



World Health
Organization
REGIONAL OFFICE FOR
Europe



Всемирная организация
здравоохранения
Европейское региональное бюро



Organisation
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Europe



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REGIONALBÜRO FÜR
Europa



Reform for a Healthy Future

WHO Programme of Reform

An overview

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Background

- DG's consultation on the **Future of Financing for WHO in Jan 2010**
- Web-based consultation; discussions in the 2010 Regional Committees and then in the EB in January 2011. **At the conclusion of the item, the DG proposed an outline for WHO reform**
- In May 2011, the **64th WHA endorsed the reform agenda** and called on Member States to support implementation
- The 129th EB called for a transparent, Member-State driven and inclusive consultative process and **requested three concept papers on the governance of WHO, an independent evaluation of WHO, and the World Health Forum.**
- The EB also requested **"....Regional Committees, based on the updated concept papers, to engage in strategic discussions regarding the WHO reform process...."**
- Summaries of the discussions in Regional Committees will be reported to the **Special Session of the Executive Board in 1-3 November 2011**

Rationale and Purpose of WHO Reform

- Global public health has changed dramatically since 1948, with **new challenges and opportunities**.
- WHO should **adapt to a rapidly globalizing world** where health is increasingly influenced by policies and actions in other sectors
- WHO continues to play **a critical role in global public health**, but is overextended and needs to focus on **strategic priorities** building on the **strengths of the decentralized nature of WHO**
- Responding effectively and efficiently to the needs of Member States **requires predictable and sustainable financing** for WHO
- **Proliferation of global health initiatives** has accelerated progress towards the health-related MDGs, but created a **need for greater coordination and alignment** at country and global levels

Expected Outcomes of the Reform

- **Focusing core business to address the 21st century health challenges facing countries and the world.** *Aligning the scope of WHO's work with what it does best, working on the national, regional and global priorities of Member States to achieve better health outcomes*
- **Reforming the financing and management of WHO.** *Making WHO more effective, efficient, responsive and accountable*
- **Transforming governance to strengthen public health.** *Increasing the effectiveness of WHO governance and strengthening the WHO's role in global health governance*

Vision & Strategy

- **WHO vision** is unchanging: "the attainment by all peoples of the highest possible level of health"
- The **five elements of primary health care** provide the strategic approaches for achieving this vision:
 - reducing exclusion and social disparities in health
 - organizing health services around people's needs and expectations
 - integrating health into all sectors
 - pursuing collaborative models of policy dialogue
 - increasing stakeholder participation.

Focusing on Core Business

- WHO will focus the scope of its work to what it does best, working on priority issues identified by Member States, with adequate financing for these areas of focus
- The 64th World Health Assembly has endorsed **five areas of core business for WHO**:
 - Health systems and institutions : **based on PHC as per Almaty**
 - Health and development: **Normative Functions-role for all levels**
 - Health security: **strengthening IHR: Polio as wake up call**
 - Evidence on health trends and determinants **for Policy/guidelines**
 - Convening for better health: **Obj: Coherence, inclusiveness, consensus and partnerships**
- The task now is to identify:
 - the priorities in each area of core business
 - the expected outputs and outcomes
 - the proposed measurements of performance

WHO's Financing and Managerial Reforms

1. Increased organizational effectiveness with a special focus on the 3 levels of WHO working together for improved country performance
2. Enhanced results-based planning and management for greater accountability and evaluation (inc External Evaluation)
3. Strengthened (predictable, flexible and sustainable) financing, with a corporate approach to resource mobilization and strategic communication
4. Improved human resources framework

Transforming Governance

- ***Governance of WHO (INTERNAL)***
 - Measures to improve the governance of WHO. Options include:
 - Development of a mechanism for corporate priority-setting through the governing bodies
 - Measures to improve alignment and sequencing of the work of the governing bodies
 - Measures to promote active engagement and participation of all Member States in the governance of WHO
 - Steps to strengthen oversight mechanisms at all three levels of the Organization
- ***Global health governance (EXTERNAL)***
 - Measures to enhance the leadership role of WHO. Options include:
 - Regular consultations with wide range of partners in global health
 - Creation of a **multi-stakeholder World Health Forum**
 - Development of a charter or framework for global health governance.

Next Steps in WHO Reform

- ***Consultative mechanisms with Member States***
 - Geneva-based Mission briefings on documents prepared by the Secretariat (1 July and 15 September)
 - Online consultation platform for Member States to submit comments and proposals (ongoing)
 - Strategic discussions in the Regional Committees (september/october)
- ***Special Session of Executive Board (1-3 Nov 2011)***
 - The Secretariat will submit comprehensive proposals for reform for the special session of the EB, encompassing the programmatic, managerial and governance dimensions of WHO reform
 - Documents for the special session of the EB will be distributed in mid-October
- ***The special session of the Executive Board will decide on the next steps in the reform process***

Milestones in WHO Reform 2011-2012

Jan 2011	'Future of Financing' discussions in 129 th EB
Feb-Mar 2011	WHO working groups prepare initial proposals
Mar 2011	Discussions in GPG
Apr 2011	Consultation with Member States & Staff
20 May 2011	64 th WHA adopts resolution WHA64.2 on 'WHO reform'
25 May 2011	129 th EB adopts decision EB129(8) on 'WHO reform'
1 July 2011	Mission briefing on "three concept papers"
Jul-Oct 2011	Member States web-based consultations on 'three concept papers'
Aug-Oct 2011	Strategic discussions in Regional Committees on WHO reform
15 Sep 2011	Geneva mission briefing on managerial reform papers
Nov 2011	Special Session of EB on 'WHO reform' to discuss outcomes of consultative process on the three papers, strategy and priority setting for the five core business areas approved by the 64 th WHA and draft proposals on managerial reform prepared by the Secretariat
Jan 2012	Presentation of draft package of reforms and detailed implementation plan to 130 th EB
May 2012	Presentation of package of reforms, implementation plan, and first report of independent evaluation to 65 th WHA

Questions on WHO Reform for Consideration by Regional Committees

- What are the different instruments and options to enable WHO to engage with civil society, partners, and the private sector, to improve coherence in global health? For example, public hearings, PIP-model consultations, world health forum, framework agreements etc.
- How can the governance of WHO be improved to (a) focus the strategic work of the governing bodies to effectively carry out their constitutional functions; (b) better align the work of global and regional governing bodies with better sequencing of the different governing body meetings; and (c) promote active engagement and participation of all Member States in the governance of WHO?
- What changes are needed to improve the complementarity and synergy of the three levels of WHO?
- How can independent evaluation contribute to improving WHO performance?

Expected Outcomes of Discussions in Regional Committees

- Guidance from Member States on the proposals outlined in the following concept papers
 - *Governance of WHO*
 - *An independent evaluation of WHO*
 - *World Health Forum*
 - *Managerial reforms*
- Guidance from Member States on the scope and process of WHO reform outlined in the document '*WHO Reform for a Healthy Future*'
- Deliberations in the Regional Committees will be reported to the Special Session of the Executive Board

Strengthening European Governance

- **At Global Level**
 - Coordination Meetings (EU, Nordic but also Europe)
 - Contributing to EB Discussions
 - Europe's Voice in the WHA
 - "Health" in Permanent Missions in Geneva
- **At Regional level in SCRC and RC**
 - Geographic Balance
- **WHA, EB and RC preparations and FOLLOW-UP**
 - Role of Country Offices (WRs/HCOs)
- **Avoid Europe being dis-franchised (arrears payments)**



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Thank you

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