labour	
market more equitable)	
• reduction of inequalities related to health behaviour	
and health services(e.g. by analysing service use ac-	
cording to social determinants of health indicators,	
addressing inequities in environmental health and	
behavioural risk factors, etc.)	
• measures with a life-course approach(e.g. targeting	
childhood nutrition, physical activity and education,	
or improved alignment of government pension bene-	
fits with cost of living)	
measures aimed at building community support for	
health equity (e.g. through communication cam-	
paigns and awareness raising)	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

EPHO5. Disease prevention, including early detection of illness

DESCRIPTION OF EPHO

EPHO 5 covers disease prevention, which is aimed at both communicable diseases and NCDs, and has specific actions largely delivered to the individual. The term is sometimes used to complement health promotion and health protection operations. Although there is frequent overlap between the content and strategies, disease prevention is defined separately. In this context it is considered to be action that usually emanates from the health sector, dealing with individuals and populations identified as exhibiting identifiable risk factors, often associated with different risk behaviours.

Primary prevention services include vaccination of children, adults and the elderly and vaccination or post-exposure prophylaxis for people exposed to a communicable disease. Primary prevention activities also include provision of information on behavioural and medical health risks and consultation and measures to decrease them at the personal

and community levels; maintenance of systems and procedures for involving primary health care and specialized care in diseaseprevention programmes; production and purchasing of childhood and adult vaccines; storage of stocks of vaccines where appropriate; and production and purchasing of nutrition and food supplements.

Secondary prevention includes activities such as evidence-based screening programmes for early detection of diseases; maternal and child health programmes, including screening and prevention of congenital malformations; production and purchasing of chemoprophylactic agents; production and purchasing of screening tests for the early detection of diseases; and ensuring capacity to meet current or potential needs.

Tertiary prevention includes rehabilitation of patients with an established disease to minimize residual disabilities and complications and maximize potential years of enjoyable life, thereby improving quality of life even if the disease itself cannot be cured.

Quarternary prevention has to do with avoiding overmedicalization of patients, protecting them from unnecessary interventions and suggesting ethical alternatives.

5.A. PRIMARY PREVENTION

5.A.1. Immunization programme

Briefly describe the following elements, providing details where appropriate.

Political commitment and legal basis		
Presence of law/decree making vaccinationmandato-		
ry		
Presence of national immunization policy		
Presence of comprehensive multiyear plan and annu-		
al workplan		
Provision of vaccines and vaccination free of charge		
Vaccination calendar for the following groups, according to evidence-based recom-		
mendations(46):		
• children		
• adults		
• elderly		
people exposed to a communicable disease		
Related information programmes (linked to EPHOs 1 and 10):		
vaccination register and reporting system		
links with other information systems		
information/communication campaigns for poli-		
cy-makers, parents, educators and the general		
population		
Appropriateness of resources:		
budget line and adequate budget according to		
objectives		
adequate number and distribution of qualified		
professionals to implement the programme at		
different levels (nation-		
al/provincial/district/health facility)		

adequate supply of WHO-prequalified vaccines	
and injection equipment	
Access:	
easy, free access to vaccinations for all target	
populations	
national/district-level vaccination coverage of	
different antigens	
concordance between administrative vaccination	
coverage and results of coverage surveys	
• strategies for special groups/hard-to-reach popu-	
lations	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

5.A.2. Provision of information on behavioural and medical health risks in health care settings

Briefly describe the following elements, providing details where appropriate.

Explicit collaboration between public health institu-	
tions and health care facilities (especially primary	
care) with regard to population-based information	
campaigns	
Existing protocols or incentives that support the pro-	
vision of health information at the primary care and	
hospital levels	
Availability of actionable information within the	
health care services sector on behavioural health	
risks in the general population	
Capacity and tools for health professionals to pro-	
vide tailored health advice to patients, informing	
them of medical and behavioural risks associated	
with their particular condition	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

5.A.3. Disease prevention programmes at primary and specialized health care levels

Availa	ability of specific health counselling services at prin	nary and specialized health
care le	evels in the following areas:	
• sm	noking cessation	
• alc	cohol dependence interventions	
• oth	her addiction services	
• nu	ntrition and diet	
• ora	al health	
• rep	productive health	
• cai	rdiovascular health	

hygiene and sanitation	
Testing and other clinical preventive services:	
• performance of routine physical examinations,	
including blood testing, blood pressure readings,	
eye and hearing exams, etc., for defined popula-	
tions	
• counselling and multidrug therapy for people with	
a high risk of developing heart attacks and strokes	
(including those with established cardiovascular	
disease) ^a	
• prevention of heart attacks with aspirin(31) a	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

^a WHO "best buy" intervention.

5.A.4. Provision of maternal and neonatal care programmes

See also 4.B.3 part 2 (on nutrition) and 4.B.5 (on sexual and reproductive health). Briefly describe the following elements, providing details where appropriate.

Availability and access to prenatal and postnatal care	
for all pregnant women	
Quality of childbirth facilities, services and profes-	
sionals	
Existence of a screening programme for congenital	
malformations	
Provision of early childhood care, including regular	
check-ups, preventive services and healthy child de-	
velopment services	
Strategic and operational coordination with other ac-	
tors (international donors, educational system, wom-	
en's health services, etc.)	
Existence of an information system on maternal and	
neonatal health	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

5.A.5. Evaluate your country's provision of health services to migrants, homeless-people and ethnic minority populations

Briefly describe the following elements(47).

Legal framework protecting the right to universal health	
coverage, including for migrants	
Performance of HIAon policies regarding discrimina-	
tion, education, employment, social protection, hous-	
ing, immigration, citizenship and the criminal justice	
system	
Existence of administrative obstacles to receive health	
care for those who cannot present documentation or	
those without a legal address	

Information system (see 1.B.16) to monitor disease	
burden patterns, as well as access to and quality of	
health services for migrants, ethnic minority popula-	
tions and homeless people	
Existence of "cultural facilitator" post(s) within the	
ministry of health to lead work on adapting health	
services to migrant and minority populations	
Development of interventions to strengthen health	
assets within the community	
Development of specific health services (including	
health promotion) targeting these groups	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

5.A.6. National approach to prison health

Briefly describe the following elements, providing detail where appropriate(48).

Clarity of organization, rights and standards	
Settings approach to prison health, with tailored program	nmes related to:
primary health care	
 health promotion and disease prevention 	
communicable disease control	
mental health	
women's health	
substance abuse	
safety and violence prevention (including sexual	
violence)	
human rights	
dental health	
stress management for prison workers	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

5.B. SECONDARY PREVENTION

5.B.1. Secondary prevention (screening) programmes for the early detection of disease

Element	List diseases for additional colum	which screening is ns if necessary).	s available (add
	1.	2.	3.
Clarity of responsibilities			
for coordination and service			
provision			

Programme developed,			
based on written expert rec-			
ommendations			
Integration into broader			
disease control pro-			
grammes(e.g. cancer con-			
trol)			
Population-based, not op-			
portunistic			
Population coverage (%)			
Linked with disease registry			
and other information sys-			
tems			
Monitoring and assessment			
Mean time between abnor-			
mal test result and medical			
diagnosis			
Existence of fluid or fast-			
track pathways to treatment			
programmes			
Score (0–10):	Areas for improve	ement: G, F, RG, SI	D

5.B.2. Awareness programmes related to early detection of pathologies

Element	awareness progran	logies for which early nmes exist (e.g. melan nd child development,	oma, mental health
	1.	2.	3.
Provision of information on early detection of symptoms in health centre settings			
Opportunistic screening for patients presenting high risk			
Awareness programmes in community settings (schools, workplaces, others)			
Media campaigns on early detection of symptoms			
Score (0–10):	Areas for improvem	ent: G, F, RG, SD	

5.B.3. Provision of chemoprophylactic agents to control risk factors for disease

Briefly describe the following elements, providing details where appropriate.

Defined list of chemoprophylactic drugs and crite-	
ria used to determine coverage by the public health	
care system	
Appropriate detection of risk factors and follow-up	
among patients who may benefit from such drugs	
Score (0–10):	Areas for improvement: G, F,
	RG, SD
5.C. TERTIARY/QUATERNARY PREVENTION	N
5.C.1. Rehabilitation, survivorship and chronic p	ain management programmes
Briefly describe the following elements, providing of	letail where possible.
Inclusion of rehabilitation within personalized	
patient care plans	
Existence of pain clinics	
Explicit pathways to link health care with psycho-	
social services	
Explicit pathways to direct patients to related	
health services (e.g. nutritional counselling, smok-	
ing aggestion therening ata)	
ing cessation therapies, etc.)	
Score (0–10):	Areas for improvement: G, F, RG, SD
Score (0–10):	<u>*</u>
Score (0–10): 5.C.2.Access to palliative and end-of-life care	SD
Score (0–10): 5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box	SD
Score (0–10): 5.C.2.Access to palliative and end-of-life care	SD
Score (0–10): 5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate.	SD
Score (0–10): 5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care	SD
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health	SD
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national	SD
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system	for affirmative answer), providing
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication,	for affirmative answer), providing
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication, psychological support and palliative care, for gen-	for affirmative answer), providing
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication,	for affirmative answer), providing integrated in doctor of medicine (MD) programme offered as postgraduate certifi-
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication, psychological support and palliative care, for gen-	for affirmative answer), providing
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication, psychological support and palliative care, for gen-	for affirmative answer), providing integrated in doctor of medicine (MD) programme offered as postgraduate certificate offered as graduate or post-
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication, psychological support and palliative care, for general medical degree and as a specialty	for affirmative answer), providing
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication, psychological support and palliative care, for general medical degree and as a specialty Number of inpatient/hospice beds per population	for affirmative answer), providing integrated in doctor of medicine (MD) programme offered as postgraduate certificate offered as graduate or post-
5.C.2.Access to palliative and end-of-life care Briefly describe the following elements (check box detail where appropriate. Existence of national plan or strategy on palliative care Palliative care integrated in portfolio of health services offered or reimbursed by the national health system Existence of training in patient communication, psychological support and palliative care, for general medical degree and as a specialty	for affirmative answer), providing integrated in doctor of medicine (MD) programme offered as postgraduate certificate offered as graduate or post-

Availability of services for home care, including

Availability of and access to opioids for patients (considering availability of drugs, bureaucratic

for paediatric palliative care

restrictions for prescriptions, physicians' willing-	
ness to prescribe, etc.)	
Score (0–10):	Areas for improvement: G, F, RG,
	SD

5.C.3. Capacity to establish patient support groups

Briefly describe the following elements, providing detail where possible.

Explicit links and/or partnerships with patient	
associations at the ministerial level	
Designated resources for patient support groups	
Existence of materials (brochures, webpages, hot-	
lines) to support recovering patients	
Existence of patient empowerment strategy	
Score (0–10):	Areas for improvement: G, F, RG,
	SD

5.D. SOCIAL SUPPORT

5.D.1. Programmes aimed at creating and maintaining supportive environments for healthy behavioural change

Briefly describe to what degree the statements below are true throughout your country (taking into account geographical differences in programme implementation)(49).

Interventions and programmes are developedin	
cooperation with community groups	
Interventions are targeted to specific groups and	
take into account available evidence on effective-	
ness	
Interventions build on existing resources and	
strengths in the community (e.g. networks, com-	
munity leadership)	
Interventions address obstacles that prevent peo-	
ple from behaving in healthy ways (e.g. access to	
fruit and vegetables, exercise facilities, etc.)	
Staff training, monitoring and evaluation are in-	
cluded in plan	
Score (0–10):	Areas for improvement: G, F, RG,
	SD

5.D.2. Support for caregivers

Legal framework for financial and social enti-	
tlement protection for informal caregivers	
Stress management and screening for distress	
for both informal and formal (i.e. health pro-	
fessionals) caregivers	
Existence of training programmes for volun-	

teers and family caregivers	
Score (0–10):	Areas for improvement: G, F, RG, SD

EPHO6. Assuring governance for health

DESCRIPTION OF EPHO

EPHO6 covers policy development – a process that informs decision-making on issues related to public health. It is a strategic planning process, which involves all internal and external stakeholders and defines the vision, mission, measurable health goals and public health activities at the national, regional and local levels. Moreover, in the past decade it has become more important to assess the repercussions of international health developments on national health status.

Quality assurance deals with developing standards for ensuring the quality of personal and community health services regarding disease prevention and health promotion, and evaluation of the services, based on these standards. Evaluations should identify weaknesses in governance and operation, resource provision and service delivery. The conclusions of evaluations should feed back into policy and management, organization and the provision of resources to improve service delivery.

To support the integration of a perspective on social determinants of health and equity, the authors strongly recommend use of a new WHO publication entitled *Governance for health equity* as a key reference(50).

6.A. LEADERSHIP FOR A WHOLE-OF-GOVERNMENT AND WHOLE-OF-SOCIETY APPROACH TO HEALTH AND WELL-BEING

6.A.1. National government's commitment to health and health equity as an explicit priority in national policy

Existence of explicit political commitment to population	
health as a national priority, at a constitutional level or	
from the head of state or of government	
Detailed consideration of health on the developmental	
agenda	
Existence of specific national priorities related to improv-	
ing the health of vulnerable populations, including women,	
children, ethnic minority populations, migrants and lower	
socioeconomic groups	
Existence of a clear national strategy to support universal	
access to primary care, in line with the Declaration of Al-	
ma-Ata(51)	
Leadership and support for a health in all policies approach	
from the executive branch of government	
Participation and/or leadership in European or internation-	
al health initiatives at the highest levels of government	
Score (0–10):	Areas for improvement:
	G, F, RG, SD

6.A.2. Governance for health

Briefly describe to what degree the statements below are true in your country (check box for affirmative answer)(52).

Public health threats are		
addressed with a systems		
approach, through a strategy		
led or advocated by the min-		
istry of health and engaging		
other sectors within and		
outside government.		
"Smart governance" strategies are systematically em-	collaborative governance mechanisms;	(give details or examples)
ployed for public health	citizen participation	(give details or examples)
challenges, including:	and empowerment;	(give details of examples)
	mix between regula-	(give details or examples)
	tion and persuasion;	
	exercising authority	(give details or examples)
	through independent	
	agencies and expert bod-	
	ies;	
	adaptive policies, re-	(give details or examples)
	silient structures and	
	foresight.	
The ministry of health is		,
actively involved or leads		
work on international health		
initiatives.		
The ministry of health is		
actively involved in interna-		
tional initiatives that affect		
health with regard to trade,		
the environment, foreign		
policy, agriculture, devel-		
opment or others.		
There is a national health		
strategy setting out long-		
term priorities for public		
health, which has been de-		
veloped in consultation with		
all political parties, health		
sector leaders, regional and		
local authorities and other		
major stakeholders.		
Health equity is an explicit		
priority of the national		
health strategy.		
Score (0–10):	Areas for improvement: G	, F, RG, SD

6.B. HEALTH POLICY CYCLE

6.B.1. Mechanisms for stakeholder participation in the health policy $\operatorname{cycle}(53)$

Briefly describe the following elements, pro	viding details where appropriate.
Participatory, cross-sectoral structures in de implementing policies, including with nong tal stakeholders	
Existence of a list of all key stakeholders	
Clear terms of reference for all involved	
Score (0–10):	Areas for improvement: G, F, RG, SD
6.B.2. Situational analyses prior to formu	lating plans or strategies
Briefly describe the following elements (che details where appropriate.	eck box for affirmative answer), providing
Consideration of existing contextual factors related to health strategy implementa-	current structures and systems in the ministry of health
tion, including:	national policies and national health policies
	national health goals and priorities
	health system performance and current
	interventions
Availability and quality of quantitative and qualitative information through research briefs, green papers, scientific advisors or	
other means	
Consideration of international health developments in line with broad global developments	
velops or objectives (MDGs, NCDs, etc.)	
[For EEA countries] Consideration of stipulations and recommendations from the	
Third Health Programme (2014–2020) on	
implementation of the EU Health Strate-	
gy(54) Confirmation of health goals after situa-	
tional analysis is complete; aligning spe-	
cific strategies with broader health goals	
Score (0–10):	Areas for improvement: G, F, RG, SD
6.B.3. Planning of national, regional and public health	local strategies, policies and plans for
Briefly describe the following elements (che details where appropriate.	eck box for affirmative answer), providing
Existence of strategic planning process in relation to public health services, performed on a regular	

basis (every 1–3 years)		
Policy-making informed by evi-		
dence generated in situational		
analysis		
Development of goals related to six	effectiveness	
dimensions:	efficiency	
	accessibility	
	acceptability	
	quality	
	equity	
Development of interventions	leadership	
across six domains of governance:	information	
	population and patient engagement	
	regulation and standards	
	organizational capacity	
	care models	
Implementation considerations in	definition of responsibilities	
plan, including:	resources	
F,	timetable	
	operational steps	
	methods of communication and accountability	
	indicators	
	milestones	
	monitoring	
Score (0–10):	Areas for improvement: G, F, RG, SD	
6.B.4. Implementation of strategies	Areas for improvement: G, F, RG, SD s, policies and plans for public health nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co	s, policies and plans for public health nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co tee	s, policies and plans for public health nts, providing details where appropriate. mmit-	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co tee Capacity to adapt resources, timetable	s, policies and plans for public health nts, providing details where appropriate. mmit-	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co tee Capacity to adapt resources, timetable interventions, based on progress and	s, policies and plans for public health nts, providing details where appropriate. mmit-	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co tee Capacity to adapt resources, timetabl interventions, based on progress and emerging evidence	s, policies and plans for public health nts, providing details where appropriate. mmit-	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co tee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches	s, policies and plans for public health nts, providing details where appropriate. mmit-	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co tee Capacity to adapt resources, timetabl interventions, based on progress and emerging evidence	s, policies and plans for public health nts, providing details where appropriate. mmit-	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co tee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health	s, policies and plans for public health nts, providing details where appropriate. mmit-	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering cotee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme	s, policies and plans for public health nts, providing details where appropriate. mmit- le and Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering cotee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme Use of existing information systems	Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering cotee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme Use of existing information systems Operability of any new information systems	Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering cotee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme Use of existing information systems Operability of any new information systems	Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering co- tee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme Use of existing information systems Operability of any new information systems Information linkage and ongoing ana	Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering cotee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme Use of existing information systems Operability of any new information systems Information linkage and ongoing and Periodic reports on progress towards	Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering cotee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme Use of existing information systems Operability of any new information systems Information linkage and ongoing and Periodic reports on progress towards based indicators	Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on nts, providing details where appropriate.	
6.B.4. Implementation of strategies Briefly describe the following eleme Oversight by stakeholder steering cotee Capacity to adapt resources, timetable interventions, based on progress and emerging evidence Collaborative leadership approaches Score (0–10): 6.B.5. Monitoring and evaluation a public health Briefly describe the following eleme Use of existing information systems Operability of any new information systems Information linkage and ongoing and Periodic reports on progress towards	Areas for improvement: G, F, RG, SD activities embedded in strategies and policies on nts, providing details where appropriate.	

Score (0–10): Areas for improvement: G, F, RG, SD

6.C.REGULATION AND CONTROL

(See also relevant sections in EPHO 3.)

6.C.1. Ministry of health's capacity to develop, enact and implement appropriate national legislation to improve public health and promotion of healthy environments and behaviours, aligned with regional and global commitments

Briefly describe the execution of the following stages in the development of public health law(55).

Formulation of law	
Adoption and transposition of international health laws (e.g.	
treaties), human rights laws (e.g. the International Bill of Hu-	
man Rights) and current international developments in the field	
of health law	
Access to a complete collection of all primary and secondary	
law that affects health	
Articulation of how new public health law(s) will contribute to	
achieving broader policy goals	
Detailed knowledge, within the ministry of health, of the legis-	
lative process and the accepted drafting style of legislation	
Capacity to incorporate specific requirements for implementa-	
tion and enforcement into draft legislation (e.g. reporting re-	
quirements, auditing requirements)	
Capacity to work with other ministries in the formulation of	
cross-cutting legislation	
Enactment stage	
Capacity to prepare explanatory notes or summaries to accom-	
pany the draft legislation, summarizing its intention, its policy	
context and its basic provisions	
Capacity to prepare translations (if necessary) or otherwise	
adapt draft to parliamentary language	
Capacity to expedite the discussion, debate and ratification of	
laws in legislative forums	
Operation/implementation	
Capacity to implement legislation in a timely manner, whether	
this is done in stages or at once	
Evaluation and follow-up	
Performance of impact assessments on new regulations and	
laws to ensure efficacy	
Capacity to amend or repeal public health legislation if neces-	
sary	
Score (0–10):	Areas for improve-
	ment: G, F, RG, SD

6.C.2. Performance of HIA

All policies and programmes at national, regional	
and local levels screened by health authorities to	
identify whether HIA is necessary	
Existence of terms of reference and designation of	
dedicated staff to perform HIA	
Public engagement and dialogue led by the ministry	
of health	
Evaluation of HIA (quality control, review of feasi-	
bility of recommendations)	
Existence of mechanisms for intersectoral action	
Negotiation with ministry of finance regarding allo-	
cation of resources to safeguard health	
Monitoring of compliance with recommendations,	
based on relevant health indicators, with evaluation	
and follow-up	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

6.C.3. Performance of HTA

Briefly describe the following elements, providing details where appropriate.

Areas for improvement: G, F,
RG, SD

6.C.4. [For EU Member States]Short-, medium- and long-term strategies to comply with an EU community health services system

Existence of systematic files identifying	
EU guidelines and standards	
Systematic attempt to identify gaps be-	

tween the current situation in your country	
and EU guidelines and standards	
Existence of a written strategy to fill these	
gaps	
Score (0–10):	Areas for improvement: G, F, RG, SD

EPHO 7. Assuring a competent public health workforce

DESCRIPTION OF EPHO

EPHO 7 covers the public health workforce. Investment in and development of a public health workforce is an essential prerequisite for adequate delivery and implementation of public health services and activities. Human resources constitute the most important resource in delivering public health services. The public health workforce includes public health practitioners, health professionals and other professionals with an impact on health. This operation includes the education, training, development and evaluation of the public health workforce to efficiently address priority public health problems and adequately evaluate public health activities.

Training does not stop at the university level. Continuous in-service training in economics, bioethics, management of human resources and leadership is needed to implement and improve the quality of public health services and to address new challenges in public health. The licensing procedures of public health professionals establish the requirements of the future workforce concerning relevant public health training and experience.

7.A. HUMAN RESOURCES DEVELOPMENT CYCLE

This section should ideally be used to analyse comprehensive human resources development, including all public health categories, in conjunction with the overall national health strategy. Alternatively, it may be used to analyse specific areas of human resources development as they apply specifically to the vertical EPHOs (1-5)(57).

7.A.1. Situational analysis phase in human resources development strategy

Briefly describe the following elements of the planning process (check box for affirmative answer), providing details where appropriate.

Availability and quality of	workforce supply			
data related to the health	deployment			
workforce and the current	staff retention and attrition			
and future demand for	staff productivity			
health services (see 1.C.2) –	service needs and outputs			
for example, in the follow-	private health sector data			
ing areas:				
Availability of resources (hu				
for data processing and analysis				
Availability and utilization of tools to project future human				
resources needs(58)				
Performance of complemen				
health workforce				
Score (0–10):		Areas for improvement:		

$C \to DC CD$	
(÷ H R(÷ \)	

7.A.2. Planning phase in human resources development strategy

Briefly describe the following elements, providing details where appropriate.

Leadership from se	nior ministry of health officials				
Agreement on strate	Agreement on strategic objectives and their alignment with broad-				
er health and develop	oment policies and plans				
Clearly defined involvement of key stakeholders, in addition to the ministry of health – for example:	 ministries of finance, education and labour professional associations public service commission academic institutions development partners and major NGOs participating in health service provision 				
	(if relevant)				
Existence of planning and implementation structures –for example: • interministerial working group • annual health conference with all relevant stakeholders • task force or national coordinating mechanism dedicated to human resources development • steering committee in charge of oversight					
Planning time frame					
Score (0–10):	Areas for improvement: G, F, RG, SD				

7.A.3.Implementation phase in human resources development strategy

Briefly describe the following elements, providing details where appropriate.

Availability and distribution of resources	
Clearly defined responsibilities for each major actor	
Established baseline data, with set of indicators to work	
towards	
Mechanisms to adjust actions, based on new evidence or	
changing circumstances(e.g. periodic reviews of imple-	
mentation, communication/information systems, over-	
sight, discretionary funding mechanisms, implementa-	
tion task force, etc.)	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

7.A.4. Monitoring and evaluation phase in human resources development strategy

Existence of routine monitoring process to track	
agreed indicators in each action domain	
Generation of periodic progress reports for the purpos-	

es of accountability and to identify areas in need of adjustment	
Database maintenance and improvement/adjustment,	
based on findings from evaluation reports	
Performance of impact evaluation to gauge effective-	
ness of different human resources strategy components	
Score (0–10):	Areas for improvement: G, F,
56016 (0-10).	RG, SD
7.B. HUMAN RESOURCES MANAGEMENT	
7.B.1. Human resources management systems in the	field of public health
Briefly describe the following elements, providing detai	ls where appropriate(57).
Organizational aspects of human resources systems	
Existence of explicit ground rules regarding staffing	
policies, including recruitment, hiring and deployment	
Work environment and conditions	
Employee relations	
Workplace safety	
Gender equity	
Job satisfaction and career development	
Human resources information system (see also 1.C.2)	
Integration of data sources to ensure timely availabil-	
ity of accurate data required for planning, training,	
appraising and supporting the workforce	
Performance management	
Existence of performance management system (giving	
consideration to public health roles and responsibili-	
ties)	
Workload and performance appraisal	
Supervision	
Productivity	
Existence of independent evaluation report(s) covering	periodicity
the aspects described above	
Score (0–10):	Areas for improvement: G, F, RG, SD
7.B.2. Recruitment and retention practices with rega	ud to human magaziness for

Existence of clear recruitment and	
retention objectives, in line with hu-	
man resources development strategy	
(see 7.A)	
Compliance with WHO's global code	ethical international recruitment practices
of practice on the international re-	fair treatment of migrant health personnel
cruitment of health personnel(59)in	international cooperation

the following areas:	support to develop	ing countries
	and data gathering and	exchange
Existence of specific strategy to retain	·	ation, targeted towards
health workers in underserved are-		onnel capacity in under-
as(60)(e.g. rural, remote or socioeco-	served settings	
nomically depressed areas; in the case	_ ~ .	ork, including require-
of a countrywide shortage of health		for public health practice
professionals), including the following components:	in underserved setting	
components.	ers in underserved are	for public health work-
		ssional support to im-
	prove working and liv	
	crease satisfaction	ing conditions and in
Score (0–10):	Areas for improvement	it: G, F, RG, SD
	1	
7.B.3.Policies pertaining to developme	ent of human resource	s in public health
Briefly describe the following elements	providing details wher	re appropriate
Briefly deserted the following elements	, providing details when	e appropriate.
Existence of specific professional stand	ards, licensing and	
accreditation systems		
Existence of authorized scopes of practi	ice for public health	
cadres		
Existence of a national strategy for hum		
health or inclusion of a public health co		
strategy for human resources in health		
Adequacy of employment law and rules	s for civil service and	
other employers Existence of policies that encourage the	involva	
ment/engagement/employment of non-r		
public health professionals	nearcar marviadans as	
Score (0–10):		Areas for improve-
		ment: G, F, RG, SD
7.B.4. Financing of human resources	for public health	
Briefly describe the following elements	providing details wher	re appropriate
Briefly deserted the following elements	, providing details when	e appropriate.
Competitiveness of salaries and allowar	nces for public health	
professionals in local labour market	•	
Inclusion of respective budget lines for	salaries, allowances,	
education, incentive packages and other	compensation for	
public health professionals		
Specific processes under way to mobilize		
health human resources (government, in	iternational organiza-	
tions, donors, etc.)		A
Score (0–10):		Areas for improve-

7.C. PUBLIC HEALTH EDUCATION

7.C.1.Educational institutions for public health (including epidemiology, community or social medicine and other units with similar mandates)

Briefly describe the following elements (check box for affirmative answer).

Educational institutions and settings	Number of institutions in country	Part of net- work with other public health educa- tional insti- tutes at the national, re- gional or in- ternational levels (de- scribe)	Collaboration with health au- thorities with regard to matching future workforce (number, skill set) with popu- lation needs	Collaborative links with public health agencies or other potential employers of public health graduates
National and/or				
regional insti-				
tute(s) of public				
health Schools of public				
health				
University chairs				
University de-				
partments				
Do the current educational institutions have the				
capacity to meet public health workforce needs?				
If not, has the establishment of any additional				
institution(s) or the allocation of additional resources been planned?				
Is there an operation		on and licensing		
system for education	onal institution	s?		
			ealth education – for	r example:
• strategic use of fellowships, based on national health priorities				
• opportunities for				
student-led research or institutional partner-				
ships				
• internships in public health agencies, private				
businesses, community centres, schools or				
other settings				
• other Score (0–10):			Areas for improve	ment: G, F, RG,

$\textbf{7.C.2.} \ \textbf{General educational issues, as they per tain to core public health professionals}$

Briefly describe the following elements, providing details where appropriate.

	Ratio of graduates of pre-service training programmes to								
	projected demand by type of health worker								
	Attrition of students in pre-service training programmes								
	Periodic updates of pre								
	In-service training coo	rdination an	d evaluatio	on m	echa-				
	nisms								
	Student/teacher ratios l	by pre-servi	ce instituti	ons a	and ca-				
	dres								
	Score (0–10):						Areas for improvement:		
I						G, F, R	J, SD		
	7.C.3. Public health c	urricula							
	Briefly describe the fol	llowing elen	nents (chec	ck bo	ox for a	ffirmative ar	nswer), pro	viding	
	details where appropria	_	`				// 1	U	
	11 1								
I	Existence of a standard	l curriculum	covering		un	dergraduate	level (bach	elor's	
	detailed knowledge, sk	ills and valu	ies for pub	lic	degree	e in public he	ealth)		
	health specialists:				gra	aduate level	(master's d	legree	
					in pub	olic health)	health)		
l — ·					stgraduate le	raduate level (doctorate in			
public he				,					
					o co	ntinuing edu	cation		
	Existence of a core pub		_						
covering basic public health functions within									
	medical curricula for d		es and othe	er					
	key health care profess								
	Existence of a public h	-							
	ing basic public health								
	disciplinary curricula f		_						
	or graduate studies (e.g		ı, public po	ol-					
	icy, education, environ								
	Public health curriculu		-						
	recommendations by the		on of Scho	ols	of Publi	ic Health in t	the Euro-		
	pean Region (ASPHER	, , ,							
	Curriculum content: ch			-	tences of	of public hea	lth are incl	uded as	
	part of the correspondi					T =:	T	Ι	
	Competency	Bache-	Mas-		ctor-	Continu-	MD	Other	
		lor's de-	ter's	ate		ing edu-		de-	
		gree in	degree	-	olic	cation		gree	
		public	in pub-	hea	uth				
		health	lic						
	36.1.1.1.1.1.1		health						
	Methods in public								
п	nealth	. —				. —	. —	. —	

Population health

and its social and economic determi-						
nants						
Population health and its material – physical, radiologi- cal, chemical and biological – envi- ronmental determi- nants						
Heath policy, eco-						
nomics, organiza- tional theory and management						
Health promotion:						
heath education,						
health protection and						
disease prevention						
Ethics			1- 41 1	:	<u> </u>	
Alternative/additional						
are included in your coast ASPHER programme i	• •	ne nearm c	umcuia. [L	o noi jiii in	irus section	i ij ine
Component	Bache-	Mas-	Doctor-	Continu-	MD	Other
Component	lor's de-	ter's	ate in	ing edu-	1,115	de-
		1	1 1'	_		
	gree in	degree	public	cation		gree
	gree in public	degree in pub-	public health	cation		gree
	_	in pub- lic	-	cation		gree
	public	in pub-	-	cation		gree
Biostatistics	public	in pub- lic	-	cation		gree
Epidemiology	public	in pub- lic	-	cation		gree
Epidemiology Environmental health	public	in pub- lic	-	cation		gree
Epidemiology Environmental health Health policy and	public	in pub- lic	-	cation		gree
Epidemiology Environmental health Health policy and administration	public	in pub- lic	-	Cation		gree
Epidemiology Environmental health Health policy and administration Social and behav-	public	in pub- lic	-	cation		gree
Epidemiology Environmental health Health policy and administration Social and behavioural sciences	public	in pub- lic	-	Cation		gree
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants	public	in pub- lic	-	cation		gree
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health	public	in pub- lic	-	cation		gree
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities	public	in pub- lic	-			gree
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working and teamwork	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working and teamwork Health technology	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working and teamwork Health technology EPHOs	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working and teamwork Health technology EPHOs Mental health concepts Community health	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working and teamwork Health technology EPHOs Mental health concepts Community health promotion	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working and teamwork Health technology EPHOs Mental health concepts Community health promotion Public health biology	public	in pub- lic	-			
Epidemiology Environmental health Health policy and administration Social and behavioural sciences Social determinants of health and health inequities Intersectoral working and teamwork Health technology EPHOs Mental health concepts Community health promotion	public	in pub- lic	-			

Independent research requirements					
Practical experience (internships)					
Other (list)					
Score (0–10):	Areas for improvement: G, F, RG, SD				

7.D. GOVERNANCE OF PUBLIC HEALTH HUMAN RESOURCES

7.D.1. Leadership and management of human resources for public health

Briefly describe the following elements, providing details where appropriate.

Existence of explicit, high-level support for human resources	
advocates	
Existence of leadership development programme for managers	
at all levels	
Clarification of public health roles and responsibilities for	
health care workers	
Existence of effective multisector and sector-wide collabora-	
tions	
Capacity of public health institutions and professional associa-	
tions to provide leadership amongst their constituencies	
Score (0–10):	Areas for improve-
	ment: G, F, RG, SD

7.D.2.Structures and agreements for strategic partnerships in the development of human resources for public health

Existence of mechanisms, structures and processes for multi-	
stakeholder cooperation (interministerial committees, health	
worker advisory groups, observatories, donor coordination	
groups)	
Existence of explicit collaboration between academic institu-	
tions and government in the generation and research of human	
resources for public health	
Existence of public–private sector agreements to support public	
health programmes and research	
Existence of specific mechanisms to promote community in-	
volvement in the governance and provision of public health	
services	
Ongoing work at an EU or international level with regard to	
human resources development (please describe or list relevant	
initiatives)	
Score (0–10):	Areas for improve-
	ment: G, F, RG, SD

EPHO 8. Assuring organizational structures and financing

DESCRIPTION OF EPHO

EPHO8 covers assuring sustainable organizational structures and financing; this means developing services that are efficient and integrated, have minimal environmental impact with maximal health gain and have sufficient funding for long-term planning to ensure that health is protected and promoted now and in the future. A systems approach is needed to recognize the system-level properties that result from dynamic interactions between human and social systems and how they affect the relationships among individuals, groups, organizations, communities and environments.

In addition, financing is concerned with the mobilization, accumulation and allocation of resources to cover population health needs, individually and collectively. Comprehensive public financing should be the norm for proven cost-effective population-based services and personal services with broad effects beyond the person receiving the intervention. Health financing arrangements for public health should set the right financial incentives for providers to ensure efficient service delivery and availability of access to these services by all individuals. At the same time, appropriate incentives for individuals should be put in place to ensure appropriate levels of utilization of public health services.

8.A. ENSURE APPROPRIATE ORGANIZATIONAL STRUCTURES TO DE-LIVER EPHOS

8.A.1. Clarity and coherence of the organizational structure of the ministry of health (or equivalent) and its linkage to all independent public agencies on health

Briefly describe the following elements, providing details where appropriate.

Clear organigram with lines of designated responsi-	
bilities and accountability	
If relevant, existence of structures/mechanisms to co-	
ordinate local, subnational and national levels of ac-	
tion	
Designated structures to manage and plan primary	
health care and specialized health care, with adequate	
coordination between them	
Explicit public health care perspective, with functions	
clearly integrated into health care and social systems	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

8.A.2. Basic quality criteria forhealth carecentres that deliver EPHOs(primary health care, specialized health centres and hospitals)

Briefly describe the following elements (check box for affirmative answer), providing details where appropriate.

Designated responsibility for	
coordination of services at the	
national and local levels	
Maximum distance to nearest	 primary health centre

health centre:	specialized health centre	
	• hospital	
Services available in primary	family physician	disease screening
care:	paediatrics	community health
	nursing	disease prevention
	gynaecology	counselling services (see
		5.A.3 for details)
Occupancy rate of hospitals		
Average waiting time for spe-		
cialized services		
Access to electronic patient rec-		
ords between different services,		
within and outside patient's		
health department, between		
public and private service pro-		
viders, etc.		
Specific collaborative mecha-		
nisms for integration of health		
care services		
Score (0–10):	Areas for improvement:	G, F, RG, SD

8.A.3. Public health laboratory system for routine diagnostic services

(See also 2.A.3 for specific questions related to laboratory support during an emergency.)

Element	General public health laborato-	Environmental public health	Other types of laboratory (hos-
	ries	laboratories	pitals, universi-
			ties, private cen-
D :			tres, etc.)
Existence of different			
types and levels of pub-			
lic health laboratories:			
Existence of national			
laboratory policy that			
defines the roles and			
responsibilities of labor-			
atories at different levels			
Licensing, registration,			
accreditation and moni-			
toring system			
Adequacy of infrastruc-			
ture and human re-			
sources			
Standardized protocols			
and SOPs for collecting,			
transporting, receiving,			

storing, labelling, testing and reporting sample data			
Existence of a reliable			
domestic sample collec-			
tion and transport system			
for collection, packag-			
ing, storage and			
transport of specimens			
Appropriateness of di-			
agnostic tests and meth-			
ods used at different			
levels of the laboratory			
network, based on the			
list of priority public			
health risks			
Capability to conduct			
rapid screening and			
high-volume testing for			
routine diagnostic and			
surveillance needs			
Capacity to support di-			
agnosis and confirm and			
report timely and relia-			
ble results in response to			
potential health threats,			
hazards and emergencies			
Score (0–10):	Areas for improvem	nent: G, F, RG, SD	

8.A.4. National public health institutes and/or schools of public health

If your country has a national public health instituteand/or school of public health, evaluate the development of their core attributes and describe the activities carried out in fulfilment of their core functions(62).²

If your country does not have a national public health institute or school of public health, describe which agency, institution or organization takes the lead in carrying out the core functions.

Core attributes	Competent institution ^a	Attributes and performance of functions
National scope of influence		
National recognition		
Limitations on political influence (scientific basis for programmes and poli-		

²IANPHI (2007). Framework for the creation and development of national public health institutes (http://www.ianphi.org/resources/publications/framework.html, accessed 26 August 2014).

cies)	
Focus on the major public health	
problems affecting the country	
Adequate human and financial re-	
sources	
Adequate infrastructure support	
Linkages and networks	
Built-in accountability mechanisms	
Core functions	
Evaluation and analysis of health sta-	
tus	
Public health surveillance, problem	
investigation and control of risks	
and threats to public health	
Prevention programmes and health	
promotion	
Social participation in health	
Planning and management	
Regulation and enforcement	
Evaluation and promotion of coverage	
and access to health services	
Human resources development and	
training	
Quality assurance in personal and	
population-based health services	
Public health research	
Reduction of the impact of emergen-	
cies and disasters on health	
Score (0–10):	Areas for improvement: G, F, RG, SD

8.A.5.Enforcement structures in place to ensure proper public health protection

(See also EPHO 3 on specific areas of health protection.)

Defined list of agencies responsible for	
enforcing public health regulations (by	
EPHO or through another explicit meth-	
odology)	
Functional linkage between these agencies	
and the ministry of health when drafting	
strategies to improve health indicators	
through enhanced enforcement	
Existence of independent mandate to im-	
pose sanctions or halt dangerous practices	
Adequacy of human resources (quantity	
and training)	
Adequacy of financial resources	

^a National public health institute, school of public health or other.

Adequacy of information systems for	
monitoring and evaluation purposes	
Built-in accountability mechanisms	
Score (0–10):	Areas for improvement: G, F, RG, SD

8.A.6.Coordination of services delivered outside government bodies

Briefly describe the following elements, providing details where appropriate.

Defined list of actors delivering EPHOs	
outside the government (NGOs, private	
health care facilities, international organi-	
zations, etc.)	
Focal point within the ministry of health	
responsible for coordinating services	
Existence of white paper or other tech-	
nical document laying out principles and	
ground rules for collaboration between	
government and other actors	
Existence of adhoc partnerships on an	
issue-by-issue basis	
Existence of specific legal or financial	
provisions supporting the work of NGOs	
and other social actors in the community	
Adequacy of oversight for health services	
delivered outside government bodies (ac-	
creditation, evaluation, etc.)	
Score (0–10):	Areas for improvement: G, F, RG, SD

8.A.7. Oversight of the systems and organizational structures that perform EPHOs

Use of systems approach to understand the	
interaction between different public health	
institutes, agencies and health care struc-	
tures	
Explicitly defined characteristics of the	
public health system (how different actors	
work together and interact)	
Consideration of contexts of gender, race,	
poverty, history, migration and culture in	
the design of interventions within public	
health systems	
Identification of unintended consequences	
to changes in the system	
Use of measurable (ideally SMART –	
specific, measurable, achievable, relevant	
and time-bound) and structural process	
and outcomes indicators to monitor sys-	
tems effects of the public health system	

Performance of independent assessments	
on the effectiveness of national public	
health structures	
Existence of indicators in order to monitor	
implementation, roll-out and outcomes of	
programmes	
Score (0–10):	Areas for improvement: G, F, RG, SD

8.B. FINANCING PUBLIC HEALTH SERVICES

8.B.1. Public health budget within the health system

Briefly describe the following elements, providing details where appropriate.

Element	Existence of budget line dedi- cated to public health in this area	Existence of contingency clauses or flexible budget lines in case of changing circumstances	How closely resource allocation is paired with service delivery strategies
Primary care			
Specialized/hospital			
care			
Health technology			
procurement			
Enforcement agen-			
cies			
Emergency services			
Laboratories			
National institute of			
public health			
Other sectors (e.g. education)			
Score (0–10):	Areas for improvement: G, F, RG, SD		

$\textbf{8.B.2.} \ \ \textbf{Mechanisms to fund public health services delivered outside the health system}$

Describe the financing mechanisms in place (if any) for the following.

Public health expenditure in the national	
budget, independent of the health system	
budget	
Mixed methods for funding public health	
programmes between two or more sectors	
Fundraising carried out by the ministry of	
health directed towards securing interna-	
tional aid	
Score (0–10):	Areas for improvement: G, F, RG, SD

8.B.3. Decision-making criteria on resource allocation for public health

Briefly describe the following elements, providing details where appropriate.

Alignment of resource allocation with service planning	
Consideration of health equity as a key criterion (allo-	
cation based on estimated need rather than current use)	
Consideration of the burden of disease as a key criteri-	
on	
Performance of cost–effectiveness and budget impact	
analyses; capacity to deliver analyses before selecting	
interventions	
Allocation of resources for training and salaries in line	
with strategies to retain staff	
Score (0–10):	Areas for improvement: G, F,
	RG, SD

EPHO9.Information, communication and socialmobilization for health

DESCRIPTION OF EPHO

EPHO 9 covers communication for public health, which is aimed at improving the health literacy and status of individuals and populations. It is the art and technique of informing, influencing and motivating individuals, institutions and public audiences about important health issues and determinants. Communication must also enhance capacities to access, understand and use information to reduce risk, prevent disease, promote health, navigate and utilize health services, advocate for health policies and enhance the well-being, quality of life and health of individuals within the community.

Health communication encompasses several areas including health journalism, entertainment, education, interpersonal communication, media advocacy, organizational communication, risk and crisis communication, social communication and social marketing. It can take many forms, from mass multimedia and interactive communications (including mobile and Internet) to traditional and culture-specific communication, encompassing different channels such as interpersonal communication; mass, organizational and small-group media; radio; television; newspapers; blogs; message boards; podcasts; video-sharing; mobile phone messaging; and online tools and forums.

New media and communication tools have also opened the door to enhanced ICT for health. These tools may include e-health records, online training tools for continuing education, mobile applications that help patients keep track of medications and wearables (such as bracelets) that track personal indicators like blood pressure, physical activity or sleep patterns. While many of these innovations are too recent to have solid research evidence backing their effectiveness, they promise important technological advances that could complement traditional approaches to health care and patient empowerment.

9.A. STRATEGIC AND SYSTEMATIC APPROACH TO PUBLIC HEALTH COMMUNICATION

9.A.1. Communication concepts within theministry of health

Briefly describe the following elements, providing details where appropriate.

Explicit consideration of communication as a	
strategic tool for public health, from within	
the ministry of health	
Existence of specific staffor unit within the	
ministry of health dedicated to health com-	
munication, including a press liaison officer	
or department	
Generation of periodic health reports targeted	
at the public and the media	
Score (0–10):	Areas for improvement: G, F, RG, SD

9.A.2. Organization of health communication

Briefly describe the following elements, providing details where appropriate.

Definition of responsibilities, among ministry	
of health staff, health system actors and exter-	
nal partners	
Existence of public–private partnerships in the	
design and implementation of a marketing	
strategy	
Involvement with community leaders and	
local issue-driven groups	
Interaction with international organizations	
for benchmarking, integration with interna-	
tional communication campaigns and sector-	
wide approaches	
Score (0–10):	Areas for improvement: G, F, RG, SD

$\textbf{9.A.3.} \ \textbf{Integration of communication strategies within priority public health programmes}$

Element	Priority public health programme (add more columns if necessary)		
	1.	2.	3.
Inclusion of communication strategy within programme planning			
Existence of pilot phase to test communication messages, materials and concepts with different target audiences			
Adaptation of messages, materials, concepts and media, based on target			

audiences		
Consideration of multidi-		
rectional communication		
(to consumers, from con-		
sumers, among consum-		
ers, among health system		
actors, etc.)		
Existence of tactics to		
counter unhealthy market-		
ing campaigns		
Use of different media		
(traditional, broadcast,		
mobile, online, etc.)		
Integration of campaign		
into broader programmes		
(e.g. poverty reduction,		
environment, etc.)		
Score (0–10):	Areas for improvem	ent: G, F, RG,
	SD	
	שט	

9.A.4. Implementation of risk communication activities

Briefly describe coherence with the seven-step communication for behavioural impact (COMBI) approach(63).

1.Explicitly defining preliminary behavioural objectives	
2. Carrying out situational market analysis for various	
target audiences and media channels	
3. Refining objectives, based on step 2	
4. Defining an overall strategy is defined	
5. Preparing a detailed plan of action and budget	
6. Monitoring of implementation according to plan	
7. Evaluation and reporting	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

9.A.5. Use of resources in communication and social mobilization efforts

Briefly describe the following elements, providing details where appropriate.

Generation of resources and service agreements both	
within the health system and without (private sector,	
communications industry, aid organizations, etc.)	
Utilization of low-cost media (e.g. mobile technology,	
radio, Internet) to optimize resource use	
Properly adapting scope and target audience of commu-	
nication programme to resource availability	
Score (0–10):	Areas for improvement: G,
	F, RG, SD

9.A.6. Capacity to monitor and evaluate public health communication campaigns

Briefly describe the following elements, providing details where appropriate.

Existence of clear vision, measurable objectives,	
clearance procedures, target audience(s) and	
methods of evaluation	
Performance of periodic evaluations and subse-	
quent refinement of communication strategy	
Use of quantitative and qualitative measurements	
to assess campaign(s)	
Score (0–10):	Areas for improvement: G, F, RG,
	SD

9.B. ICT FOR HEALTH

9.B.1. Ministry of health's approach to ICT for health

Briefly describe the following elements (check box for affirmative answer), providing details where appropriate.

Describe any specific staff		
or unit in the ministry of		
health, dedicated to the		
area of ICT		
Performance of research –	electronic health rec-	e-prescribing
or periodic generation of	ords	
policy briefs or reports –	telehealth services (con-	remote training
describing advances or	sultations, diagnostics,	
existing evidence on the	monitoring)	
use of ICT in health, con-	use of ICT in disease	mobile applications for
sidering the following:	networks	patients
List recent (within five		
years) or ongoing pilot		
projects in ICT for health		
Integration of evidence-	health care delivery	health promotion cam-
based ICT advances in the		paigns
following areas:	human resourcestrain-	patient empowerment
	ing and capacity-building	_
Score (0–10):	Areas for improvement: G, F	F, RG, SD

EPHO10. Advancing public health research to inform policy and practice

DESCRIPTION OF EPHO

EPHO 10 covers research; this is fundamental to informing policy development and service delivery. It can take a number of forms: descriptive, analytical or experimental.

This operation includes:

• research to enlarge the knowledge base that supports evidence-based policy-making at all levels;

- development of new research methods, innovative technologies and solutions in public health;
- establishment of partnerships with research centres and academic institutions to conduct timely studies that support decision-making at all levels of public health.

10.A. SETTING A NATIONAL RESEARCH AGENDA

10.A.1. Identification of national public health research priorities

Briefly describe the following elements (check box for affirmative answer), providing details where appropriate.

Existence of a prioritization process with regard to public health objectives, considering explicit criteria, as well as resource and apacity limitations	
Transparent and participatory prioritization process, including the following stakeholders:	□ national public health institute □ school(s) of public health □ academic researchers □ scientific societies □ patient representatives □ ministerial representatives from outside the ministry of health □ industry representatives □ consultation from regional or international networks or organizations
Use of existing evidence (epidemiologic and health system data) for decision-making regarding health system priorities	
Consideration of information systems as a foundation for planning health system activities	
Review of available international evidence when identifying knowledge gaps	
Explicit health services research component as a national health research priority	
Score (0–10):	Areas for improvement: G, F, RG, SD

10.A.2. Alignment of public health research agenda with Health 2020

Existence of specific research programmes on the social	
determinants of health	
Health systems research targeted towards increasing citizen	
participation, equity and performance	
Existence of strong investments in research programmes to	
tackle NCDs holistically, with a life-course approach	
Existence of joint research programmes between health sec-	
tor and other sectors (education, environment, agriculture,	
etc.)	
Existence of community health promotion pilot projects,	

with generation of publications and reports	
Existing line(s) of research onprotective factors, not just risk	
factors	
Existence of a periodic health in all policies review	
Score (0–10):	Areas for improvement:
	G, F, RG, SD

10.B. CAPACITY-BUILDING

10.B.1. Data access to health indicators for researchers

Briefly describe the following elements, providing details where appropriate.

Appropriateness of confidentiality/data protection legisla-	
tion (balancing privacy and protection of intellectual proper-	
ty with access to data for researchers)	
Support for cross-border exchange of data and evidence	
Administrative requirements/fees for accessing health indi-	
cators data	
Physical ease of accessing data (online versus physical plat-	
forms)	
Comparability of health indicators data (global and dis-	
aggregated) at the subnational, national, regional and inter-	
national levels (see also EPHO 1)	
Score (0–10):	Areas for improvement:
	G, F, RG, SD

10.B.2. Integration of research activities in public health education and continuous training

Briefly describe the following elements, providing details where appropriate.

Existence of written strategy for developing public health	
research in an academic context	
Availability of funding for research in schools of public	
health	
Integration of research skills and practice into public health	
curricula (lab work requirements, master's theses, research	
papers, etc.)	
Requirements and/or promotion of research activities for	
public health workforce, in the context of continuing educa-	
tion	
Score (0–10):	Areas for improvement:
	G, F, RG, SD

10.B.3. Performance of research in public health practice

Measures to foster or maintain work culture that enables the	
inclusion of research tasks in usual work	
Collaborative agreement(s) between professionals working	

within the public health services system and researchers in	
academic institutes or research centres to conduct research	
Contractual stipulations and additional resources that enable	
staff to identify new solutions to health problems in the	
community and to pilot test or conduct experiments to de-	
termine the feasibility of implementing new ideas	
Score (0–10):	Areas for improvement:
	G, F, RG, SD

10.B.4. Capacity for innovation in public health

Briefly describe the following elements, providing details where appropriate (64).

Capacity-building in areas essential to the delivery of innovative health products:		
•	investment in human resources and training in public health	
•	support for research and development individuals, groups and institutions	
•	strategies and investments to strengthen health information systems	
Su	pporting policies for capacity-building:	
•	support for WHO's global code of practice for the international recruitment of health personnel (64), with the objective of retaining health workers	
•	measures to strengthen regulatory capacity (see EPHO 3)	
Str	engthening collaboration:	
•	specific programmes to intensify international collaborations (north–south, regional, south–south, etc.)	
•	existence of public–private partnerships for research, including clinical trials	
Inı	novation based on traditional medicine:	
•	specific policies to support traditional medicine, includ- ing through development of standards, evidence-based research and practice	
Incentives for innovation:		
•	existence of awards for innovative discoveries	
•	specific recognition or opportunities for career advancement, based on innovation criteria	
Sco	ore (0–10):	Areas for improvement: G, F, RG, SD

10.B.5. Maintenance of scientific and ethical standards in research

Existence of a specific code of conduct applicable to re-	
search activity, to ensure the integrity and accuracy of re-	
search	
Existence of structures or mechanisms (e.g. institutional	

review boards, hospital ethics committees) dedicated to en-	
forcing ethical standards	
Clear ground rules for industry-led research	
Score (0–10):	Areas for improvement:
	G, F, RG, SD

10.C. COORDINATION OF RESEARCH ACTIVITIES

10.C.1. Research coordination

Briefly describe the following elements (check box for affirmative answer), providing details where appropriate.

Existence of a centralized source of data estimating/quantifying health research activity or funding from the following sources:	international health/aid organizations (International Agency for Research on Cancer, WHO, World Bank, etc.) □public and private universities or other national research centres □government ministries (health, science, research and development, industry, etc.) □scientific and professional societies (such as European Organisation for Research and Treatment of Cancer, European Society for Medical Oncology, etc.) □health technology industry □charities and NGOs
Establishment of call for proposals for	
commissioned research, including	
independent research on the effective-	
ness of EPHO activities, in parallel	
with principal investigator-initiated	
research (universities, etc.)	
Existence of general, multidisciplinary	
partnerships with health research cen-	
tres and academic institutions	
Existence of ad hoc, collaborative	
research programmes in priority fields	
Score (0–10):	Areas for improvement: G, F, RG, SD

10.D. DISSEMINATION AND KNOWLEDGE-BROKERING

10.D.1. Mechanisms and structures to disseminate research findings to public health colleagues

Support for translation of research findings into	
English	
Score (0–10):	Areas for improvement: G, F, RG,
	SD

10.D.2. Mechanisms to translate evidence into policy and practice

Briefly describe the following elements, providing details where appropriate.

Participation of researchers in health policy	
planning, particularly in the development of in-	
dicators	
Generation of written materials for policy-	
makers – such as policy briefs – intended to in-	
crease understanding of current research evi-	
dence and the range of policy options	
Generation of written materials for health profes-	
sionals (in continuing education or other), in-	
tended to disseminate innovative practices	
Convening of meetings, policy dialogues and	
similar, with the participation of researchers and	
policy-makers, aiming to shape evidence-based	
policy on a given issue and foster relationships	
between research and policy-making communi-	
ties	
Existence of concise, periodic reports evaluating	
the effectiveness of ongoing programmes	
Score (0–10):	Areas for improvement: G, F, RG,
	SD

10.D.3. Effectiveness of policy-makers in communicating their needs to the research community, including health technology firms

Correspondence between national health priorities	
and national funding for research	
Interaction with international organizations con-	
ducting research on policy needs	
Existence of documents setting out strategic areas	
for health policy development	
Existence of clear ground rules regarding health	
technology, including criteria for inclusion within	
public health system	
Score (0–10):	Areas for improvement: G, F, RG,
	SD

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The WHO Regional Office for Europe

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SELF-ASSESSMENT TOOL FOR THE EVALUATION OF ESSENTIAL PUBLIC HEALTH OPERATIONS IN THE WHO EUROPEAN REGION

World Health Organization Regional Office for Europe

UN City, Marmorvej 51, DK-2100 Copenhagen Ø, Denmark

Tel.: +45 45 33 70 00 Fax: +45 45 33 70 01 Email: contact@euro.who.int

Website: www.euro.who.int